

# Hospital Profile Report

**050662 Agnews State Hospital San Jose, CA**

Government - State

3500 ZANKER ROAD

FYE 06/30/2008 Days 366 Submitted

Short Term

SAN JOSE CA 95134

Total Beds 16 24

Santa Clara

Govt - State

Blue Cross (California) 00040

Other

Full Util

**Key Performance Indicators**

AGNEWS DEVELOPMENTAL CENTER

**Balance Sheet**

**Income Statement**

|                                       |                   |
|---------------------------------------|-------------------|
| Current Assets                        | 23,769,690        |
| Fixed Assets                          | 0                 |
| Other Assets                          | 0                 |
| <b>Total Assets</b>                   | <b>23,769,690</b> |
| Current Liabilities                   | 17,349,669        |
| Long Term Liabilities                 | 0                 |
| Equity                                | 6,420,021         |
| <b>Total Liabilities &amp; Equity</b> | <b>23,769,690</b> |

|                             |                    |               |
|-----------------------------|--------------------|---------------|
| Total Charges               | 73,962,705         |               |
| Contractual Allowances      | 0                  | 0.0%          |
| Operating Revenue           | 73,962,705         | 100.0%        |
| Operating Expenses          | 79,936,193         | 108.1%        |
| Operating Margin            | (5,973,488)        | (8.1%)        |
| Other Income                | 0                  | 0.0%          |
| Other Expense               | 0                  | 0.0%          |
| <b>Net Profit or (Loss)</b> | <b>(5,973,488)</b> | <b>(8.1%)</b> |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 2.3%    |
| Length of Stay    | 102.0   |
| Average Wages     | 34.59   |
| Medicare Part A   | 0.0%    |
| Medicare Part B   | 0.0%    |
| Current Ratio     | 1.37    |
| Days to Collect   | 0.2     |
| Avg Payment Days  | 18.3    |
| Depreciation Rate |         |
| Return of Equity  | (93.0%) |

**050320 Alameda County Medical Center Oakland, CA**

Government - Local

1411 E 31ST ST

FYE 06/30/2008 Days 366 Submitted

Short Term

OAKLAND CA 94602

Total Beds 613 199

Alameda

Govt - County

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

ALAMEDA COUNTY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                                       |                    |
|---------------------------------------|--------------------|
| Current Assets                        | 151,673,155        |
| Fixed Assets                          | 54,927,953         |
| Other Assets                          | 1,220,881          |
| <b>Total Assets</b>                   | <b>207,821,989</b> |
| Current Liabilities                   | 83,947,414         |
| Long Term Liabilities                 | 201,094,270        |
| Equity                                | (77,219,695)       |
| <b>Total Liabilities &amp; Equity</b> | <b>207,821,989</b> |

|                             |                   |             |
|-----------------------------|-------------------|-------------|
| Total Charges               | 790,556,445       |             |
| Contractual Allowances      | 642,568,325       | 81.3%       |
| Operating Revenue           | 147,988,120       | 18.7%       |
| Operating Expenses          | 457,901,481       | 309.4%      |
| Operating Margin            | (309,913,361)     | (209.4%)    |
| Other Income                | 322,389,575       | 217.8%      |
| Other Expense               | 0                 | 0.0%        |
| <b>Net Profit or (Loss)</b> | <b>12,476,214</b> | <b>8.4%</b> |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 66.7%   |
| Length of Stay    | 4.9     |
| Average Wages     | 55.09   |
| Medicare Part A   | 15.4%   |
| Medicare Part B   | 5.4%    |
| Current Ratio     | 1.81    |
| Days to Collect   | 543.5   |
| Avg Payment Days  | 36.4    |
| Depreciation Rate | 2.4%    |
| Return of Equity  | (16.0%) |

# Hospital Profile Report

**050211 Alameda Hospital Alameda, CA**

Voluntary Non-Profit - Private

2070 CLINTON AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

ALAMEDA CA 94501

Total Beds 145 92

Alameda Govt - District

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

ALAMEDA HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |         |                   |         |
|----------------------------|------------|------------------------|-------------|---------|-------------------|---------|
| Current Assets             | 21,198,774 | Total Charges          | 250,222,764 |         | Occupancy Rate    | 33.5%   |
| Fixed Assets               | 7,789,003  | Contractual Allowances | 193,985,756 | 77.5%   | Length of Stay    | 3.9     |
| Other Assets               | 602,818    | Operating Revenue      | 56,237,008  | 22.5%   | Average Wages     | 51.49   |
| Total Assets               | 29,590,595 | Operating Expenses     | 65,080,057  | 115.7%  | Medicare Part A   | 24.0%   |
| Current Liabilities        | 21,567,456 | Operating Margin       | (8,843,049) | (15.7%) | Medicare Part B   | 5.1%    |
| Long Term Liabilities      | 80,992     | Other Income           | 6,492,601   | 11.5%   | Current Ratio     | 0.98    |
| Equity                     | 7,942,147  | Other Expense          | 0           | 0.0%    | Days to Collect   | 256.4   |
| Total Liabilities & Equity | 29,590,595 | Net Profit or (Loss)   | (2,350,448) | (4.2%)  | Avg Payment Days  | 63.8    |
|                            |            |                        |             |         | Depreciation Rate | 4.1%    |
|                            |            |                        |             |         | Return of Equity  | (30.0%) |

**050281 Alhambra Hospital And Medical Center Alhambra, CA**

Proprietary

100 S RAYMOND AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

ALHAMBRA CA 91801

Total Beds 118 101

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

ALHAMBRA HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |        |                   |       |
|----------------------------|------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 14,846,898 | Total Charges          | 216,249,466 |        | Occupancy Rate    | 60.1% |
| Fixed Assets               | 0          | Contractual Allowances | 154,410,382 | 71.4%  | Length of Stay    | 5.4   |
| Other Assets               | 17,270,248 | Operating Revenue      | 61,839,084  | 28.6%  | Average Wages     | 32.93 |
| Total Assets               | 32,117,146 | Operating Expenses     | 61,877,569  | 100.1% | Medicare Part A   | 43.5% |
| Current Liabilities        | 13,412,058 | Operating Margin       | (38,485)    | (0.1%) | Medicare Part B   | 3.3%  |
| Long Term Liabilities      | 0          | Other Income           | 5,328,385   | 8.6%   | Current Ratio     | 1.11  |
| Equity                     | 18,705,088 | Other Expense          | 0           | 0.0%   | Days to Collect   | 171.4 |
| Total Liabilities & Equity | 32,117,146 | Net Profit or (Loss)   | 5,289,900   | 8.6%   | Avg Payment Days  | 23.8  |
|                            |            |                        |             |        | Depreciation Rate | 28.0% |
|                            |            |                        |             |        | Return of Equity  | 28.0% |

# Hospital Profile Report

**050305 Alta Bates Summit Medical Center - Alta Bates Camp Berkeley, CA**

Voluntary Non-Profit - Other

2450 ASHBY AVE FYE 12/31/2008 Days 366 Submitted

Short Term

BERKELEY CA 94705

Total Beds 555 347

Alameda Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

ALTA BATES MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |         |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|---------|
| Current Assets             | 95,024,250  | Total Charges          | 2,091,097,866 |       | Occupancy Rate    | 82.6%   |
| Fixed Assets               | 137,425,648 | Contractual Allowances | 1,522,587,359 | 72.8% | Length of Stay    | 5.4     |
| Other Assets               | 23,021,807  | Operating Revenue      | 568,510,507   | 27.2% | Average Wages     | 61.85   |
| Total Assets               | 255,471,705 | Operating Expenses     | 521,657,925   | 91.8% | Medicare Part A   | 10.2%   |
| Current Liabilities        | (7,505,850) | Operating Margin       | 46,852,582    | 8.2%  | Medicare Part B   | 2.8%    |
| Long Term Liabilities      | 109,500,499 | Other Income           | 20,876,036    | 3.7%  | Current Ratio     | (12.66) |
| Equity                     | 153,477,056 | Other Expense          | 0             | 0.0%  | Days to Collect   | 225.9   |
| Total Liabilities & Equity | 255,471,705 | Net Profit or (Loss)   | 67,728,618    | 11.9% | Avg Payment Days  | (23.1)  |
|                            |             |                        |               |       | Depreciation Rate | 2.4%    |
|                            |             |                        |               |       | Return of Equity  | 44.0%   |

**050043 Alta Bates Summit Medical Center--Summit Campus Oakland, CA**

Voluntary Non-Profit - Other

350 HAWTHORNE AVENUE FYE 12/31/2008 Days 366 Submitted

Short Term

OAKLAND CA 94609

Total Beds 569 354

Alameda Nonprofit - Other

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

SUMMIT MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |         |                   |       |
|----------------------------|-------------|------------------------|---------------|---------|-------------------|-------|
| Current Assets             | 123,582,230 | Total Charges          | 1,790,958,313 |         | Occupancy Rate    | 57.7% |
| Fixed Assets               | 135,568,660 | Contractual Allowances | 1,421,595,266 | 79.4%   | Length of Stay    | 5.0   |
| Other Assets               | 62,999,219  | Operating Revenue      | 369,363,047   | 20.6%   | Average Wages     | 55.38 |
| Total Assets               | 322,150,109 | Operating Expenses     | 412,507,248   | 111.7%  | Medicare Part A   | 23.1% |
| Current Liabilities        | 75,802,179  | Operating Margin       | (43,144,201)  | (11.7%) | Medicare Part B   | 3.2%  |
| Long Term Liabilities      | 76,647,620  | Other Income           | 62,837,165    | 17.0%   | Current Ratio     | 1.63  |
| Equity                     | 169,700,310 | Other Expense          | 1,931,837     | 0.5%    | Days to Collect   | 226.3 |
| Total Liabilities & Equity | 322,150,109 | Net Profit or (Loss)   | 17,761,127    | 4.8%    | Avg Payment Days  | 32.8  |
|                            |             |                        |               |         | Depreciation Rate | 2.1%  |
|                            |             |                        |               |         | Return of Equity  | 10.0% |

# Hospital Profile Report

**050757 Alvarado Hospital San Diego, CA**

6655 ALVARADO ROAD  
 SAN DIEGO CA 92120  
 San Diego

Proprietary  
 Short Term  
 Total Beds 281 256

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Short Term Full Util

ALVARADO HOSPITAL LLC

**Balance Sheet**

|                                       |                          |
|---------------------------------------|--------------------------|
| Current Assets                        | 26,137,187               |
| Fixed Assets                          | 7,201,720                |
| Other Assets                          | <u>373,751</u>           |
| <b>Total Assets</b>                   | <b><u>33,712,658</u></b> |
| Current Liabilities                   | 34,796,005               |
| Long Term Liabilities                 | 0                        |
| Equity                                | <u>(1,083,347)</u>       |
| <b>Total Liabilities &amp; Equity</b> | <b><u>33,712,658</u></b> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 729,434,742        |
| Contractual Allowances | <u>559,744,978</u> |
| Operating Revenue      | 169,689,764        |
| Operating Expenses     | <u>155,791,015</u> |
| Operating Margin       | 13,898,749         |
| Other Income           | 6,157,543          |
| Other Expense          | <u>11,491,657</u>  |
| Net Profit or (Loss)   | 8,564,635          |

|                                   |          |
|-----------------------------------|----------|
| <b>Key Performance Indicators</b> |          |
| Occupancy Rate                    | 45.3%    |
| Length of Stay                    | 4.9      |
| Average Wages                     | 46.29    |
| Medicare Part A                   | 24.9%    |
| Medicare Part B                   | 4.3%     |
| Current Ratio                     | 0.75     |
| Days to Collect                   | 103.8    |
| Avg Payment Days                  | 37.1     |
| Depreciation Rate                 | 9.0%     |
| Return of Equity                  | (791.0%) |

**054075 Alvarado Parkway Institute Behavioral Health System La Mesa, CA**

7050 PARKWAY DRIVE  
 LA MESA CA 91942  
 San Diego

Proprietary  
 Psychiatric  
 Total Beds 66 66

USG California 00454 Private - Corporation

Psychiatric Full Util

ALVARADO PARKWAY INSTITUTE

**Balance Sheet**

|                                       |                         |
|---------------------------------------|-------------------------|
| Current Assets                        | 3,659,978               |
| Fixed Assets                          | 1,215,564               |
| Other Assets                          | <u>977,709</u>          |
| <b>Total Assets</b>                   | <b><u>5,853,251</u></b> |
| Current Liabilities                   | 1,905,007               |
| Long Term Liabilities                 | 4,364,318               |
| Equity                                | <u>(416,074)</u>        |
| <b>Total Liabilities &amp; Equity</b> | <b><u>5,853,251</u></b> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 45,575,142        |
| Contractual Allowances | <u>23,253,687</u> |
| Operating Revenue      | 22,321,455        |
| Operating Expenses     | <u>21,041,428</u> |
| Operating Margin       | 1,280,027         |
| Other Income           | 205,902           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 1,485,929         |

|                                   |          |
|-----------------------------------|----------|
| <b>Key Performance Indicators</b> |          |
| Occupancy Rate                    | 91.8%    |
| Length of Stay                    | 9.8      |
| Average Wages                     | 46.29    |
| Medicare Part A                   | 50.6%    |
| Medicare Part B                   | 30.3%    |
| Current Ratio                     | 1.92     |
| Days to Collect                   | 85.9     |
| Avg Payment Days                  | 31.6     |
| Depreciation Rate                 | 0.0%     |
| Return of Equity                  | (357.0%) |

# Hospital Profile Report

**050173 Anaheim General Hospital Anaheim, CA**

Government - State

3350 W BALL ROAD

FYE 08/31/2008 Days 366 Submitted

Short Term

ANAHEIM CA 92804

Total Beds 143 101

Orange

Private - Corporation

00951

General Short Term

Full Util

**Key Performance Indicators**

ANAHEIM GENERAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 7,715,859           |
| Fixed Assets               | 4,055,854           |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>11,771,713</u>   |
| Current Liabilities        | 8,743,036           |
| Long Term Liabilities      | 36,615,777          |
| Equity                     | <u>(33,587,100)</u> |
| Total Liabilities & Equity | <u>11,771,713</u>   |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 220,632,538        |         |
| Contractual Allowances | <u>189,397,720</u> | 85.8%   |
| Operating Revenue      | 31,234,818         | 14.2%   |
| Operating Expenses     | <u>57,612,295</u>  | 184.4%  |
| Operating Margin       | (26,377,477)       | (84.4%) |
| Other Income           | 22,100,889         | 70.8%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (4,276,588)        | (13.7%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 43.3% |
| Length of Stay    | 5.4   |
| Average Wages     | 32.52 |
| Medicare Part A   | 34.4% |
| Medicare Part B   | 4.7%  |
| Current Ratio     | 0.88  |
| Days to Collect   | 548.7 |
| Avg Payment Days  | 41.3  |
| Depreciation Rate | 1.1%  |
| Return of Equity  | 13.0% |

**050226 Anaheim Memorial Hospital Anaheim, CA**

Voluntary Non-Profit - Private

1111 W LA PALMA AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

ANAHEIM CA 92801

Total Beds 186 223

Orange

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

ANAHEIM MEMORIAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 33,832,696        |
| Fixed Assets               | 35,100,940        |
| Other Assets               | <u>32,325</u>     |
| Total Assets               | <u>68,965,961</u> |
| Current Liabilities        | 46,715,313        |
| Long Term Liabilities      | 9,037,769         |
| Equity                     | <u>13,212,879</u> |
| Total Liabilities & Equity | <u>68,965,961</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 851,974,766        |        |
| Contractual Allowances | <u>651,915,653</u> | 76.5%  |
| Operating Revenue      | 200,059,113        | 23.5%  |
| Operating Expenses     | <u>213,784,098</u> | 106.9% |
| Operating Margin       | (13,724,985)       | (6.9%) |
| Other Income           | 17,141,527         | 8.6%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | 3,416,542          | 1.7%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 76.8% |
| Length of Stay    | 4.3   |
| Average Wages     | 39.88 |
| Medicare Part A   | 16.5% |
| Medicare Part B   | 1.7%  |
| Current Ratio     | 0.72  |
| Days to Collect   | 292.0 |
| Avg Payment Days  | 30.9  |
| Depreciation Rate | 0.5%  |
| Return of Equity  | 26.0% |

# Hospital Profile Report

**050056 Antelope Valley Hospital Med Center Lancaster, CA**

Government - Hospital District/Auth

1600 W AVE J FYE 06/30/2008 Days 366 Submitted

Short Term

LANCASTER CA 93534

Total Beds 341 420

Los Angeles Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

ANTELOPE VALLEY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |        |                   |       |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 99,536,724  | Total Charges          | 849,285,581 |        | Occupancy Rate    | 72.6% |
| Fixed Assets               | 126,783,571 | Contractual Allowances | 598,803,409 | 70.5%  | Length of Stay    | 4.8   |
| Other Assets               | 69,394,251  | Operating Revenue      | 250,482,172 | 29.5%  | Average Wages     | 41.45 |
| Total Assets               | 295,714,546 | Operating Expenses     | 258,524,355 | 103.2% | Medicare Part A   | 19.9% |
| Current Liabilities        | 91,532,801  | Operating Margin       | (8,042,183) | (3.2%) | Medicare Part B   | 1.7%  |
| Long Term Liabilities      | 112,309,609 | Other Income           | 8,402,546   | 3.4%   | Current Ratio     | 1.09  |
| Equity                     | 91,872,136  | Other Expense          | 0           | 0.0%   | Days to Collect   | 0.0   |
| Total Liabilities & Equity | 295,714,546 | Net Profit or (Loss)   | 360,363     | 0.1%   | Avg Payment Days  | 94.7  |
|                            |             |                        |             |        | Depreciation Rate | 2.4%  |
|                            |             |                        |             |        | Return of Equity  | 0.0%  |

**051993 Arden Wood, Inc San Francisco, CA**

Voluntary Non-Profit - Church

445 WAWONA STREET FYE 03/31/2008 Days 366 Submitted

Religious NonMedical Facility

SAN FRANCISCO CA 94116

Total Beds 13 13

San Francisco Nonprofit - Church

Blue Cross (Tennessee) 00390 Religious Non-Medical Full Util

**Key Performance Indicators**

ARDEN WOOD INC.

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |         |                   |       |
|----------------------------|------------|------------------------|-------------|---------|-------------------|-------|
| Current Assets             | 3,248,249  | Total Charges          | 3,635,845   |         | Occupancy Rate    | 85.2% |
| Fixed Assets               | 13,081,819 | Contractual Allowances | 0           | 0.0%    | Length of Stay    | 59.6  |
| Other Assets               | 5,077,621  | Operating Revenue      | 3,635,845   | 100.0%  | Average Wages     | 59.6  |
| Total Assets               | 21,407,689 | Operating Expenses     | 6,909,497   | 190.0%  | Medicare Part A   | 20.8% |
| Current Liabilities        | 1,408,751  | Operating Margin       | (3,273,652) | (90.0%) | Medicare Part B   | 0.0%  |
| Long Term Liabilities      | 22,439     | Other Income           | 4,330,444   | 119.1%  | Current Ratio     | 2.31  |
| Equity                     | 19,976,499 | Other Expense          | 0           | 0.0%    | Days to Collect   | 49.1  |
| Total Liabilities & Equity | 21,407,689 | Net Profit or (Loss)   | 1,056,792   | 29.1%   | Avg Payment Days  | 49.8  |
|                            |            |                        |             |         | Depreciation Rate | 3.5%  |
|                            |            |                        |             |         | Return of Equity  | 5.0%  |

# Hospital Profile Report

**050245 Arrowhead Regional Medical Center Colton, CA**

Government - Local

400 NORTH PEPPER AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

COLTON CA 92324

Total Beds 373 283

San Bernardino

Govt - County

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

ARROWHEAD REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 87,314,574         |
| Fixed Assets               | 424,530,818        |
| Other Assets               | <u>68,411,851</u>  |
| Total Assets               | <u>580,257,243</u> |
| Current Liabilities        | 67,433,927         |
| Long Term Liabilities      | 495,372,514        |
| Equity                     | <u>17,450,802</u>  |
| Total Liabilities & Equity | <u>580,257,243</u> |

|                        |                    |          |
|------------------------|--------------------|----------|
| Total Charges          | 1,145,896,888      |          |
| Contractual Allowances | <u>938,395,680</u> | 81.9%    |
| Operating Revenue      | 207,501,208        | 18.1%    |
| Operating Expenses     | <u>432,129,255</u> | 208.3%   |
| Operating Margin       | (224,628,047)      | (108.3%) |
| Other Income           | 230,281,572        | 111.0%   |
| Other Expense          | <u>0</u>           | 0.0%     |
| Net Profit or (Loss)   | 5,653,525          | 2.7%     |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 91.7% |
| Length of Stay    | 5.2   |
| Average Wages     | 38.91 |
| Medicare Part A   | 13.4% |
| Medicare Part B   | 2.0%  |
| Current Ratio     | 1.29  |
| Days to Collect   | 374.6 |
| Avg Payment Days  | 32.2  |
| Depreciation Rate | 3.0%  |
| Return of Equity  | 32.0% |

**050016 Arroyo Grande Community Hospital Arroyo Grande, CA**

Voluntary Non-Profit - Private

345 S HALCYON RD

FYE 06/30/2008 Days 366 Submitted

Short Term

ARROYO GRANDE CA 93420

Total Beds 53 53

San Luis Obispo

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

ARROYO GRANDE COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 9,947,349          |
| Fixed Assets               | 11,961,284         |
| Other Assets               | <u>3,036,333</u>   |
| Total Assets               | <u>24,944,966</u>  |
| Current Liabilities        | 13,563,095         |
| Long Term Liabilities      | 15,005,606         |
| Equity                     | <u>(3,623,735)</u> |
| Total Liabilities & Equity | <u>24,944,966</u>  |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 236,111,124        |        |
| Contractual Allowances | <u>188,832,741</u> | 80.0%  |
| Operating Revenue      | 47,278,383         | 20.0%  |
| Operating Expenses     | <u>49,917,067</u>  | 105.6% |
| Operating Margin       | (2,638,684)        | (5.6%) |
| Other Income           | 929,160            | 2.0%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | (1,709,524)        | (3.6%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 57.6% |
| Length of Stay    | 4.1   |
| Average Wages     | 38.88 |
| Medicare Part A   | 24.0% |
| Medicare Part B   | 4.4%  |
| Current Ratio     | 0.73  |
| Days to Collect   | 243.0 |
| Avg Payment Days  | 35.6  |
| Depreciation Rate | 8.3%  |
| Return of Equity  | 47.0% |

# Hospital Profile Report

**054069 Aurora Charter Oak Covina, CA**

1161 E COVINA BLVD

FYE 12/31/2008 Days 366 Submitted

Proprietary

COVINA CA 91724

Psychiatric

Los Angeles

Private - Corporation

Total Beds 95 95

Blue Cross (California) 00040

Psychiatric

Full Util

**Key Performance Indicators**

AURORA CHARTER OAK BHS

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 7,847,128        |
| Fixed Assets               | 1,211,647        |
| Other Assets               | <u>218,035</u>   |
| Total Assets               | <u>9,276,810</u> |
| Current Liabilities        | 1,643,885        |
| Long Term Liabilities      | 38,289           |
| Equity                     | <u>7,594,636</u> |
| Total Liabilities & Equity | <u>9,276,810</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 40,163,760        |
| Contractual Allowances | <u>15,843,369</u> |
| Operating Revenue      | 24,320,391        |
| Operating Expenses     | <u>19,949,364</u> |
| Operating Margin       | 4,371,027         |
| Other Income           | 490,716           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 4,861,743         |

|                   |       |
|-------------------|-------|
| Average Wages     |       |
| Medicare Part A   | 29.7% |
| Medicare Part B   | 5.0%  |
| Current Ratio     | 4.77  |
| Days to Collect   | 53.6  |
| Avg Payment Days  | 27.2  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 64.0% |

**054078 Aurora Las Encinas Hospital Pasadena, CA**

2900 E DEL MAR BLVD

FYE 12/31/2008 Days 366 Submitted

Proprietary

PASADENA CA 91107

Psychiatric

Los Angeles

Private - Corporation

Total Beds 94 122

Blue Cross (California) 00040

Psychiatric

Full Util

**Key Performance Indicators**

AURORA LAS ENCINAS BHS

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 4,531,670        |
| Fixed Assets               | 972,486          |
| Other Assets               | <u>544,020</u>   |
| Total Assets               | <u>6,048,176</u> |
| Current Liabilities        | 1,555,184        |
| Long Term Liabilities      | 368,536          |
| Equity                     | <u>4,124,456</u> |
| Total Liabilities & Equity | <u>6,048,176</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 43,335,886        |
| Contractual Allowances | <u>23,460,739</u> |
| Operating Revenue      | 19,875,147        |
| Operating Expenses     | <u>19,020,050</u> |
| Operating Margin       | 855,097           |
| Other Income           | 629,322           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 1,484,419         |

|                   |       |
|-------------------|-------|
| Average Wages     |       |
| Medicare Part A   | 25.1% |
| Medicare Part B   | 3.6%  |
| Current Ratio     | 2.91  |
| Days to Collect   | 42.1  |
| Avg Payment Days  | 28.2  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 36.0% |

# Hospital Profile Report

**054095 Aurora San Diego San Diego, CA**

Voluntary Non-Profit - Private

11878 AVENUE OF INDUSTRY FYE 12/31/2008 Days 366 Submitted

Psychiatric

SAN DIEGO CA 92128

Total Beds 80 80

San Diego Private - Corporation

Blue Cross (California) 00040 Psychiatric Full Util

**Key Performance Indicators**

**AURORA SAN DIEGO BHS**

**Balance Sheet**

**Income Statement**

|                            |                  |                        |                   |
|----------------------------|------------------|------------------------|-------------------|
| Current Assets             | 5,262,324        | Total Charges          | 29,986,305        |
| Fixed Assets               | 496,272          | Contractual Allowances | <u>12,948,087</u> |
| Other Assets               | <u>186,742</u>   | Operating Revenue      | 17,038,218        |
| Total Assets               | <u>5,945,338</u> | Operating Expenses     | <u>15,655,070</u> |
| Current Liabilities        | 1,502,084        | Operating Margin       | 1,383,148         |
| Long Term Liabilities      | 20,086           | Other Income           | 75,476            |
| Equity                     | <u>4,423,168</u> | Other Expense          | <u>0</u>          |
| Total Liabilities & Equity | <u>5,945,338</u> | Net Profit or (Loss)   | 1,458,624         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 79.0% |
| Length of Stay    | 7.9   |
| Average Wages     |       |
| Medicare Part A   | 19.0% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 3.50  |
| Days to Collect   | 60.0  |
| Avg Payment Days  | 26.7  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 33.0% |

**054077 Aurora Vista Del Mar Hospital Ventura, CA**

Proprietary

801 SENECA ST FYE 12/31/2008 Days 366 Submitted

Psychiatric

VENTURA CA 93001

Total Beds 59 79

Ventura Private - Corporation

Mutual of Omaha Insurance Company 52280 Psychiatric Full Util

**Key Performance Indicators**

**AURORA VISTA DEL MAR BHS**

**Balance Sheet**

**Income Statement**

|                            |                  |                        |                   |
|----------------------------|------------------|------------------------|-------------------|
| Current Assets             | 4,072,517        | Total Charges          | 27,123,122        |
| Fixed Assets               | 439,691          | Contractual Allowances | <u>11,384,087</u> |
| Other Assets               | <u>160,319</u>   | Operating Revenue      | 15,739,035        |
| Total Assets               | <u>4,672,527</u> | Operating Expenses     | <u>14,110,316</u> |
| Current Liabilities        | 697,885          | Operating Margin       | 1,628,719         |
| Long Term Liabilities      | 14,302           | Other Income           | 76,891            |
| Equity                     | <u>3,960,340</u> | Other Expense          | <u>156</u>        |
| Total Liabilities & Equity | <u>4,672,527</u> | Net Profit or (Loss)   | 1,705,454         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 82.3% |
| Length of Stay    | 7.2   |
| Average Wages     |       |
| Medicare Part A   | 21.6% |
| Medicare Part B   | 0.5%  |
| Current Ratio     | 5.84  |
| Days to Collect   | 71.2  |
| Avg Payment Days  | 15.1  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 43.0% |

# Hospital Profile Report

**050724 Bakersfield Heart Hospital Bakersfield, CA**

Proprietary

3001 SILLECT AVENUE

FYE 09/30/2008 Days 366 Submitted

Short Term

BAKERSFIELD CA 93308

Total Beds 47 47

Kern

Govt - District

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

HEART HOSPITAL OF BAKERSFIELD

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 15,716,271        |
| Fixed Assets               | 30,316,342        |
| Other Assets               | <u>(12)</u>       |
| Total Assets               | <u>46,032,601</u> |
| Current Liabilities        | 9,564,618         |
| Long Term Liabilities      | 35,352,760        |
| Equity                     | <u>1,115,223</u>  |
| Total Liabilities & Equity | <u>46,032,601</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 271,332,928        |
| Contractual Allowances | <u>194,372,306</u> |
| Operating Revenue      | 76,960,622         |
| Operating Expenses     | <u>63,220,000</u>  |
| Operating Margin       | 13,740,622         |
| Other Income           | 0                  |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 13,740,622         |

|       |                   |          |
|-------|-------------------|----------|
| 71.6% | Occupancy Rate    | 91.0%    |
| 28.4% | Length of Stay    | 3.9      |
| 82.1% | Average Wages     | 42.03    |
| 17.9% | Medicare Part A   | 28.0%    |
| 0.0%  | Medicare Part B   | 4.5%     |
| 0.0%  | Current Ratio     | 1.64     |
| 17.9% | Days to Collect   | 48.7     |
| 0.0%  | Avg Payment Days  | 35.5     |
| 0.0%  | Depreciation Rate | 4.0%     |
| 17.9% | Return of Equity  | 1,232.0% |

**050036 Bakersfield Memorial Hospital Bakersfield, CA**

Voluntary Non-Profit - Private

420 34TH ST BOX 1888

FYE 06/30/2008 Days 366 Submitted

Short Term

BAKERSFIELD CA 93301

Total Beds 343 283

Kern

Nonprofit - Church

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 133,482,046        |
| Fixed Assets               | 116,930,751        |
| Other Assets               | <u>53,464,520</u>  |
| Total Assets               | <u>303,877,317</u> |
| Current Liabilities        | 31,434,287         |
| Long Term Liabilities      | 109,691,711        |
| Equity                     | <u>162,751,319</u> |
| Total Liabilities & Equity | <u>303,877,317</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 954,484,464        |
| Contractual Allowances | <u>720,245,800</u> |
| Operating Revenue      | 234,238,664        |
| Operating Expenses     | <u>206,425,657</u> |
| Operating Margin       | 27,813,007         |
| Other Income           | 2,121,117          |
| Other Expense          | <u>257,061</u>     |
| Net Profit or (Loss)   | 29,677,063         |

|       |                   |       |
|-------|-------------------|-------|
| 75.5% | Occupancy Rate    | 56.3% |
| 24.5% | Length of Stay    | 4.5   |
| 88.1% | Average Wages     | 42.30 |
| 11.9% | Medicare Part A   | 15.7% |
| 0.9%  | Medicare Part B   | 2.0%  |
| 0.1%  | Current Ratio     | 4.25  |
| 12.7% | Days to Collect   | 209.4 |
|       | Avg Payment Days  | 49.7  |
|       | Depreciation Rate | 2.9%  |
|       | Return of Equity  | 18.0% |

# Hospital Profile Report

**053037 Ballard Rehabilitation Hospital San Bernardino, CA**

Voluntary Non-Profit - Private

1760 WEST 16TH ST

FYE 06/30/2008 Days 366 Submitted

Rehabilitation

SAN BERNARDINO CA 92411

Total Beds 60 60

San Bernardino

Private - Corporation

Blue Cross (Texas)

00400

Rehabilitation

Full Util

**Key Performance Indicators**

SUNHEALTH ROBERT H BALLARD REHAB HOS

**Balance Sheet**

**Income Statement**

|                            |                |
|----------------------------|----------------|
| Current Assets             | 13,333         |
| Fixed Assets               | 0              |
| Other Assets               | <u>519,038</u> |
| Total Assets               | <u>532,371</u> |
| Current Liabilities        | 97,033         |
| Long Term Liabilities      | 0              |
| Equity                     | <u>435,338</u> |
| Total Liabilities & Equity | <u>532,371</u> |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 19,265,598        |        |
| Contractual Allowances | <u>6,455,174</u>  | 33.5%  |
| Operating Revenue      | 12,810,424        | 66.5%  |
| Operating Expenses     | <u>13,718,055</u> | 107.1% |
| Operating Margin       | (907,631)         | (7.1%) |
| Other Income           | 70,747            | 0.6%   |
| Other Expense          | <u>0</u>          | 0.0%   |
| Net Profit or (Loss)   | (836,884)         | (6.5%) |

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 48.2%    |
| Length of Stay    | 16.3     |
| Average Wages     |          |
| Medicare Part A   | 45.8%    |
| Medicare Part B   | 0.0%     |
| Current Ratio     | 0.14     |
| Days to Collect   | 0.0      |
| Avg Payment Days  | 2.6      |
| Depreciation Rate |          |
| Return of Equity  | (192.0%) |

**051320 Banner Lassen Medical Center Susanville, CA**

Proprietary

1800 SPRING RIDGE DRIVE

FYE 12/31/2008 Days 366 Submitted

Critical Access Hospital

SUSANVILLE CA 96130

Total Beds 25 25

Lassen

Private - Corporation

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

BANNER LASSEN MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 34,820,246        |
| Fixed Assets               | 18,197,663        |
| Other Assets               | <u>2,588,902</u>  |
| Total Assets               | <u>55,606,811</u> |
| Current Liabilities        | 6,702,409         |
| Long Term Liabilities      | 19,944,776        |
| Equity                     | <u>28,959,626</u> |
| Total Liabilities & Equity | <u>55,606,811</u> |

|                        |                   |       |
|------------------------|-------------------|-------|
| Total Charges          | 79,913,627        |       |
| Contractual Allowances | <u>39,491,146</u> | 49.4% |
| Operating Revenue      | 40,422,481        | 50.6% |
| Operating Expenses     | <u>33,281,924</u> | 82.3% |
| Operating Margin       | 7,140,557         | 17.7% |
| Other Income           | 138,224           | 0.3%  |
| Other Expense          | <u>0</u>          | 0.0%  |
| Net Profit or (Loss)   | 7,278,781         | 18.0% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 51.5% |
| Length of Stay    | 3.5   |
| Average Wages     |       |
| Medicare Part A   | 9.5%  |
| Medicare Part B   | 6.4%  |
| Current Ratio     | 5.20  |
| Days to Collect   | 132.7 |
| Avg Payment Days  | 25.3  |
| Depreciation Rate | 6.2%  |
| Return of Equity  | 25.0% |

# Hospital Profile Report

|                            |                                    |                                    |                    |           |                                   |
|----------------------------|------------------------------------|------------------------------------|--------------------|-----------|-----------------------------------|
| <b>052031</b>              | <b>Barlow Respiratory Hospital</b> | <b>Los Angeles, CA</b>             |                    |           | Voluntary Non-Profit - Private    |
| 2000 STADIUM WAY           |                                    | FYE 08/31/2008                     | Days 366 Submitted |           | Long Term                         |
| LOS ANGELES                | CA 90026                           |                                    |                    |           | Total Beds 99 105                 |
| Los Angeles                |                                    | Nonprofit - Other                  |                    |           |                                   |
| Blue Cross (California)    | 00040                              | General Long Term                  |                    | Full Util |                                   |
|                            |                                    | <b>BARLOW RESPIRATORY HOSPITAL</b> |                    |           |                                   |
|                            |                                    | <b>Income Statement</b>            |                    |           | <b>Key Performance Indicators</b> |
| <b>Balance Sheet</b>       |                                    |                                    |                    |           | Occupancy Rate 55.1%              |
| Current Assets             | 24,012,540                         | Total Charges                      | 140,020,249        |           | Length of Stay 29.4               |
| Fixed Assets               | 6,067,505                          | Contractual Allowances             | 99,692,375         | 71.2%     | Average Wages                     |
| Other Assets               | 2,907,000                          | Operating Revenue                  | 40,327,874         | 28.8%     | Medicare Part A 71.9%             |
| Total Assets               | 32,987,045                         | Operating Expenses                 | 38,297,497         | 95.0%     | Medicare Part B 0.0%              |
| Current Liabilities        | 4,559,262                          | Operating Margin                   | 2,030,377          | 5.0%      | Current Ratio 5.27                |
| Long Term Liabilities      | 0                                  | Other Income                       | 842,408            | 2.1%      | Days to Collect 242.9             |
| Equity                     | 28,427,783                         | Other Expense                      | 0                  | 0.0%      | Avg Payment Days 43.8             |
| Total Liabilities & Equity | 32,987,045                         | Net Profit or (Loss)               | 2,872,785          | 7.1%      | Depreciation Rate 7.6%            |
|                            |                                    |                                    |                    |           | Return of Equity 10.0%            |

|                                   |                                   |                                   |                    |           |                                   |
|-----------------------------------|-----------------------------------|-----------------------------------|--------------------|-----------|-----------------------------------|
| <b>050298</b>                     | <b>Barstow Community Hospital</b> | <b>Barstow, CA</b>                |                    |           | Government - Local                |
| 555 SOUTH SEVENTH AVENUE          |                                   | FYE 01/31/2008                    | Days 365 Submitted |           | Short Term                        |
| BARSTOW                           | CA 92311                          |                                   |                    |           | Total Beds 56 50                  |
| San Bernardino                    |                                   | Private - Corporation             |                    |           |                                   |
| Mutual of Omaha Insurance Company | 52280                             | General Short Term                |                    | Full Util |                                   |
|                                   |                                   | <b>BARSTOW COMMUNITY HOSPITAL</b> |                    |           |                                   |
|                                   |                                   | <b>Income Statement</b>           |                    |           | <b>Key Performance Indicators</b> |
| <b>Balance Sheet</b>              |                                   |                                   |                    |           | Occupancy Rate 47.7%              |
| Current Assets                    | 10,975,721                        | Total Charges                     | 193,466,619        |           | Length of Stay 2.9                |
| Fixed Assets                      | 4,892,182                         | Contractual Allowances            | 146,055,716        | 75.5%     | Average Wages 32.84               |
| Other Assets                      | 555,847                           | Operating Revenue                 | 47,410,903         | 24.5%     | Medicare Part A 19.4%             |
| Total Assets                      | 16,423,750                        | Operating Expenses                | 40,631,168         | 85.7%     | Medicare Part B 2.7%              |
| Current Liabilities               | (7,107,244)                       | Operating Margin                  | 6,779,735          | 14.3%     | Current Ratio (1.54)              |
| Long Term Liabilities             | 3,219,555                         | Other Income                      | 99,499             | 0.2%      | Days to Collect 88.7              |
| Equity                            | 20,311,439                        | Other Expense                     | 0                  | 0.0%      | Avg Payment Days 22.3             |
| Total Liabilities & Equity        | 16,423,750                        | Net Profit or (Loss)              | 6,879,234          | 14.5%     | Depreciation Rate 22.9%           |
|                                   |                                   |                                   |                    |           | Return of Equity 34.0%            |

# Hospital Profile Report

**050352 Barton Memorial Hospital South Lake Tahoe, CA**

2170 SOUTH AVENUE

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

SOUTH LAKE TAHOE CA 96158

Short Term

El Dorado

Nonprofit - Other

Total Beds 62 71

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 30,435,233         |
| Fixed Assets               | 38,520,095         |
| Other Assets               | <u>64,196,427</u>  |
| Total Assets               | <u>133,151,755</u> |
| Current Liabilities        | 13,209,616         |
| Long Term Liabilities      | 26,939,762         |
| Equity                     | <u>93,002,377</u>  |
| Total Liabilities & Equity | <u>133,151,755</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 217,627,308        |
| Contractual Allowances | <u>113,213,398</u> |
| Operating Revenue      | 104,413,910        |
| Operating Expenses     | <u>97,628,663</u>  |
| Operating Margin       | 6,785,247          |
| Other Income           | 25,810,777         |
| Other Expense          | <u>35,104,508</u>  |
| Net Profit or (Loss)   | (2,508,484)        |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 42.6%  |
| Length of Stay    | 3.9    |
| Average Wages     | 43.20  |
| Medicare Part A   | 7.7%   |
| Medicare Part B   | 2.5%   |
| Current Ratio     | 2.30   |
| Days to Collect   | 146.6  |
| Avg Payment Days  | 20.9   |
| Depreciation Rate | 7.0%   |
| Return of Equity  | (3.0%) |

**050618 Bear Valley Community Hospital Big Bear Lake, CA**

41870 GARSTIN DR

FYE 06/30/2008 Days 366 Submitted

Voluntary Non-Profit - Church

BIG BEAR LAKE CA 92315

Short Term

San Bernardino

Govt - District

Total Beds 26 9

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 2,756,652           |
| Fixed Assets               | 3,501,210           |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>6,257,862</u>    |
| Current Liabilities        | 17,995,554          |
| Long Term Liabilities      | 337,598             |
| Equity                     | <u>(12,075,290)</u> |
| Total Liabilities & Equity | <u>6,257,862</u>    |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 25,068,405        |
| Contractual Allowances | <u>12,079,233</u> |
| Operating Revenue      | 12,989,172        |
| Operating Expenses     | <u>14,752,222</u> |
| Operating Margin       | (1,763,050)       |
| Other Income           | 427,226           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (1,335,824)       |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 32.0% |
| Length of Stay    | 2.4   |
| Average Wages     | 34.10 |
| Medicare Part A   | 9.7%  |
| Medicare Part B   | 3.1%  |
| Current Ratio     | 0.15  |
| Days to Collect   | 92.8  |
| Avg Payment Days  | 28.8  |
| Depreciation Rate | 7.3%  |
| Return of Equity  | 11.0% |

# Hospital Profile Report

**050531 Bellflower Medical Center Bellflower, CA**

9542 E ARTESIA BLVD  
 BELLFLOWER CA 90706  
 Los Angeles  
 Mutual of Omaha Insurance Company 52280

Proprietary  
 Short Term  
 Total Beds 145 144

Private - Corporation

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | (739,277)        |
| Fixed Assets               | 2,614,504        |
| Other Assets               | <u>0</u>         |
| Total Assets               | <u>1,875,227</u> |
| Current Liabilities        | (4,849,951)      |
| Long Term Liabilities      | 0                |
| Equity                     | <u>6,725,178</u> |
| Total Liabilities & Equity | <u>1,875,227</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 197,024,836        |
| Contractual Allowances | <u>169,707,754</u> |
| Operating Revenue      | 27,317,082         |
| Operating Expenses     | <u>46,387,214</u>  |
| Operating Margin       | (19,070,132)       |
| Other Income           | 14,964,233         |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (4,105,899)        |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 55.4%   |
| Length of Stay    | 5.7     |
| Average Wages     | 30.95   |
| Medicare Part A   | 36.4%   |
| Medicare Part B   | 3.2%    |
| Current Ratio     | 0.15    |
| Days to Collect   | 1,531.2 |
| Avg Payment Days  | 59.8    |
| Depreciation Rate | 2.8%    |
| Return of Equity  | (61.0%) |

**050350 Beverly Hospital Montebello, CA**

309 W BEVERLY BLVD  
 MONTEBELLO CA 90640  
 Los Angeles  
 Blue Cross (California) 00040

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 185 224

Nonprofit - Other

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 30,046,262        |
| Fixed Assets               | 29,414,423        |
| Other Assets               | <u>16,351,424</u> |
| Total Assets               | <u>75,812,109</u> |
| Current Liabilities        | 33,011,522        |
| Long Term Liabilities      | 22,216,027        |
| Equity                     | <u>20,584,560</u> |
| Total Liabilities & Equity | <u>75,812,109</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 240,361,267        |
| Contractual Allowances | <u>131,408,174</u> |
| Operating Revenue      | 108,953,093        |
| Operating Expenses     | <u>122,927,199</u> |
| Operating Margin       | (13,974,106)       |
| Other Income           | 725,737            |
| Other Expense          | <u>1,579,097</u>   |
| Net Profit or (Loss)   | (14,827,466)       |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 51.2%   |
| Length of Stay    | 4.4     |
| Average Wages     | 39.39   |
| Medicare Part A   | 29.1%   |
| Medicare Part B   | 4.6%    |
| Current Ratio     | 0.91    |
| Days to Collect   | 93.6    |
| Avg Payment Days  | 44.5    |
| Depreciation Rate | 2.4%    |
| Return of Equity  | (72.0%) |

# Hospital Profile Report

**054032 Bhc Alhambra Hosp Rosemead, CA**

Voluntary Non-Profit - Private

4619 N ROSEMEAD BLVD FYE 01/31/2008 Days 365 Submitted

Psychiatric

ROSEMEAD CA 91770

Total Beds 85 85

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280

Psychiatric

Full Util

**Key Performance Indicators**

Urban ALHAMBRA

Occupancy Rate 74.8%

**Balance Sheet**

**Income Statement**

Length of Stay 6.8

Current Assets 3,500,879

Total Charges 36,145,312

Average Wages

Fixed Assets 9,182,318

Contractual Allowances 16,659,390

46.1%

Medicare Part A 8.6%

Other Assets 28,081,092

Operating Revenue 19,485,922

53.9%

Medicare Part B 7.4%

Total Assets 40,764,289

Operating Expenses 14,173,024

72.7%

Current Ratio 2.67

Current Liabilities 1,312,239

Operating Margin 5,312,898

27.3%

Days to Collect 61.5

Long Term Liabilities 27,469,404

Other Income 86,279

0.4%

Avg Payment Days 29.1

Equity 11,982,646

Other Expense 0

0.0%

Depreciation Rate 4.3%

Total Liabilities & Equity 40,764,289

Net Profit or (Loss) 5,399,177

27.7%

Return of Equity 45.0%

**051311 Biggs Gridley Memorial Hospital Gridley, CA**

Voluntary Non-Profit - Private

240 SPRUCE STREET FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

GRIDLEY CA 95948

Total Beds 20 24

Butte Nonprofit - Other

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

Occupancy Rate 46.2%

Current Assets 3,559,318

Total Charges 36,710,112

Average Wages

Fixed Assets 1,745,921

Contractual Allowances 20,174,911

55.0%

Medicare Part A 19.4%

Other Assets 50,419

Operating Revenue 16,535,201

45.0%

Medicare Part B 7.2%

Total Assets 5,355,658

Operating Expenses 16,146,070

97.6%

Current Ratio 2.82

Current Liabilities 1,261,255

Operating Margin 389,131

2.4%

Days to Collect 153.5

Long Term Liabilities 10,385,273

Other Income 462,332

2.8%

Avg Payment Days 28.8

Equity (6,290,870)

Other Expense 1,177,254

7.1%

Depreciation Rate 3.4%

Total Liabilities & Equity 5,355,658

Net Profit or (Loss) (325,791)

(2.0%)

Return of Equity 5.0%

# Hospital Profile Report

**051991 Broadview Inc Lincoln Heights, CA**

4570 GRIFFIN AVENUE

FYE 06/30/2008 Days 366 Submitted

Voluntary Non-Profit - Church

LINCOLN HEIGHTS CA 90031

Religious NonMedical Facility

Los Angeles

Nonprofit - Church

Total Beds 42 24

Blue Cross (Tennessee)

00390

Religious Non-Medical

Full Util

**Key Performance Indicators**

BROADVIEW INC.

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 2,571,545        |
| Fixed Assets               | 1,082,576        |
| Other Assets               | <u>1,811,235</u> |
| Total Assets               | <u>5,465,356</u> |
| Current Liabilities        | 254,446          |
| Long Term Liabilities      | 0                |
| Equity                     | <u>5,210,910</u> |
| Total Liabilities & Equity | <u>5,465,356</u> |

|                        |                  |
|------------------------|------------------|
| Total Charges          | 3,722,056        |
| Contractual Allowances | <u>12,717</u>    |
| Operating Revenue      | 3,709,339        |
| Operating Expenses     | <u>4,242,359</u> |
| Operating Margin       | (533,020)        |
| Other Income           | 812,945          |
| Other Expense          | <u>0</u>         |
| Net Profit or (Loss)   | 279,925          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 62.3% |
| Length of Stay    | 57.0  |
| Average Wages     |       |
| Medicare Part A   | 18.3% |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 10.11 |
| Days to Collect   | 286.5 |
| Avg Payment Days  | 13.2  |
| Depreciation Rate | 3.2%  |
| Return of Equity  | 5.0%  |

**050752 Brotman Medical Center Culver City, CA**

3828 DELMAS TERRACE

FYE 12/31/2008 Days 366 Submitted

Proprietary

CULVER CITY CA 90231

Short Term

Los Angeles

Private - Corporation

Total Beds 399 297

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

BROTMAN MEDICAL CENTER INC

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 10,379,715          |
| Fixed Assets               | 11,721,930          |
| Other Assets               | <u>67,150</u>       |
| Total Assets               | <u>22,168,795</u>   |
| Current Liabilities        | 27,889,919          |
| Long Term Liabilities      | 39,624,641          |
| Equity                     | <u>(45,345,765)</u> |
| Total Liabilities & Equity | <u>22,168,795</u>   |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 547,733,688        |
| Contractual Allowances | <u>433,915,469</u> |
| Operating Revenue      | 113,818,219        |
| Operating Expenses     | <u>102,155,365</u> |
| Operating Margin       | 11,662,854         |
| Other Income           | 3,263,575          |
| Other Expense          | <u>18,924,405</u>  |
| Net Profit or (Loss)   | (3,997,976)        |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 30.0% |
| Length of Stay    | 5.5   |
| Average Wages     | 42.44 |
| Medicare Part A   | 22.5% |
| Medicare Part B   | 4.4%  |
| Current Ratio     | 0.37  |
| Days to Collect   | 237.5 |
| Avg Payment Days  | 73.0  |
| Depreciation Rate | 5.3%  |
| Return of Equity  | 9.0%  |

# Hospital Profile Report

**050149 California Hospital Medical Center La Los Angeles, CA**

Voluntary Non-Profit - Other

1401 SOUTH GRAND AVENUE FYE 06/30/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90015

Total Beds 290 290

Los Angeles Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

CALIFORNIA HOSPITAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                     |                        |                    |         |
|----------------------------|---------------------|------------------------|--------------------|---------|
| Current Assets             | 51,538,527          | Total Charges          | 843,596,461        |         |
| Fixed Assets               | 51,329,427          | Contractual Allowances | <u>653,378,550</u> | 77.5%   |
| Other Assets               | <u>9,619,888</u>    | Operating Revenue      | 190,217,911        | 22.5%   |
| Total Assets               | <u>112,487,842</u>  | Operating Expenses     | <u>232,858,796</u> | 122.4%  |
| Current Liabilities        | 30,343,480          | Operating Margin       | (42,640,885)       | (22.4%) |
| Long Term Liabilities      | 154,979,522         | Other Income           | 25,451,526         | 13.4%   |
| Equity                     | <u>(72,835,160)</u> | Other Expense          | <u>0</u>           | 0.0%    |
| Total Liabilities & Equity | <u>112,487,842</u>  | Net Profit or (Loss)   | (17,189,359)       | (9.0%)  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 77.7% |
| Length of Stay    | 4.9   |
| Average Wages     | 44.45 |
| Medicare Part A   | 15.9% |
| Medicare Part B   | 1.5%  |
| Current Ratio     | 1.70  |
| Days to Collect   | 283.6 |
| Avg Payment Days  | 38.0  |
| Depreciation Rate | 6.5%  |
| Return of Equity  | 24.0% |

**054111 Canyon Ridge Hospital Chino, CA**

Voluntary Non-Profit - Private

5353 G STREET FYE 01/31/2008 Days 365 Settled

Psychiatric

CHINO CA 91710

Total Beds 59 59

San Bernardino Private - Other

Mutual of Omaha Insurance Company 52280 Psychiatric Full Util

**Key Performance Indicators**

CANYON RIDGE HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                  |                        |                   |       |
|----------------------------|------------------|------------------------|-------------------|-------|
| Current Assets             | 1,730,253        | Total Charges          | 22,491,797        |       |
| Fixed Assets               | 1,316,371        | Contractual Allowances | <u>9,239,022</u>  | 41.1% |
| Other Assets               | <u>2,780,820</u> | Operating Revenue      | 13,252,775        | 58.9% |
| Total Assets               | <u>5,827,444</u> | Operating Expenses     | <u>10,093,693</u> | 76.2% |
| Current Liabilities        | 496,250          | Operating Margin       | 3,159,082         | 23.8% |
| Long Term Liabilities      | (301,023)        | Other Income           | 23,789            | 0.2%  |
| Equity                     | <u>5,632,217</u> | Other Expense          | <u>0</u>          | 0.0%  |
| Total Liabilities & Equity | <u>5,827,444</u> | Net Profit or (Loss)   | 3,182,871         | 24.0% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 86.8% |
| Length of Stay    | 6.1   |
| Average Wages     | 26.6% |
| Medicare Part A   | 6.9%  |
| Medicare Part B   | 3.49  |
| Current Ratio     | 44.6  |
| Days to Collect   | 5.9   |
| Avg Payment Days  | 20.0% |
| Depreciation Rate | 57.0% |
| Return of Equity  | 57.0% |

# Hospital Profile Report

**053027 Casa Colina Hosp For Rehab Medicine Pomona, CA**

255 E BONITA AVE

FYE 03/31/2008 Days 366 Submitted

Proprietary

POMONA CA 91767

Rehabilitation

Los Angeles

Nonprofit - Other

Total Beds 68 68

Mutual of Omaha Insurance Company 52280

Rehabilitation

Full Util

**Key Performance Indicators**

Urban CASA COLINA HOSPITAL FOR REHAB MED

Occupancy Rate 88.5%

**Balance Sheet**

**Income Statement**

Length of Stay 18.3

Current Assets (4,213,233)

Total Charges 48,114,561

Average Wages

Fixed Assets 43,568,012

Contractual Allowances 18,298,051

38.0%

Medicare Part A 52.0%

Other Assets 0

Operating Revenue 29,816,510

62.0%

Medicare Part B 1.7%

Total Assets 39,354,779

Operating Expenses 33,443,594

112.2%

Current Ratio (0.29)

Current Liabilities 14,295,402

Operating Margin (3,627,084)

(12.2%)

Days to Collect 132.2

Long Term Liabilities 9,043,679

Other Income 1,698,399

5.7%

Avg Payment Days 0.0

Equity 16,015,698

Other Expense 0

0.0%

Depreciation Rate 3.8%

Total Liabilities & Equity 39,354,779

Net Profit or (Loss) (1,928,685)

(6.5%)

Return of Equity (12.0%)

**051307 Catalina Island Medical Center Avalon, CA**

100 FALLS CANYON ROAD

FYE 06/30/2008 Days 366 Submitted

Voluntary Non-Profit - Private

AVALON CA 90704

Critical Access Hospital

Los Angeles

Govt - City

Total Beds 12 8

USG California 00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

Occupancy Rate 30.1%

Current Assets 2,616,905

Total Charges 7,191,503

Average Wages 45.25

Fixed Assets 1,463,939

Contractual Allowances 2,316,546

32.2%

Medicare Part A 3.1%

Other Assets 0

Operating Revenue 4,874,957

67.8%

Medicare Part B 5.5%

Total Assets 4,080,844

Operating Expenses 5,200,868

106.7%

Current Ratio 5.60

Current Liabilities 467,206

Operating Margin (325,911)

(6.7%)

Days to Collect 165.6

Long Term Liabilities 318,000

Other Income 870,265

17.9%

Avg Payment Days 30.2

Equity 3,295,638

Other Expense 0

0.0%

Depreciation Rate 10.6%

Total Liabilities & Equity 4,080,844

Net Profit or (Loss) 544,354

11.2%

Return of Equity 17.0%

# Hospital Profile Report

**050625 Cedars-Sinai Medical Center Los Angeles, CA**

Voluntary Non-Profit - Other

8700 BEVERLY BLVD

FYE 06/30/2008 Days 366 Amended

Short Term

LOS ANGELES CA 90048

Total Beds 848 868

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

CEDARS-SINAI MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 1,179,888,830        |
| Fixed Assets               | 922,708,102          |
| Other Assets               | <u>56,151,247</u>    |
| Total Assets               | <u>2,158,748,179</u> |
| Current Liabilities        | 303,811,807          |
| Long Term Liabilities      | 791,360,186          |
| Equity                     | <u>1,063,576,186</u> |
| Total Liabilities & Equity | <u>2,158,748,179</u> |

|                        |                      |        |
|------------------------|----------------------|--------|
| Total Charges          | 6,431,119,155        |        |
| Contractual Allowances | <u>4,678,105,862</u> | 72.7%  |
| Operating Revenue      | 1,753,013,293        | 27.3%  |
| Operating Expenses     | <u>1,771,953,380</u> | 101.1% |
| Operating Margin       | (18,940,087)         | (1.1%) |
| Other Income           | 215,021,858          | 12.3%  |
| Other Expense          | <u>20,201,797</u>    | 1.2%   |
| Net Profit or (Loss)   | 175,879,974          | 10.0%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 86.1% |
| Length of Stay    | 5.0   |
| Average Wages     | 50.35 |
| Medicare Part A   | 16.6% |
| Medicare Part B   | 2.8%  |
| Current Ratio     | 3.88  |
| Days to Collect   | 87.4  |
| Avg Payment Days  | 58.7  |
| Depreciation Rate | 2.4%  |
| Return of Equity  | 17.0% |

**050739 Centinela Hospital Medical Center Inglewood, CA**

Proprietary

555 EAST HARDY STREET

FYE 12/31/2008 Days 335 Submitted

Short Term

INGLEWOOD CA 90301

FYE 01/31/2008 Days 396 Submitted

Total Beds 346 369

Los Angeles

Private - Corporation

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

CENTINELA FREEMAN RMC CENTINELA CAM

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 49,146,356           |
| Fixed Assets               | 64,165,364           |
| Other Assets               | <u>1,060,477</u>     |
| Total Assets               | <u>114,372,197</u>   |
| Current Liabilities        | (57,914,188)         |
| Long Term Liabilities      | (77,129,761)         |
| Equity                     | <u>14,671,750</u>    |
| Total Liabilities & Equity | <u>(120,372,199)</u> |

|                        |                      |        |
|------------------------|----------------------|--------|
| Total Charges          | 0                    |        |
| Contractual Allowances | <u>1,339,484,943</u> |        |
| Operating Revenue      | (1,339,484,943)      |        |
| Operating Expenses     | <u>0</u>             | 0.0%   |
| Operating Margin       | (1,339,484,943)      | 100.0% |
| Other Income           | (1,070,781)          | 0.1%   |
| Other Expense          | <u>(94,111)</u>      | 0.0%   |
| Net Profit or (Loss)   | (1,340,461,613)      | 100.1% |

|                   |            |
|-------------------|------------|
| Occupancy Rate    | 63.7%      |
| Length of Stay    | 4.0        |
| Average Wages     | 41.04      |
| Medicare Part A   | 6.1%-      |
| Medicare Part B   | 0.5%-      |
| Current Ratio     | (0.85)     |
| Days to Collect   | (81.9)     |
| Avg Payment Days  |            |
| Depreciation Rate | 6.6%       |
| Return of Equity  | (9,136.0%) |

# Hospital Profile Report

**050196 Central Valley General Hospital Hanford, CA**

Voluntary Non-Profit - Church

1025 N DOUTY ST

FYE 12/31/2008 Days 366 Submitted

Short Term

HANFORD CA 93230

Total Beds 49 49

Kings Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util  
CENTRAL VALLEY GENERAL HOSPITAL

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 27,385,308        |
| Fixed Assets               | 10,634,054        |
| Other Assets               | <u>1,652,000</u>  |
| Total Assets               | <u>39,671,362</u> |
| Current Liabilities        | 17,698,881        |
| Long Term Liabilities      | 6,226,095         |
| Equity                     | <u>15,746,386</u> |
| Total Liabilities & Equity | <u>39,671,362</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 221,482,998        |
| Contractual Allowances | <u>111,718,460</u> |
| Operating Revenue      | 109,764,538        |
| Operating Expenses     | <u>103,390,622</u> |
| Operating Margin       | 6,373,916          |
| Other Income           | 2,914,064          |
| Other Expense          | <u>8,903</u>       |
| Net Profit or (Loss)   | 9,279,077          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 81.5% |
| Length of Stay    | 3.4   |
| Average Wages     | 38.35 |
| Medicare Part A   | 4.9%  |
| Medicare Part B   | 1.9%  |
| Current Ratio     | 1.55  |
| Days to Collect   | 85.3  |
| Avg Payment Days  | 24.8  |
| Depreciation Rate | 1.2%  |
| Return of Equity  | 59.0% |

**050745 Chapman Medical Center Orange, CA**

Proprietary

2601 E CHAPMAN AVE

FYE 03/31/2008 Days 91 Submitted

Short Term

ORANGE CA 92869

Total Beds 84 75

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util  
CHAPMAN MEDICAL CENTER

**Key Performance Indicators**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 8,685,692           |
| Fixed Assets               | 5,859,234           |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>14,544,926</u>   |
| Current Liabilities        | 22,177,747          |
| Long Term Liabilities      | 5,266,886           |
| Equity                     | <u>(12,899,707)</u> |
| Total Liabilities & Equity | <u>14,544,926</u>   |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 50,700,844        |
| Contractual Allowances | <u>40,145,114</u> |
| Operating Revenue      | 10,555,730        |
| Operating Expenses     | <u>10,815,713</u> |
| Operating Margin       | (259,983)         |
| Other Income           | 45,980            |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (214,003)         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 50.7% |
| Length of Stay    | 5.7   |
| Average Wages     | 51.65 |
| Medicare Part A   | 9.5%  |
| Medicare Part B   | 2.3%  |
| Current Ratio     | 0.39  |
| Days to Collect   | 149.2 |
| Avg Payment Days  | 20.6  |
| Depreciation Rate | 1.8%  |
| Return of Equity  | 2.0%  |

# Hospital Profile Report

**053306 Children'S Hospital At Mission Mission Viejo, CA**

27700 MEDICAL CENTER RD, 5TH FLOOR      FYE 06/30/2008 Days 366 Settled  
 MISSION VIEJO                                  CA 92691

Voluntary Non-Profit - Private  
 Childrens  
 Total Beds 48                                  0

Orange    Private - Other

Blue Cross (California)                          00040

Low Util

**Key Performance Indicators**

**Balance Sheet**

CHILDREN S HOSPITAL MISSION

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

Occupancy Rate  
 Length of Stay  
 Average Wages  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**053304 Children'S Hospital Of Orange County Orange, CA**

455 SOUTH MAIN STREET                          FYE 06/30/2008 Days 366 Submitted  
 ORANGE    CA 92868

Voluntary Non-Profit - Other  
 Childrens  
 Total Beds 192                                  232

Orange    Nonprofit - Other

Blue Cross (California)                          00040

Children

Full Util

**Key Performance Indicators**

**Balance Sheet**

CHILDREN S HOSPITAL OF ORANGE COUNTY

**Income Statement**

|                            |             |                        |                         |
|----------------------------|-------------|------------------------|-------------------------|
| Current Assets             | 96,075,097  | Total Charges          | 1,014,379,886           |
| Fixed Assets               | 95,333,521  | Contractual Allowances | 696,964,925    68.7%    |
| Other Assets               | 11,645,579  | Operating Revenue      | 317,414,961    31.3%    |
| Total Assets               | 203,054,197 | Operating Expenses     | 376,283,821    118.5%   |
| Current Liabilities        | 55,961,744  | Operating Margin       | (58,868,860)    (18.5%) |
| Long Term Liabilities      | 27,598,682  | Other Income           | 64,467,637    20.3%     |
| Equity                     | 119,493,771 | Other Expense          | 0    0.0%               |
| Total Liabilities & Equity | 203,054,197 | Net Profit or (Loss)   | 5,598,777    1.8%       |

Occupancy Rate                                  71.0%  
 Length of Stay                                    5.7  
 Average Wages  
 Medicare Part A                                  0.1%  
 Medicare Part B                                  0.0%  
 Current Ratio                                    1.72  
 Days to Collect                                   134.1  
 Avg Payment Days                              49.1  
 Depreciation Rate                              1.3%  
 Return of Equity                                  5.0%

# Hospital Profile Report

**053302 Childrens Hosp Of Los Angeles Los Angeles, CA**

Voluntary Non-Profit - Other

4650 SUNSET BLVD

FYE 06/30/2008 Days 366 Submitted

Childrens

LOS ANGELES CA 90027

Total Beds 302 286

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

Children

Full Util

**Key Performance Indicators**

CHILDRENS HOSPITAL OF LOS ANGELES

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 243,218,669          |
| Fixed Assets               | 580,235,612          |
| Other Assets               | <u>728,769,091</u>   |
| Total Assets               | <u>1,552,223,372</u> |
| Current Liabilities        | 99,239,564           |
| Long Term Liabilities      | 568,733,470          |
| Equity                     | <u>884,250,338</u>   |
| Total Liabilities & Equity | <u>1,552,223,372</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 1,067,069,673      |         |
| Contractual Allowances | <u>602,445,963</u> | 56.5%   |
| Operating Revenue      | 464,623,710        | 43.5%   |
| Operating Expenses     | <u>573,412,578</u> | 123.4%  |
| Operating Margin       | (108,788,868)      | (23.4%) |
| Other Income           | 99,608,264         | 21.4%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (9,180,604)        | (2.0%)  |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 86.4%  |
| Length of Stay    | 8.4    |
| Average Wages     | 50.40  |
| Medicare Part A   | 0.3%   |
| Medicare Part B   | 0.0%   |
| Current Ratio     | 2.45   |
| Days to Collect   | 121.7  |
| Avg Payment Days  | 63.7   |
| Depreciation Rate | 4.6%   |
| Return of Equity  | (1.0%) |

**053301 Childrens Hospital And Research Center At Oakland Oakland, CA**

Voluntary Non-Profit - Other

747 52ND STREET

FYE 12/31/2008 Days 366 Submitted

Childrens

OAKLAND CA 94609

Total Beds 142 190

Alameda

Nonprofit - Other

Blue Cross (California)

00040

Children

Full Util

**Key Performance Indicators**

CHILDREN S HOSP & RES CNTR OAKLAND

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 143,254,800        |
| Fixed Assets               | 164,290,900        |
| Other Assets               | <u>123,528,800</u> |
| Total Assets               | <u>431,074,500</u> |
| Current Liabilities        | 75,942,700         |
| Long Term Liabilities      | 173,581,800        |
| Equity                     | <u>181,550,000</u> |
| Total Liabilities & Equity | <u>431,074,500</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 813,063,026        |         |
| Contractual Allowances | <u>538,518,764</u> | 66.2%   |
| Operating Revenue      | 274,544,262        | 33.8%   |
| Operating Expenses     | <u>409,046,645</u> | 149.0%  |
| Operating Margin       | (134,502,383)      | (49.0%) |
| Other Income           | 113,026,981        | 41.2%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (21,475,402)       | (7.8%)  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 81.2%   |
| Length of Stay    | 5.2     |
| Average Wages     | 50.40   |
| Medicare Part A   | 0.0%    |
| Medicare Part B   | 0.5%    |
| Current Ratio     | 1.89    |
| Days to Collect   | 105.8   |
| Avg Payment Days  | 51.8    |
| Depreciation Rate | 3.8%    |
| Return of Equity  | (12.0%) |

# Hospital Profile Report

**053300 Childrens Hospital Central California Madera, CA**

Voluntary Non-Profit - Private

9300 VALLEY CHILDRENS PLAGE FYE 09/30/2008 Days 366 Submitted

Childrens

MADERA CA 93636

Total Beds 255 298

Fresno Nonprofit - Other

Blue Cross (California) 00040 Children Full Util

**Key Performance Indicators**

CHILDREN S HOSPITAL CENTRAL CALIF.

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 72,328,633         |
| Fixed Assets               | 196,877,302        |
| Other Assets               | <u>213,101,856</u> |
| Total Assets               | <u>482,307,791</u> |
| Current Liabilities        | 37,424,302         |
| Long Term Liabilities      | 184,658,359        |
| Equity                     | <u>260,225,130</u> |
| Total Liabilities & Equity | <u>482,307,791</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 778,926,695        |        |
| Contractual Allowances | <u>467,353,379</u> | 60.0%  |
| Operating Revenue      | 311,573,316        | 40.0%  |
| Operating Expenses     | <u>320,460,962</u> | 102.9% |
| Operating Margin       | (8,887,646)        | (2.9%) |
| Other Income           | 12,204,223         | 3.9%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | 3,316,577          | 1.1%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 71.8% |
| Length of Stay    | 6.2   |
| Average Wages     |       |
| Medicare Part A   | 0.1%  |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 1.93  |
| Days to Collect   | 49.1  |
| Avg Payment Days  | 37.5  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 1.0%  |

**050407 Chinese Hospital San Francisco, CA**

Voluntary Non-Profit - Other

845 JACKSON ST FYE 12/31/2008 Days 366 Submitted

Short Term

SAN FRANCISCO CA 94133

Total Beds 59 54

San Francisco Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

CHINESE HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 18,979,786        |
| Fixed Assets               | 21,036,605        |
| Other Assets               | <u>15,986,917</u> |
| Total Assets               | <u>56,003,308</u> |
| Current Liabilities        | 9,304,564         |
| Long Term Liabilities      | 4,860,197         |
| Equity                     | <u>41,838,547</u> |
| Total Liabilities & Equity | <u>56,003,308</u> |

|                        |                   |       |
|------------------------|-------------------|-------|
| Total Charges          | 161,026,042       |       |
| Contractual Allowances | <u>76,139,956</u> | 47.3% |
| Operating Revenue      | 84,886,086        | 52.7% |
| Operating Expenses     | <u>76,563,702</u> | 90.2% |
| Operating Margin       | 8,322,384         | 9.8%  |
| Other Income           | 2,825,164         | 3.3%  |
| Other Expense          | <u>0</u>          | 0.0%  |
| Net Profit or (Loss)   | 11,147,548        | 13.1% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 65.0% |
| Length of Stay    | 5.3   |
| Average Wages     | 53.56 |
| Medicare Part A   | 11.8% |
| Medicare Part B   | 5.3%  |
| Current Ratio     | 2.04  |
| Days to Collect   | 37.9  |
| Avg Payment Days  | 23.1  |
| Depreciation Rate | 2.6%  |
| Return of Equity  | 27.0% |

# Hospital Profile Report

**050586 Chino Valley Medical Center Chino, CA**

5451 WALNUT AVE

FYE 12/31/2008 Days 366 Submitted

Proprietary

CHINO CA 91710

Short Term

San Bernardino

Private - Corporation

Total Beds 126 116

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 21,095,388        |
| Fixed Assets               | 6,688,022         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>27,783,410</u> |
| Current Liabilities        | 15,834,559        |
| Long Term Liabilities      | 780,000           |
| Equity                     | <u>11,168,851</u> |
| Total Liabilities & Equity | <u>27,783,410</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 262,747,250        |
| Contractual Allowances | <u>175,141,823</u> |
| Operating Revenue      | 87,605,427         |
| Operating Expenses     | <u>77,068,003</u>  |
| Operating Margin       | 10,537,424         |
| Other Income           | 374,219            |
| Other Expense          | <u>424,876</u>     |
| Net Profit or (Loss)   | 10,486,767         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 41.6% |
| Length of Stay    | 2.8   |
| Average Wages     | 31.77 |
| Medicare Part A   | 24.2% |
| Medicare Part B   | 1.6%  |
| Current Ratio     | 1.33  |
| Days to Collect   | 170.7 |
| Avg Payment Days  | 15.1  |
| Depreciation Rate | 2.3%  |
| Return of Equity  | 94.0% |

**050382 Citrus Valley Medical Center-Ic Campus Covina, CA**

210 W SAN BERNARDINO ROAD

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

COVINA CA 91723

Short Term

Los Angeles

Nonprofit - Other

Total Beds 217 482

USG California 00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 70,657,112         |
| Fixed Assets               | 75,767,009         |
| Other Assets               | <u>41,675,241</u>  |
| Total Assets               | <u>188,099,362</u> |
| Current Liabilities        | 38,740,016         |
| Long Term Liabilities      | 74,405,580         |
| Equity                     | <u>74,953,766</u>  |
| Total Liabilities & Equity | <u>188,099,362</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,068,529,544      |
| Contractual Allowances | <u>775,377,081</u> |
| Operating Revenue      | 293,152,463        |
| Operating Expenses     | <u>298,462,696</u> |
| Operating Margin       | (5,310,233)        |
| Other Income           | 2,627,764          |
| Other Expense          | <u>9,677,268</u>   |
| Net Profit or (Loss)   | (12,359,737)       |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 75.4%   |
| Length of Stay    | 5.5     |
| Average Wages     | 38.78   |
| Medicare Part A   | 21.8%   |
| Medicare Part B   | 3.0%    |
| Current Ratio     | 1.82    |
| Days to Collect   | 114.6   |
| Avg Payment Days  | 25.9    |
| Depreciation Rate | 1.8%    |
| Return of Equity  | (16.0%) |

# Hospital Profile Report

**050146 City Of Hope Helford Clinical Research Hospital Duarte, CA**

Voluntary Non-Profit - Other

1500 E DUARTE ROAD

FYE 09/30/2008 Days 366 Submitted

Short Term

DUARTE CA 91010

Total Beds 212 217

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

Cancer

Full Util

**Key Performance Indicators**

CITY OF HOPE NATIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 137,834,816        |
| Fixed Assets               | 305,808,075        |
| Other Assets               | <u>68,422,793</u>  |
| Total Assets               | <u>512,065,684</u> |
| Current Liabilities        | 78,153,140         |
| Long Term Liabilities      | 215,555,766        |
| Equity                     | <u>218,356,778</u> |
| Total Liabilities & Equity | <u>512,065,684</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 1,221,243,408      |        |
| Contractual Allowances | <u>797,709,991</u> | 65.3%  |
| Operating Revenue      | 423,533,417        | 34.7%  |
| Operating Expenses     | <u>441,538,903</u> | 104.3% |
| Operating Margin       | (18,005,486)       | (4.3%) |
| Other Income           | 26,925,201         | 6.4%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | 8,919,715          | 2.1%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 69.1% |
| Length of Stay    | 8.8   |
| Average Wages     |       |
| Medicare Part A   | 10.1% |
| Medicare Part B   | 5.0%  |
| Current Ratio     | 1.76  |
| Days to Collect   | 139.6 |
| Avg Payment Days  | 48.7  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 4.0%  |

**050492 Clovis Community Medical Center Clovis, CA**

Voluntary Non-Profit - Other

2755 HERNDON AVE

FYE 08/31/2008 Days 366 Submitted

Short Term

CLOVIS CA 93611

Total Beds 109 109

Fresno

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

CLOVIS COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 133,907,359        |
| Fixed Assets               | 31,386,104         |
| Other Assets               | <u>15,896,464</u>  |
| Total Assets               | <u>181,189,927</u> |
| Current Liabilities        | 77,402,360         |
| Long Term Liabilities      | 61,386,737         |
| Equity                     | <u>42,400,830</u>  |
| Total Liabilities & Equity | <u>181,189,927</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 389,012,289        |       |
| Contractual Allowances | <u>250,727,475</u> | 64.5% |
| Operating Revenue      | 138,284,814        | 35.5% |
| Operating Expenses     | <u>118,084,158</u> | 85.4% |
| Operating Margin       | 20,200,656         | 14.6% |
| Other Income           | 2,154,923          | 1.6%  |
| Other Expense          | <u>4,621</u>       | 0.0%  |
| Net Profit or (Loss)   | 22,350,958         | 16.2% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 88.1% |
| Length of Stay    | 3.7   |
| Average Wages     | 37.92 |
| Medicare Part A   | 9.2%  |
| Medicare Part B   | 2.6%  |
| Current Ratio     | 1.73  |
| Days to Collect   | 114.1 |
| Avg Payment Days  | 22.1  |
| Depreciation Rate | 2.2%  |
| Return of Equity  | 53.0% |

# Hospital Profile Report

**050397 Coalinga Regional Medical Center Coalinga, CA**

Government - Hospital District/Auth

1191 PHELPS AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

COALINGA CA 93210

Total Beds 78 22

Fresno Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

COALINGA REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |            |                        |            |       |                   |       |
|----------------------------|------------|------------------------|------------|-------|-------------------|-------|
| Current Assets             | 11,689,378 | Total Charges          | 34,950,687 |       | Occupancy Rate    | 80.8% |
| Fixed Assets               | 14,219,069 | Contractual Allowances | 10,958,949 | 31.4% | Length of Stay    | 6.4   |
| Other Assets               | 6,468,801  | Operating Revenue      | 23,991,738 | 68.6% | Average Wages     | 30.92 |
| Total Assets               | 32,377,248 | Operating Expenses     | 22,476,055 | 93.7% | Medicare Part A   | 7.9%  |
| Current Liabilities        | 2,804,854  | Operating Margin       | 1,515,683  | 6.3%  | Medicare Part B   | 0.7%  |
| Long Term Liabilities      | 18,930,999 | Other Income           | 2,211,149  | 9.2%  | Current Ratio     | 4.17  |
| Equity                     | 10,641,395 | Other Expense          | 0          | 0.0%  | Days to Collect   | 183.5 |
| Total Liabilities & Equity | 32,377,248 | Net Profit or (Loss)   | 3,726,832  | 15.5% | Avg Payment Days  | 28.9  |
|                            |            |                        |            |       | Depreciation Rate | 4.4%  |
|                            |            |                        |            |       | Return of Equity  | 35.0% |

**050219 Coast Plaza Doctors Hospital Norwalk, CA**

Voluntary Non-Profit - Private

13100 S STUDEBAKER RD

FYE 12/31/2008 Days 366 Submitted

Short Term

NORWALK CA 90650

Total Beds 123 111

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

COAST PLAZA DOCTORS HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |         |                   |         |
|----------------------------|------------|------------------------|-------------|---------|-------------------|---------|
| Current Assets             | 28,263,996 | Total Charges          | 157,211,334 |         | Occupancy Rate    | 43.7%   |
| Fixed Assets               | 13,506,979 | Contractual Allowances | 110,521,655 | 70.3%   | Length of Stay    | 4.2     |
| Other Assets               | 419,408    | Operating Revenue      | 46,689,679  | 29.7%   | Average Wages     | 27.39   |
| Total Assets               | 42,190,383 | Operating Expenses     | 52,422,890  | 112.3%  | Medicare Part A   | 27.5%   |
| Current Liabilities        | 5,895,488  | Operating Margin       | (5,733,211) | (12.3%) | Medicare Part B   | 2.1%    |
| Long Term Liabilities      | 13,088,279 | Other Income           | 498,046     | 1.1%    | Current Ratio     | 4.79    |
| Equity                     | 23,206,616 | Other Expense          | 3,577,590   | 7.7%    | Days to Collect   | 1,407.1 |
| Total Liabilities & Equity | 42,190,383 | Net Profit or (Loss)   | (8,812,755) | (18.9%) | Avg Payment Days  | 30.6    |
|                            |            |                        |             |         | Depreciation Rate | 1.1%    |
|                            |            |                        |             |         | Return of Equity  | (38.0%) |

# Hospital Profile Report

**050747 Coastal Communities Hospital Santa Ana, CA**

2701 S BRISTOL ST  
 SANTA ANA CA 92704  
 Orange

Proprietary  
 Short Term  
 Total Beds 178 109

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Short Term Full Util

COASTAL COMMUNITIES HOSPITAL

**Balance Sheet**

**Income Statement**

**Key Performance Indicators**

|                            |             |                        |            |       |                   |         |
|----------------------------|-------------|------------------------|------------|-------|-------------------|---------|
| Current Assets             | 9,377,450   | Total Charges          | 78,320,359 |       | Occupancy Rate    | 61.0%   |
| Fixed Assets               | 937,370     | Contractual Allowances | 63,034,921 | 80.5% | Length of Stay    | 3.4     |
| Other Assets               | 0           | Operating Revenue      | 15,285,438 | 19.5% | Average Wages     | 48.42   |
| Total Assets               | 10,314,820  | Operating Expenses     | 14,767,904 | 96.6% | Medicare Part A   | 23.0%   |
| Current Liabilities        | 15,081,927  | Operating Margin       | 517,534    | 3.4%  | Medicare Part B   | 1.5%    |
| Long Term Liabilities      | 0           | Other Income           | 38,840     | 0.3%  | Current Ratio     | 0.62    |
| Equity                     | (4,767,107) | Other Expense          | 0          | 0.0%  | Days to Collect   | 130.6   |
| Total Liabilities & Equity | 10,314,820  | Net Profit or (Loss)   | 556,374    | 3.6%  | Avg Payment Days  | 25.4    |
|                            |             |                        |            |       | Depreciation Rate | 4.0%    |
|                            |             |                        |            |       | Return of Equity  | (12.0%) |

**054055 College Hospital Cerritos, CA**

10802 COLLEGE PLACE  
 CERRITOS CA 90701  
 Los Angeles

Voluntary Non-Profit - Private  
 Psychiatric  
 Total Beds 125 157

Mutual of Omaha Insurance Company 52280 Private - Corporation

Psychiatric Full Util

COLLEGE HOSPITAL INC

**Balance Sheet**

**Income Statement**

**Key Performance Indicators**

|                            |            |                        |             |       |                   |       |
|----------------------------|------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 4,527,912  | Total Charges          | 109,841,166 |       | Occupancy Rate    | 85.6% |
| Fixed Assets               | 3,996,549  | Contractual Allowances | 62,946,698  | 57.3% | Length of Stay    | 7.2   |
| Other Assets               | 4,880,157  | Operating Revenue      | 46,894,468  | 42.7% | Average Wages     | 21.3% |
| Total Assets               | 13,404,618 | Operating Expenses     | 42,635,706  | 90.9% | Medicare Part A   | 18.5% |
| Current Liabilities        | 6,713,183  | Operating Margin       | 4,258,762   | 9.1%  | Medicare Part B   | 18.5% |
| Long Term Liabilities      | 0          | Other Income           | 32,132      | 0.1%  | Current Ratio     | 0.67  |
| Equity                     | 6,691,435  | Other Expense          | 0           | 0.0%  | Days to Collect   | 77.6  |
| Total Liabilities & Equity | 13,404,618 | Net Profit or (Loss)   | 4,290,894   | 9.2%  | Avg Payment Days  | 43.9  |
|                            |            |                        |             |       | Depreciation Rate | 30.1% |
|                            |            |                        |             |       | Return of Equity  | 64.0% |

# Hospital Profile Report

|                                   |                                    |                                   |   |
|-----------------------------------|------------------------------------|-----------------------------------|---|
| <b>050543</b>                     | <b>College Hospital Costa Mesa</b> | <b>Costa Mesa, CA</b>             | Proprietary   |
| 301 VICTORIA STREET               |                                    | FYE 12/31/2008 Days 366 Submitted | Short Term  |
| COSTA MESA                        | CA 92627                           |                                   | Total Beds 122 <span style="float: right;">122</span> |
| Orange                            |                                    | Private - Other                   |   |
| Mutual of Omaha Insurance Company | 52280                              | General Short Term                | Full Util   |
| <b>Balance Sheet</b>              |                                    | <b>Income Statement</b>           |   |
| Current Assets                    | 6,638,259                          | Total Charges                     | 90,952,793  |
| Fixed Assets                      | 1,177,312                          | Contractual Allowances            | <u>57,339,887</u>                                     |
| Other Assets                      | <u>0</u>                           | Operating Revenue                 | 33,612,906  |
| Total Assets                      | <u>7,815,571</u>                   | Operating Expenses                | <u>35,905,674</u>                                     |
| Current Liabilities               | 14,134,148                         | Operating Margin                  | (2,292,768)   |
| Long Term Liabilities             | 0                                  | Other Income                      | 741,801   |
| Equity                            | <u>(6,318,577)</u>                 | Other Expense                     | <u>0</u>  |
| Total Liabilities & Equity        | <u>7,815,571</u>                   | Net Profit or (Loss)              | (1,550,967)   |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 82.8% |
| Length of Stay                    | 9.1   |
| Average Wages                     | 31.90 |
| Medicare Part A                   | 11.5% |
| Medicare Part B                   | 4.8%  |
| Current Ratio                     | 0.47  |
| Days to Collect                   | 310.4 |
| Avg Payment Days                  | 37.0  |
| Depreciation Rate                 | 5.2%  |
| Return of Equity                  | 25.0% |

|                            |                                      |                                 |   |
|----------------------------|--------------------------------------|---------------------------------|---|
| <b>051323</b>              | <b>Colorado River Medical Center</b> | <b>Needles, CA</b>              | Voluntary Non-Profit - Private                      |
| 1401 BAILEY AVE            |                                      | FYE 08/31/2008 Days 153 Amended | Critical Access Hospital                            |
| NEEDLES                    | CA 92363                             | FYE 03/31/2008 Days 213 Settled | Total Beds 53 <span style="float: right;">25</span> |
| San Bernardino             |                                      | Govt - City                     |   |
|                            | 03302                                | Other                           | Full Util   |
| <b>Balance Sheet</b>       |                                      | <b>Income Statement</b>         |   |
| Current Assets             | 1,757,646                            | Total Charges                   | 8,742,263   |
| Fixed Assets               | 576,321                              | Contractual Allowances          | <u>6,946,828</u>                                    |
| Other Assets               | <u>70,000</u>                        | Operating Revenue               | 1,795,435   |
| Total Assets               | <u>2,403,967</u>                     | Operating Expenses              | <u>3,091,350</u>                                    |
| Current Liabilities        | 1,173,530                            | Operating Margin                | (1,295,915)   |
| Long Term Liabilities      | 0                                    | Other Income                    | 0   |
| Equity                     | <u>1,230,437</u>                     | Other Expense                   | <u>0</u>  |
| Total Liabilities & Equity | <u>2,403,967</u>                     | Net Profit or (Loss)            | (1,295,915)   |

|                                   |          |
|-----------------------------------|----------|
| <b>Key Performance Indicators</b> |          |
| Occupancy Rate                    | 28.7%    |
| Length of Stay                    | 3.2      |
| Average Wages                     | 46.8%    |
| Medicare Part A                   | 9.4%     |
| Medicare Part B                   | 1.50     |
| Current Ratio                     | 411.3    |
| Days to Collect                   | 28.9     |
| Avg Payment Days                  | 6.1%     |
| Depreciation Rate                 | (105.0%) |
| Return of Equity                  | (105.0%) |

# Hospital Profile Report

**050434 Colusa Regional Medical Center Colusa, CA**

Voluntary Non-Profit - Other

199 EAST WEBSTER ST FYE 03/31/2008 Days 366 Submitted

Short Term

COLUSA CA 95932

Total Beds 42 42

Colusa Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

COLUSA REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |            |                        |            |        |                   |        |
|----------------------------|------------|------------------------|------------|--------|-------------------|--------|
| Current Assets             | 5,016,396  | Total Charges          | 49,448,061 |        | Occupancy Rate    | 25.2%  |
| Fixed Assets               | 5,117,691  | Contractual Allowances | 32,900,531 | 66.5%  | Length of Stay    | 3.7    |
| Other Assets               | 28,695     | Operating Revenue      | 16,547,530 | 33.5%  | Average Wages     | 34.39  |
| Total Assets               | 10,162,782 | Operating Expenses     | 17,222,746 | 104.1% | Medicare Part A   | 23.5%  |
| Current Liabilities        | 2,292,830  | Operating Margin       | (675,216)  | (4.1%) | Medicare Part B   | 3.8%   |
| Long Term Liabilities      | 4,778,092  | Other Income           | 536,376    | 3.2%   | Current Ratio     | 2.19   |
| Equity                     | 3,091,860  | Other Expense          | 0          | 0.0%   | Days to Collect   | 161.2  |
| Total Liabilities & Equity | 10,162,782 | Net Profit or (Loss)   | (138,840)  | (0.8%) | Avg Payment Days  | 37.5   |
|                            |            |                        |            |        | Depreciation Rate | 8.1%   |
|                            |            |                        |            |        | Return of Equity  | (4.0%) |

**050091 Community And Mission Hospital Of Huntington Park Huntington Par**

Voluntary Non-Profit - Private

2623 E SLAUSEN AVE FYE 12/31/2008 Days 366 Submitted

Short Term

HUNTINGTON PARK CA 90255

Total Beds 226 190

Los Angeles Private - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

COMMUNITY AND MISSION HOSPITALS OF H

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |        |                   |       |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 8,922,285   | Total Charges          | 196,359,795 |        | Occupancy Rate    | 22.6% |
| Fixed Assets               | 1,144,315   | Contractual Allowances | 149,130,592 | 75.9%  | Length of Stay    | 3.0   |
| Other Assets               | 425,899     | Operating Revenue      | 47,229,203  | 24.1%  | Average Wages     | 35.11 |
| Total Assets               | 10,492,499  | Operating Expenses     | 36,328,633  | 76.9%  | Medicare Part A   | 14.0% |
| Current Liabilities        | 12,772,237  | Operating Margin       | 10,900,570  | 23.1%  | Medicare Part B   | 0.9%  |
| Long Term Liabilities      | 4,210,635   | Other Income           | 2,523,261   | 5.3%   | Current Ratio     | 0.70  |
| Equity                     | (6,490,373) | Other Expense          | 16,062,857  | 34.0%  | Days to Collect   | 628.4 |
| Total Liabilities & Equity | 10,492,499  | Net Profit or (Loss)   | (2,639,026) | (5.6%) | Avg Payment Days  | 106.4 |
|                            |             |                        |             |        | Depreciation Rate | 16.2% |
|                            |             |                        |             |        | Return of Equity  | 41.0% |

# Hospital Profile Report

**050727 Community Hospital Of Long Beach Long Beach, CA**

Voluntary Non-Profit - Private

1720 TERMINO AVENUE FYE 09/30/2008 Days 366 Amended

Short Term

LONG BEACH CA 90804

Total Beds 107 168

Los Angeles Nonprofit - Other

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

COMMUNITY HOSPITAL OF LONG BEACH

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 13,210,341        |
| Fixed Assets               | 5,085,912         |
| Other Assets               | <u>2</u>          |
| Total Assets               | <u>18,296,255</u> |
| Current Liabilities        | 8,950,286         |
| Long Term Liabilities      | 2,349,994         |
| Equity                     | <u>6,995,975</u>  |
| Total Liabilities & Equity | <u>18,296,255</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 274,001,796        |        |
| Contractual Allowances | <u>223,180,525</u> | 81.5%  |
| Operating Revenue      | 50,821,271         | 18.5%  |
| Operating Expenses     | <u>51,367,527</u>  | 101.1% |
| Operating Margin       | (546,256)          | (1.1%) |
| Other Income           | 1,534,547          | 3.0%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | 988,291            | 1.9%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 18.4% |
| Length of Stay    | 4.1   |
| Average Wages     | 34.45 |
| Medicare Part A   | 17.6% |
| Medicare Part B   | 2.1%  |
| Current Ratio     | 1.48  |
| Days to Collect   | 370.9 |
| Avg Payment Days  | 44.0  |
| Depreciation Rate | 9.2%  |
| Return of Equity  | 14.0% |

**050188 Community Hospital Of Los Gatos Los Gatos, CA**

Proprietary

815 POLLARD ROAD FYE 05/31/2008 Days 366 Submitted

Short Term

LOS GATOS CA 95032

Total Beds 143 113

Santa Clara Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

COMM HOSP. & REHAB- LOS GATOS

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 17,497,884        |
| Fixed Assets               | 17,546,901        |
| Other Assets               | <u>2,507,788</u>  |
| Total Assets               | <u>37,552,573</u> |
| Current Liabilities        | 9,816,821         |
| Long Term Liabilities      | 0                 |
| Equity                     | <u>27,735,752</u> |
| Total Liabilities & Equity | <u>37,552,573</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 379,094,695        |         |
| Contractual Allowances | <u>291,364,815</u> | 76.9%   |
| Operating Revenue      | 87,729,880         | 23.1%   |
| Operating Expenses     | <u>99,152,733</u>  | 113.0%  |
| Operating Margin       | (11,422,853)       | (13.0%) |
| Other Income           | 155,704            | 0.2%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (11,267,149)       | (12.8%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 40.5%   |
| Length of Stay    | 4.6     |
| Average Wages     | 54.68   |
| Medicare Part A   | 17.5%   |
| Medicare Part B   | 4.5%    |
| Current Ratio     | 1.78    |
| Days to Collect   | 147.1   |
| Avg Payment Days  | 33.6    |
| Depreciation Rate | 5.6%    |
| Return of Equity  | (41.0%) |

# Hospital Profile Report

**050089 Community Hospital Of San Bernardino San Bernardino, CA**

1805 MEDICAL CENTER DRIVE  
 SAN BERNARDINO CA 92411  
 San Bernardino

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 263 179

Blue Cross (California) 00040 General Short Term Full Util

COMMUNITY HOSPITAL OF SAN BERNARDINO

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 69.9% |
| Length of Stay    | 3.6   |
| Average Wages     | 41.40 |
| Medicare Part A   | 13.3% |
| Medicare Part B   | 1.9%  |
| Current Ratio     | 1.72  |
| Days to Collect   | 256.0 |
| Avg Payment Days  | 50.0  |
| Depreciation Rate | 5.2%  |
| Return of Equity  | 13.0% |

**Balance Sheet**

**Income Statement**

|                            |                   |                        |                    |        |  |
|----------------------------|-------------------|------------------------|--------------------|--------|--|
| Current Assets             | 35,473,678        | Total Charges          | 695,647,036        |        |  |
| Fixed Assets               | 22,913,458        | Contractual Allowances | <u>540,393,938</u> | 77.7%  |  |
| Other Assets               | <u>1,061,531</u>  | Operating Revenue      | 155,253,098        | 22.3%  |  |
| Total Assets               | <u>59,448,667</u> | Operating Expenses     | <u>155,693,174</u> | 100.3% |  |
| Current Liabilities        | 20,643,116        | Operating Margin       | (440,076)          | (0.3%) |  |
| Long Term Liabilities      | 26,124,881        | Other Income           | 2,035,350          | 1.3%   |  |
| Equity                     | <u>12,680,670</u> | Other Expense          | <u>0</u>           | 0.0%   |  |
| Total Liabilities & Equity | <u>59,448,667</u> | Net Profit or (Loss)   | 1,595,274          | 1.0%   |  |

**050145 Community Hospital Of The Monterey Peninsula Monterey, CA**

23625 W R HOLMAN HIGHWAY  
 MONTEREY CA 93940  
 Monterey

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 173 299

USG California 00454 General Short Term Full Util

COMMUNITY HOSP. MONTEREY PENINSULA

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 45.5% |
| Length of Stay    | 4.8   |
| Average Wages     | 54.76 |
| Medicare Part A   | 17.6% |
| Medicare Part B   | 4.1%  |
| Current Ratio     | 2.41  |
| Days to Collect   | 119.0 |
| Avg Payment Days  | 46.0  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 33.0% |

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                    |        |  |
|----------------------------|--------------------|------------------------|--------------------|--------|--|
| Current Assets             | 148,922,172        | Total Charges          | 925,546,182        |        |  |
| Fixed Assets               | 284,341,158        | Contractual Allowances | <u>518,623,501</u> | 56.0%  |  |
| Other Assets               | <u>45,542,684</u>  | Operating Revenue      | 406,922,681        | 44.0%  |  |
| Total Assets               | <u>478,806,014</u> | Operating Expenses     | <u>407,257,847</u> | 100.1% |  |
| Current Liabilities        | 61,736,513         | Operating Margin       | (335,166)          | (0.1%) |  |
| Long Term Liabilities      | 319,020,218        | Other Income           | 32,809,166         | 8.1%   |  |
| Equity                     | <u>98,049,283</u>  | Other Expense          | <u>0</u>           | 0.0%   |  |
| Total Liabilities & Equity | <u>478,806,014</u> | Net Profit or (Loss)   | 32,474,000         | 8.0%   |  |

# Hospital Profile Report

**050394 Community Memorial Hospital San Buenaventura Ventura, CA**

Voluntary Non-Profit - Private

LOMA VISTA AT BRENT

FYE 12/31/2008 Days 366 Submitted

Short Term

VENTURA CA 93003

Total Beds 240 240

Ventura Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

COMM. MEMORIAL HOSPITAL OF SAN BUENA

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |        |                   |        |
|----------------------------|-------------|------------------------|---------------|--------|-------------------|--------|
| Current Assets             | 101,582,772 | Total Charges          | 1,209,198,458 |        | Occupancy Rate    | 64.3%  |
| Fixed Assets               | 80,258,242  | Contractual Allowances | 986,251,770   | 81.6%  | Length of Stay    | 4.4    |
| Other Assets               | 39,584,414  | Operating Revenue      | 222,946,688   | 18.4%  | Average Wages     | 40.62  |
| Total Assets               | 221,425,428 | Operating Expenses     | 224,142,325   | 100.5% | Medicare Part A   | 15.9%  |
| Current Liabilities        | 29,895,826  | Operating Margin       | (1,195,637)   | (0.5%) | Medicare Part B   | 5.0%   |
| Long Term Liabilities      | 9,048,341   | Other Income           | 7,244,296     | 3.2%   | Current Ratio     | 3.40   |
| Equity                     | 182,481,261 | Other Expense          | 17,660,773    | 7.9%   | Days to Collect   | 185.2  |
| Total Liabilities & Equity | 221,425,428 | Net Profit or (Loss)   | (11,612,114)  | (5.2%) | Avg Payment Days  | 41.9   |
|                            |             |                        |               |        | Depreciation Rate | 0.8%   |
|                            |             |                        |               |        | Return of Equity  | (6.0%) |

**050060 Community Regional Medical Center Fresno, CA**

Voluntary Non-Profit - Other

2823 FRESNO STREET

FYE 08/31/2008 Days 366 Submitted

Short Term

FRESNO CA 93715

Total Beds 677 494

Fresno Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

COMMUNITY REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |              |                        |               |       |                   |        |
|----------------------------|--------------|------------------------|---------------|-------|-------------------|--------|
| Current Assets             | 77,623,626   | Total Charges          | 1,913,711,907 |       | Occupancy Rate    | 96.4%  |
| Fixed Assets               | 314,374,674  | Contractual Allowances | 1,316,267,521 | 68.8% | Length of Stay    | 5.7    |
| Other Assets               | 229,776,445  | Operating Revenue      | 597,444,386   | 31.2% | Average Wages     | 37.39  |
| Total Assets               | 621,774,745  | Operating Expenses     | 595,252,908   | 99.6% | Medicare Part A   | 17.3%  |
| Current Liabilities        | (31,293,953) | Operating Margin       | 2,191,478     | 0.4%  | Medicare Part B   | 2.4%   |
| Long Term Liabilities      | 273,531,436  | Other Income           | 19,474,327    | 3.3%  | Current Ratio     | (2.48) |
| Equity                     | 379,537,262  | Other Expense          | 0             | 0.0%  | Days to Collect   | 171.3  |
| Total Liabilities & Equity | 621,774,745  | Net Profit or (Loss)   | 21,665,805    | 3.6%  | Avg Payment Days  | 27.2   |
|                            |              |                        |               |       | Depreciation Rate | 3.0%   |
|                            |              |                        |               |       | Return of Equity  | 6.0%   |

# Hospital Profile Report

**052044 Continental Rehabilitation Hospital San Diego, CA**

Proprietary

555 WASHINGTON STREET

FYE 06/30/2008 Days 91 Submitted

Long Term

SAN DIEGO CA 92103

FYE 03/31/2008 Days 366 Settled

Total Beds 88 110

San Diego

Private - Corporation

Blue Cross (Texas) 00400

General Long Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 55,600            |
| Fixed Assets               | 0                 |
| Other Assets               | <u>12,113,100</u> |
| Total Assets               | <u>12,168,700</u> |
| Current Liabilities        | 2,848,812         |
| Long Term Liabilities      | 4,816,225         |
| Equity                     | <u>4,503,663</u>  |
| Total Liabilities & Equity | <u>12,168,700</u> |

**CONTINENTAL REHAB HOSPITAL**

**Income Statement**

|                        |                  |        |
|------------------------|------------------|--------|
| Total Charges          | 15,182,851       |        |
| Contractual Allowances | <u>8,839,376</u> | 58.2%  |
| Operating Revenue      | 6,343,475        | 41.8%  |
| Operating Expenses     | <u>6,799,006</u> | 107.2% |
| Operating Margin       | (455,531)        | (7.2%) |
| Other Income           | 4,555,785        | 71.8%  |
| Other Expense          | <u>0</u>         | 0.0%   |
| Net Profit or (Loss)   | 4,100,254        | 64.6%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 51.8% |
| Length of Stay    | 23.7  |
| Average Wages     |       |
| Medicare Part A   | 66.4% |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 0.02  |
| Days to Collect   | 0.0   |
| Avg Payment Days  | 0.0   |
| Depreciation Rate |       |
| Return of Equity  | 91.0% |

**050276 Contra Costa Regional Medical Center Martinez, CA**

Government - Local

2500 ALHAMBRA AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

MARTINEZ CA 94553

Total Beds 164 123

Contra Costa

Govt - County

USG California 00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 73,872,044          |
| Fixed Assets               | 133,941,664         |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>207,813,708</u>  |
| Current Liabilities        | 74,581,579          |
| Long Term Liabilities      | 143,337,942         |
| Equity                     | <u>(10,105,813)</u> |
| Total Liabilities & Equity | <u>207,813,708</u>  |

**CONTRA COSTA REGIONAL MEDICAL CENTER**

**Income Statement**

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 463,937,951        |         |
| Contractual Allowances | <u>196,891,655</u> | 42.4%   |
| Operating Revenue      | 267,046,296        | 57.6%   |
| Operating Expenses     | <u>375,867,094</u> | 140.7%  |
| Operating Margin       | (108,820,798)      | (40.7%) |
| Other Income           | 88,056,083         | 33.0%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (20,764,715)       | (7.8%)  |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 83.0%  |
| Length of Stay    | 4.0    |
| Average Wages     | 55.36  |
| Medicare Part A   | 6.8%   |
| Medicare Part B   | 2.9%   |
| Current Ratio     | 0.99   |
| Days to Collect   | 251.8  |
| Avg Payment Days  | 35.2   |
| Depreciation Rate | 4.0%   |
| Return of Equity  | 205.0% |

# Hospital Profile Report

**050349 Corcoran District Hospital Corcoran, CA**

Government - Hospital District/Auth

1310 HANNA AVE FYE 06/30/2008 Days 366 Submitted

Short Term

CORCORAN CA 93212

Total Beds 32 32

Kings Govt - District

USG California 00454 General Short Term

Full Util

**Key Performance Indicators**

CORCORAN DISTRICT HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |            |
|----------------------------|------------|------------------------|------------|
| Current Assets             | 3,616,683  | Total Charges          | 15,944,224 |
| Fixed Assets               | 2,061,896  | Contractual Allowances | 6,129,169  |
| Other Assets               | 10,081,082 | Operating Revenue      | 9,815,055  |
| Total Assets               | 15,759,661 | Operating Expenses     | 9,970,764  |
| Current Liabilities        | 1,442,132  | Operating Margin       | (155,709)  |
| Long Term Liabilities      | 12,426,205 | Other Income           | 436,974    |
| Equity                     | 1,891,324  | Other Expense          | 0          |
| Total Liabilities & Equity | 15,759,661 | Net Profit or (Loss)   | 281,265    |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 32.2% |
| Length of Stay    | 10.4  |
| Average Wages     | 20.69 |
| Medicare Part A   | 5.7%  |
| Medicare Part B   | 2.0%  |
| Current Ratio     | 2.51  |
| Days to Collect   | 166.2 |
| Avg Payment Days  | 41.9  |
| Depreciation Rate | 5.2%  |
| Return of Equity  | 15.0% |

**050329 Corona Regional Medical Center Corona, CA**

Proprietary

800 SOUTH MAIN STREET FYE 12/31/2008 Days 366 Submitted

Short Term

CORONA CA 92882

Total Beds 99 160

Riverside Private - Corporation

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

CORONA REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |
|----------------------------|-------------|------------------------|-------------|
| Current Assets             | 20,757,787  | Total Charges          | 443,608,635 |
| Fixed Assets               | 42,717,867  | Contractual Allowances | 312,793,885 |
| Other Assets               | 46,481,133  | Operating Revenue      | 130,814,750 |
| Total Assets               | 109,956,787 | Operating Expenses     | 125,194,693 |
| Current Liabilities        | 87,402,104  | Operating Margin       | 5,620,057   |
| Long Term Liabilities      | 0           | Other Income           | 767,520     |
| Equity                     | 22,554,683  | Other Expense          | 0           |
| Total Liabilities & Equity | 109,956,787 | Net Profit or (Loss)   | 6,387,577   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 55.9% |
| Length of Stay    | 3.9   |
| Average Wages     | 37.11 |
| Medicare Part A   | 12.9% |
| Medicare Part B   | 5.1%  |
| Current Ratio     | 0.24  |
| Days to Collect   | 98.5  |
| Avg Payment Days  | 15.5  |
| Depreciation Rate | 9.3%  |
| Return of Equity  | 28.0% |

# Hospital Profile Report

**050122 Dameron Hospital Stockton, CA**

525 WEST ACACIA STREET  
 STOCKTON CA 95203  
 San Joaquin  
 Blue Cross (California) 00040

FYE 12/31/2008 Days 366 Submitted

Govt - County

General Short Term

DAMERON HOSPITAL

Voluntary Non-Profit - Other

Short Term

Total Beds 194 188

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 60,575,356         |
| Fixed Assets               | 69,825,916         |
| Other Assets               | <u>48,256,986</u>  |
| Total Assets               | <u>178,658,258</u> |
| Current Liabilities        | 24,297,210         |
| Long Term Liabilities      | 35,560,823         |
| Equity                     | <u>118,800,225</u> |
| Total Liabilities & Equity | <u>178,658,258</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 816,509,816        |
| Contractual Allowances | <u>656,027,208</u> |
| Operating Revenue      | 160,482,608        |
| Operating Expenses     | <u>148,184,785</u> |
| Operating Margin       | 12,297,823         |
| Other Income           | 3,199,414          |
| Other Expense          | <u>7,786,734</u>   |
| Net Profit or (Loss)   | 7,710,503          |

Full Util

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 80.5% |
| Length of Stay    | 4.7   |
| Average Wages     | 41.90 |
| Medicare Part A   | 12.9% |
| Medicare Part B   | 1.6%  |
| Current Ratio     | 2.49  |
| Days to Collect   | 204.1 |
| Avg Payment Days  | 31.3  |
| Depreciation Rate | 4.2%  |
| Return of Equity  | 6.0%  |

**050008 Davies Medical Center San Francisco, CA**

CASTRO DUBOCE STS  
 SAN FRANCISCO CA 94114  
 San Francisco  
 Blue Cross (California) 00040

FYE 12/31/2008 Days 366 Submitted

Nonprofit - Other

CPMC-R.K. DAVIES MEDICAL CENTER

Voluntary Non-Profit - Other

Short Term

Total Beds 341 100

**Balance Sheet**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 237,692,591          |
| Fixed Assets               | 495,974,238          |
| Other Assets               | <u>417,926,809</u>   |
| Total Assets               | <u>1,151,593,638</u> |
| Current Liabilities        | 128,142,944          |
| Long Term Liabilities      | 309,830,413          |
| Equity                     | <u>713,620,281</u>   |
| Total Liabilities & Equity | <u>1,151,593,638</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 486,023,391        |
| Contractual Allowances | <u>326,000,012</u> |
| Operating Revenue      | 160,023,379        |
| Operating Expenses     | <u>143,851,105</u> |
| Operating Margin       | 16,172,274         |
| Other Income           | 9,684,226          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 25,856,500         |

Full Util

**Key Performance Indicators**

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 41.5%   |
| Length of Stay    | 5.0     |
| Average Wages     | 54.06   |
| Medicare Part A   | 8.3%    |
| Medicare Part B   | 1.5%    |
| Current Ratio     | 1.85    |
| Days to Collect   | 1,512.0 |
| Avg Payment Days  | 298.4   |
| Depreciation Rate | 0.8%    |
| Return of Equity  | 4.0%    |

# Hospital Profile Report

**054053 Del Amo Hospital Torrance, CA**

23700 CAMINO DEL SOL  
 TORRANCE CA 90505  
 Los Angeles  
 Mutual of Omaha Insurance Company 52280

FYE 12/31/2008 Days 366 Submitted  
 Private - Corporation  
 Psychiatric

Government - Federal  
 Psychiatric  
 Total Beds 166 166

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 4,050,602         |
| Fixed Assets               | 2,396,362         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>6,446,964</u>  |
| Current Liabilities        | 933,711           |
| Long Term Liabilities      | (25,481,572)      |
| Equity                     | <u>30,994,825</u> |
| Total Liabilities & Equity | <u>6,446,964</u>  |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 63,222,345        |
| Contractual Allowances | <u>36,842,660</u> |
| Operating Revenue      | 26,379,685        |
| Operating Expenses     | <u>18,803,932</u> |
| Operating Margin       | 7,575,753         |
| Other Income           | 84,846            |
| Other Expense          | <u>2</u>          |
| Net Profit or (Loss)   | 7,660,597         |

**Key Performance Indicators**

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 62.7%  |
| Length of Stay    | 9.5    |
| Average Wages     |        |
| Medicare Part A   | 35.8%  |
| Medicare Part B   | 5.1%   |
| Current Ratio     | 4.34   |
| Days to Collect   | 51.2   |
| Avg Payment Days  | 16.4   |
| Depreciation Rate | 28.6%- |
| Return of Equity  | 25.0%  |

**050608 Delano Regional Medical Center Delano, CA**

1401 GARCES HIGHWAY  
 DELANO CA 93215  
 Kern  
 Mutual of Omaha Insurance Company 52280

FYE 12/31/2008 Days 366 Submitted  
 Nonprofit - Other  
 General Short Term

Proprietary  
 Short Term  
 Total Beds 156 111

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 36,754,492         |
| Fixed Assets               | 50,257,950         |
| Other Assets               | <u>13,581,613</u>  |
| Total Assets               | <u>100,594,055</u> |
| Current Liabilities        | 59,164,000         |
| Long Term Liabilities      | 6,509              |
| Equity                     | <u>41,423,546</u>  |
| Total Liabilities & Equity | <u>100,594,055</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 179,136,962        |
| Contractual Allowances | <u>114,839,659</u> |
| Operating Revenue      | 64,297,303         |
| Operating Expenses     | <u>63,449,551</u>  |
| Operating Margin       | 847,752            |
| Other Income           | 1,892,078          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 2,739,830          |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 61.2% |
| Length of Stay    | 4.0   |
| Average Wages     | 30.83 |
| Medicare Part A   | 18.5% |
| Medicare Part B   | 2.0%  |
| Current Ratio     | 0.62  |
| Days to Collect   | 224.7 |
| Avg Payment Days  | 44.2  |
| Depreciation Rate | 6.7%  |
| Return of Equity  | 7.0%  |

# Hospital Profile Report

**050243 Desert Regional Medical Center Palm Springs, CA**

1150 NORTH INDIAN CANYON DRIVE  
 PALM SPRINGS CA 92262

Government - Hospital District/Auth  
 Short Term  
 Total Beds 394 317

Riverside Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

DESERT HOSPITAL

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 83,157,453         |
| Fixed Assets               | 90,508,937         |
| Other Assets               | <u>18,171,102</u>  |
| Total Assets               | <u>191,837,492</u> |
| Current Liabilities        | 34,208,361         |
| Long Term Liabilities      | 1,271,905          |
| Equity                     | <u>156,357,226</u> |
| Total Liabilities & Equity | <u>191,837,492</u> |

**Income Statement**

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,606,310,589        |
| Contractual Allowances | <u>1,309,509,373</u> |
| Operating Revenue      | 296,801,216          |
| Operating Expenses     | <u>278,079,622</u>   |
| Operating Margin       | 18,721,594           |
| Other Income           | 528,839              |
| Other Expense          | <u>0</u>             |
| Net Profit or (Loss)   | 19,250,433           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 68.2% |
| Length of Stay    | 4.6   |
| Average Wages     | 43.39 |
| Medicare Part A   | 14.7% |
| Medicare Part B   | 3.8%  |
| Current Ratio     | 2.43  |
| Days to Collect   | 236.5 |
| Avg Payment Days  | 24.6  |
| Depreciation Rate | 5.4%  |
| Return of Equity  | 12.0% |

**050709 Desert Valley Hospital Victorville, CA**

16850 BEAR VALLEY RD  
 VICTORVILLE CA 92395

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 83 83

San Bernardino Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

DESERT VALLEY HOSPITAL INC.

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 23,032,075        |
| Fixed Assets               | 9,165,197         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>32,197,272</u> |
| Current Liabilities        | 20,542,905        |
| Long Term Liabilities      | 1,404,045         |
| Equity                     | <u>10,250,322</u> |
| Total Liabilities & Equity | <u>32,197,272</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 358,098,583        |
| Contractual Allowances | <u>274,972,955</u> |
| Operating Revenue      | 83,125,628         |
| Operating Expenses     | <u>77,940,186</u>  |
| Operating Margin       | 5,185,442          |
| Other Income           | 1,331,468          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 6,516,910          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 86.4% |
| Length of Stay    | 3.1   |
| Average Wages     | 28.29 |
| Medicare Part A   | 31.1% |
| Medicare Part B   | 2.2%  |
| Current Ratio     | 1.12  |
| Days to Collect   | 191.3 |
| Avg Payment Days  | 23.2  |
| Depreciation Rate | 28.9% |
| Return of Equity  | 64.0% |

# Hospital Profile Report

**050118 Doctors Hospital Of Manteca Manteca, CA**

1205 E NORTH ST FYE 05/31/2008 Days 366 Submitted

MANTECA CA 95336

San Joaquin Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

Proprietary

Short Term

Total Beds 71 73

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 18,167,140        |
| Fixed Assets               | 22,211,389        |
| Other Assets               | <u>3,492,723</u>  |
| Total Assets               | <u>43,871,252</u> |
| Current Liabilities        | 5,786,106         |
| Long Term Liabilities      | 100,075           |
| Equity                     | <u>37,985,071</u> |
| Total Liabilities & Equity | <u>43,871,252</u> |

**DOCTORS HOSPITAL OF MANTECA**

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 564,728,702        |
| Contractual Allowances | <u>484,192,776</u> |
| Operating Revenue      | 80,535,926         |
| Operating Expenses     | <u>62,350,290</u>  |
| Operating Margin       | 18,185,636         |
| Other Income           | 111,999            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 18,297,635         |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 74.8% |
| Length of Stay                    | 4.8   |
| Average Wages                     | 46.19 |
| Medicare Part A                   | 13.6% |
| Medicare Part B                   | 2.8%  |
| Current Ratio                     | 3.14  |
| Days to Collect                   | 193.7 |
| Avg Payment Days                  | 30.7  |
| Depreciation Rate                 | 5.6%  |
| Return of Equity                  | 48.0% |

**050096 Doctors Hospital Of West Covina, Inc West Covina, CA**

725 S ORANGE AVE FYE 12/31/2008 Days 366 Submitted

WEST COVINA CA 91790

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

Proprietary

Short Term

Total Beds 57 27

**Balance Sheet**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,312,815        |
| Fixed Assets               | 3,529,646        |
| Other Assets               | <u>171,975</u>   |
| Total Assets               | <u>7,014,436</u> |
| Current Liabilities        | 585,010          |
| Long Term Liabilities      | 3,432,630        |
| Equity                     | <u>2,996,796</u> |
| Total Liabilities & Equity | <u>7,014,436</u> |

**DR S HOSPITAL OF WEST COVINA**

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 33,276,203        |
| Contractual Allowances | <u>23,277,626</u> |
| Operating Revenue      | 9,998,577         |
| Operating Expenses     | <u>10,220,922</u> |
| Operating Margin       | (222,345)         |
| Other Income           | 539,248           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 316,903           |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 8.0%  |
| Length of Stay                    | 2.9   |
| Average Wages                     | 22.47 |
| Medicare Part A                   | 9.9%  |
| Medicare Part B                   | 8.8%  |
| Current Ratio                     | 5.66  |
| Days to Collect                   | 65.2  |
| Avg Payment Days                  | 34.0  |
| Depreciation Rate                 | 1.5%  |
| Return of Equity                  | 11.0% |

# Hospital Profile Report

**050464 Doctors Medical Center Modesto, CA**

1441 FLORIDA AVENUE  
 MODESTO CA 95350  
 Stanislaus Private - Corporation

Proprietary  
 Short Term  
 Total Beds 462 389

Mutual of Omaha Insurance Company 52280

General Short Term Full Util

**Key Performance Indicators**

DOCTORS MEDICAL CENTER OF MODESTO

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 86,463,065         |
| Fixed Assets               | 97,334,133         |
| Other Assets               | <u>4,787,082</u>   |
| Total Assets               | <u>188,584,280</u> |
| Current Liabilities        | 40,713,227         |
| Long Term Liabilities      | 100,075            |
| Equity                     | <u>147,770,978</u> |
| Total Liabilities & Equity | <u>188,584,280</u> |

|                        |                      |       |
|------------------------|----------------------|-------|
| Total Charges          | 2,502,240,150        |       |
| Contractual Allowances | <u>2,172,383,042</u> | 86.8% |
| Operating Revenue      | 329,857,108          | 13.2% |
| Operating Expenses     | <u>310,418,596</u>   | 94.1% |
| Operating Margin       | 19,438,512           | 5.9%  |
| Other Income           | 1,523,452            | 0.5%  |
| Other Expense          | <u>0</u>             | 0.0%  |
| Net Profit or (Loss)   | 20,961,964           | 6.4%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 76.9% |
| Length of Stay    | 6.0   |
| Average Wages     | 48.42 |
| Medicare Part A   | 19.6% |
| Medicare Part B   | 2.8%  |
| Current Ratio     | 2.12  |
| Days to Collect   | 258.5 |
| Avg Payment Days  | 28.4  |
| Depreciation Rate | 5.0%  |
| Return of Equity  | 14.0% |

**050079 Doctors Medical Center-San Pablo San Pablo, CA**

2000 VALE RD  
 SAN PABLO CA 94806  
 Contra Costa Govt - District

Government - Hospital District/Auth  
 Short Term  
 Total Beds 326 189

Mutual of Omaha Insurance Company 52280

General Short Term Full Util

**Key Performance Indicators**

DOCTORS MEDICAL CENTER SAN PABLO

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 35,540,669        |
| Fixed Assets               | 42,675,705        |
| Other Assets               | <u>1,269,533</u>  |
| Total Assets               | <u>79,485,907</u> |
| Current Liabilities        | 20,694,770        |
| Long Term Liabilities      | 40,878,962        |
| Equity                     | <u>17,912,175</u> |
| Total Liabilities & Equity | <u>79,485,907</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 682,911,253        |         |
| Contractual Allowances | <u>567,526,525</u> | 83.1%   |
| Operating Revenue      | 115,384,728        | 16.9%   |
| Operating Expenses     | <u>137,638,460</u> | 119.3%  |
| Operating Margin       | (22,253,732)       | (19.3%) |
| Other Income           | 42,048,430         | 36.4%   |
| Other Expense          | <u>1,716,463</u>   | 1.5%    |
| Net Profit or (Loss)   | 18,078,235         | 15.7%   |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 41.8%  |
| Length of Stay    | 4.8    |
| Average Wages     | 63.28  |
| Medicare Part A   | 32.5%  |
| Medicare Part B   | 5.3%   |
| Current Ratio     | 1.72   |
| Days to Collect   | 414.0  |
| Avg Payment Days  | 42.6   |
| Depreciation Rate | 4.0%   |
| Return of Equity  | 101.0% |

# Hospital Profile Report

**050242 Dominican Hospital Santa Cruz, CA**

Voluntary Non-Profit - Church

1555 SOQUEL DRIVE

FYE 06/30/2008 Days 366 Amended

Short Term

SANTA CRUZ CA 95065

Total Beds 379 225

Santa Cruz

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 178,882,423        |
| Fixed Assets               | 38,587,638         |
| Other Assets               | <u>15,865,285</u>  |
| Total Assets               | <u>233,335,346</u> |
| Current Liabilities        | 25,169,716         |
| Long Term Liabilities      | 38,967,402         |
| Equity                     | <u>169,198,228</u> |
| Total Liabilities & Equity | <u>233,335,346</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,119,756,192      |
| Contractual Allowances | <u>849,967,135</u> |
| Operating Revenue      | 269,789,057        |
| Operating Expenses     | <u>251,966,534</u> |
| Operating Margin       | 17,822,523         |
| Other Income           | 8,897,403          |
| Other Expense          | <u>4,566,932</u>   |
| Net Profit or (Loss)   | 22,152,994         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 69.5% |
| Length of Stay    | 4.8   |
| Average Wages     | 61.44 |
| Medicare Part A   | 19.3% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 7.11  |
| Days to Collect   | 221.2 |
| Avg Payment Days  | 27.7  |
| Depreciation Rate | 5.7%  |
| Return of Equity  | 13.0% |

**050393 Downey Regional Medical Center Downey, CA**

Voluntary Non-Profit - Private

11500 BROOKSHIRE AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

DOWNEY CA 90241

Total Beds 167 199

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 51,229,429         |
| Fixed Assets               | 30,510,056         |
| Other Assets               | <u>22,974,136</u>  |
| Total Assets               | <u>104,713,621</u> |
| Current Liabilities        | 57,362,700         |
| Long Term Liabilities      | 29,742,514         |
| Equity                     | <u>17,608,407</u>  |
| Total Liabilities & Equity | <u>104,713,621</u> |

**Income Statement**

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 792,452,375          |
| Contractual Allowances | <u>665,540,879</u>   |
| Operating Revenue      | 126,911,496          |
| Operating Expenses     | <u>186,662,591</u>   |
| Operating Margin       | (59,751,095) (47.1%) |
| Other Income           | 45,696,855           |
| Other Expense          | <u>0</u>             |
| Net Profit or (Loss)   | (14,054,240) (11.1%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 82.5%   |
| Length of Stay    | 4.3     |
| Average Wages     | 38.86   |
| Medicare Part A   | 29.0%   |
| Medicare Part B   | 3.4%    |
| Current Ratio     | 0.89    |
| Days to Collect   | 217.3   |
| Avg Payment Days  | 74.3    |
| Depreciation Rate | 3.8%    |
| Return of Equity  | (80.0%) |

# Hospital Profile Report

**050641 East Los Angeles Doctors Hospital Los Angeles, CA**

Proprietary

4060 WHITTIER BLVD

FYE 12/31/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90023

Total Beds 102 102

Los Angeles

Private - Corporation

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

EAST LOS ANGELES DOCTORS HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 15,301,459          |
| Fixed Assets               | 4,747,737           |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>20,049,196</u>   |
| Current Liabilities        | 6,628,342           |
| Long Term Liabilities      | 25,007,175          |
| Equity                     | <u>(11,586,321)</u> |
| Total Liabilities & Equity | <u>20,049,196</u>   |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 160,495,472        |        |
| Contractual Allowances | <u>115,615,564</u> | 72.0%  |
| Operating Revenue      | 44,879,908         | 28.0%  |
| Operating Expenses     | <u>46,068,047</u>  | 102.6% |
| Operating Margin       | (1,188,139)        | (2.6%) |
| Other Income           | 7,202,383          | 16.0%  |
| Other Expense          | <u>5,976,387</u>   | 13.3%  |
| Net Profit or (Loss)   | 37,857             | 0.1%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 52.5% |
| Length of Stay    | 5.9   |
| Average Wages     | 33.10 |
| Medicare Part A   | 17.4% |
| Medicare Part B   | 1.6%  |
| Current Ratio     | 2.31  |
| Days to Collect   | 238.2 |
| Avg Payment Days  | 47.5  |
| Depreciation Rate | 9.6%  |
| Return of Equity  | 0.0%  |

**050205 East Valley Hospital Medical Center Glendora, CA**

Voluntary Non-Profit - Private

150 WEST ROUTE 66

FYE 12/31/2008 Days 366 Amended

Short Term

GLENDORA CA 91740

Total Beds 128 107

Los Angeles

Nonprofit - Other

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

EAST VALLEY HOSPITAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 5,217,048          |
| Fixed Assets               | 5,595,650          |
| Other Assets               | <u>73,193</u>      |
| Total Assets               | <u>10,885,891</u>  |
| Current Liabilities        | 7,442,428          |
| Long Term Liabilities      | 7,484,819          |
| Equity                     | <u>(4,041,356)</u> |
| Total Liabilities & Equity | <u>10,885,891</u>  |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 94,021,096        |        |
| Contractual Allowances | <u>73,880,039</u> | 78.6%  |
| Operating Revenue      | 20,141,057        | 21.4%  |
| Operating Expenses     | <u>20,670,420</u> | 102.6% |
| Operating Margin       | (529,363)         | (2.6%) |
| Other Income           | 584,134           | 2.9%   |
| Other Expense          | <u>0</u>          | 0.0%   |
| Net Profit or (Loss)   | 54,771            | 0.3%   |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 23.0%  |
| Length of Stay    | 6.2    |
| Average Wages     | 30.25  |
| Medicare Part A   | 33.9%  |
| Medicare Part B   | 3.1%   |
| Current Ratio     | 0.70   |
| Days to Collect   | 207.3  |
| Avg Payment Days  | 90.5   |
| Depreciation Rate | 4.9%   |
| Return of Equity  | (1.0%) |

# Hospital Profile Report

**051300 Eastern Plumas Hospital -- Portola Campus Portola, CA**

500 FIRST AVENUE FYE 06/30/2008 Days 366 Submitted

PORTOLA CA 96122

Plumas Govt - District

Blue Cross (California) 00040 General Long Term

Rural EASTERN PLUMAS HEALTH CARE

Voluntary Non-Profit - Other

Critical Access Hospital

Total Beds 9 10

**Balance Sheet**

|                                       |                          |
|---------------------------------------|--------------------------|
| Current Assets                        | 5,515,190                |
| Fixed Assets                          | 8,740,861                |
| Other Assets                          | <u>17,997</u>            |
| <b>Total Assets</b>                   | <b><u>14,274,048</u></b> |
| Current Liabilities                   | 4,037,989                |
| Long Term Liabilities                 | 7,008,488                |
| Equity                                | <u>3,227,571</u>         |
| <b>Total Liabilities &amp; Equity</b> | <b><u>14,274,048</u></b> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 37,860,071        |
| Contractual Allowances | <u>17,494,758</u> |
| Operating Revenue      | 20,365,313        |
| Operating Expenses     | <u>21,072,452</u> |
| Operating Margin       | (707,139)         |
| Other Income           | 1,006,854         |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 299,715           |

|           |  |                                   |       |
|-----------|--|-----------------------------------|-------|
| Full Util |  | <b>Key Performance Indicators</b> |       |
|           |  | Occupancy Rate                    | 50.0% |
|           |  | Length of Stay                    | 4.3   |
|           |  | Average Wages                     |       |
| 46.2%     |  | Medicare Part A                   | 7.2%  |
| 53.8%     |  | Medicare Part B                   | 7.6%  |
| 103.5%    |  | Current Ratio                     | 1.37  |
| (3.5%)    |  | Days to Collect                   | 67.4  |
| 4.9%      |  | Avg Payment Days                  | 50.2  |
| 0.0%      |  | Depreciation Rate                 | 1.7%  |
| 1.5%      |  | Return of Equity                  | 9.0%  |

**050488 Eden Medical Center Castro Valley, CA**

20103 LAKE CHABOT ROAD FYE 12/31/2008 Days 366 Submitted

CASTRO VALLEY CA 94546

Alameda Private - Corporation

Blue Cross (California) 00040 General Short Term

EDEN MEDICAL CENTER

Government - Hospital District/Auth

Short Term

Total Beds 263 155

**Balance Sheet**

|                                       |                          |
|---------------------------------------|--------------------------|
| Current Assets                        | 37,202,929               |
| Fixed Assets                          | 35,667,986               |
| Other Assets                          | <u>7,894,897</u>         |
| <b>Total Assets</b>                   | <b><u>80,765,812</u></b> |
| Current Liabilities                   | 11,181,816               |
| Long Term Liabilities                 | 58,716,119               |
| Equity                                | <u>10,867,877</u>        |
| <b>Total Liabilities &amp; Equity</b> | <b><u>80,765,812</u></b> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 646,526,739        |
| Contractual Allowances | <u>443,576,830</u> |
| Operating Revenue      | 202,949,909        |
| Operating Expenses     | <u>185,738,650</u> |
| Operating Margin       | 17,211,259         |
| Other Income           | 10,590,111         |
| Other Expense          | <u>9,660,314</u>   |
| Net Profit or (Loss)   | 18,141,056         |

|           |  |                                   |        |
|-----------|--|-----------------------------------|--------|
| Full Util |  | <b>Key Performance Indicators</b> |        |
|           |  | Occupancy Rate                    | 65.2%  |
|           |  | Length of Stay                    | 4.0    |
|           |  | Average Wages                     | 56.90  |
| 68.6%     |  | Medicare Part A                   | 14.8%  |
| 31.4%     |  | Medicare Part B                   | 1.8%   |
| 91.5%     |  | Current Ratio                     | 3.33   |
| 8.5%      |  | Days to Collect                   | 77.3   |
| 5.2%      |  | Avg Payment Days                  | 24.3   |
| 4.8%      |  | Depreciation Rate                 | 8.9%   |
| 8.9%      |  | Return of Equity                  | 167.0% |

# Hospital Profile Report

**050573 Eisenhower Medical Center Rancho Mirage, CA**

Voluntary Non-Profit - Other

39-000 BOB HOPE DRIVE FYE 06/30/2008 Days 366 Submitted

Short Term

RANCHO MIRAGE CA 92270

Total Beds 239 289

Riverside Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

EISENHOWER MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |         |                   |       |
|----------------------------|-------------|------------------------|---------------|---------|-------------------|-------|
| Current Assets             | 115,009,390 | Total Charges          | 1,470,261,332 |         | Occupancy Rate    | 79.5% |
| Fixed Assets               | 402,398,163 | Contractual Allowances | 1,170,748,956 | 79.6%   | Length of Stay    | 4.3   |
| Other Assets               | 363,723,585 | Operating Revenue      | 299,512,376   | 20.4%   | Average Wages     | 39.80 |
| Total Assets               | 881,131,138 | Operating Expenses     | 333,510,106   | 111.4%  | Medicare Part A   | 30.0% |
| Current Liabilities        | 66,069,297  | Operating Margin       | (33,997,730)  | (11.4%) | Medicare Part B   | 6.3%  |
| Long Term Liabilities      | 323,326,910 | Other Income           | 67,034,436    | 22.4%   | Current Ratio     | 1.74  |
| Equity                     | 491,734,931 | Other Expense          | 6,237,890     | 2.1%    | Days to Collect   | 142.8 |
| Total Liabilities & Equity | 881,131,138 | Net Profit or (Loss)   | 26,798,816    | 8.9%    | Avg Payment Days  | 56.8  |
|                            |             |                        |               |         | Depreciation Rate | 1.7%  |
|                            |             |                        |               |         | Return of Equity  | 5.0%  |

**050308 El Camino Hospital Mountain View, CA**

Voluntary Non-Profit - Other

2500 GRANT ROAD FYE 06/30/2008 Days 366 Submitted

Short Term

MOUNTAIN VIEW CA 94040

Total Beds 371 247

Santa Clara Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

EL CAMINO HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 425,589,316 | Total Charges          | 1,701,656,281 |       | Occupancy Rate    | 83.0% |
| Fixed Assets               | 144,681,277 | Contractual Allowances | 1,293,522,700 | 76.0% | Length of Stay    | 4.7   |
| Other Assets               | 387,896,283 | Operating Revenue      | 408,133,581   | 24.0% | Average Wages     | 56.48 |
| Total Assets               | 958,166,876 | Operating Expenses     | 368,097,515   | 90.2% | Medicare Part A   | 13.0% |
| Current Liabilities        | 121,924,556 | Operating Margin       | 40,036,066    | 9.8%  | Medicare Part B   | 2.6%  |
| Long Term Liabilities      | 157,119,947 | Other Income           | 24,894,560    | 6.1%  | Current Ratio     | 3.49  |
| Equity                     | 679,122,373 | Other Expense          | 1,499,644     | 0.4%  | Days to Collect   | 61.2  |
| Total Liabilities & Equity | 958,166,876 | Net Profit or (Loss)   | 63,430,982    | 15.5% | Avg Payment Days  | 103.9 |
|                            |             |                        |               |       | Depreciation Rate | 0.0%  |
|                            |             |                        |               |       | Return of Equity  | 9.0%  |

# Hospital Profile Report

**050045 El Centro Regional Medical Center El Centro, CA**

Government - Local

1415 ROSS AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

EL CENTRO CA 92243

Total Beds 107 165

Imperial

Govt - City

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

EL CENTRO REG. MED. CTR.

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 31,978,951        |
| Fixed Assets               | 49,872,342        |
| Other Assets               | <u>13,081,465</u> |
| Total Assets               | <u>94,932,758</u> |
| Current Liabilities        | 14,673,105        |
| Long Term Liabilities      | 36,707,920        |
| Equity                     | <u>43,551,733</u> |
| Total Liabilities & Equity | <u>94,932,758</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 361,327,979        |
| Contractual Allowances | <u>277,963,245</u> |
| Operating Revenue      | 83,364,734         |
| Operating Expenses     | <u>82,185,512</u>  |
| Operating Margin       | 1,179,222          |
| Other Income           | 2,236,624          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 3,415,846          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 46.2% |
| Length of Stay    | 4.6   |
| Average Wages     | 31.04 |
| Medicare Part A   | 22.3% |
| Medicare Part B   | 6.4%  |
| Current Ratio     | 2.18  |
| Days to Collect   | 359.6 |
| Avg Payment Days  | 45.9  |
| Depreciation Rate | 1.7%  |
| Return of Equity  | 8.0%  |

**050179 Emanuel Medical Center Inc Turlock, CA**

Voluntary Non-Profit - Church

825 DELBON AVE

FYE 01/31/2008 Days 365 Submitted

Short Term

TURLOCK CA 95382

Total Beds 155 221

Stanislaus

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

EMANUEL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 91,374,686         |
| Fixed Assets               | 83,355,053         |
| Other Assets               | <u>51,163,704</u>  |
| Total Assets               | <u>225,893,443</u> |
| Current Liabilities        | 25,712,046         |
| Long Term Liabilities      | 99,170,122         |
| Equity                     | <u>101,011,275</u> |
| Total Liabilities & Equity | <u>225,893,443</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 674,230,170        |
| Contractual Allowances | <u>535,902,686</u> |
| Operating Revenue      | 138,327,484        |
| Operating Expenses     | <u>150,568,558</u> |
| Operating Margin       | (12,241,074)       |
| Other Income           | 18,046,770         |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 5,805,696          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 67.8% |
| Length of Stay    | 4.1   |
| Average Wages     | 38.65 |
| Medicare Part A   | 16.7% |
| Medicare Part B   | 2.3%  |
| Current Ratio     | 3.55  |
| Days to Collect   | 383.7 |
| Avg Payment Days  | 37.7  |
| Depreciation Rate | 2.0%  |
| Return of Equity  | 6.0%  |

# Hospital Profile Report

**050158 Encino Hospital Medical Center Encino, CA**

Proprietary

16237 VENTURA BLVD

FYE 12/31/2008 Days 214 Submitted

Short Term

ENCINO CA 91436

FYE 05/31/2008 Days 152 Submitted

Total Beds 150 84

Los Angeles

Private - Corporation

Blue Cross (South Carolina) 00380

General Short Term

Full Util

**Key Performance Indicators**

ENCINO HOSPITAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 11,584,950         |
| Fixed Assets               | 8,804,358          |
| Other Assets               | <u>3,308,972</u>   |
| Total Assets               | <u>23,698,280</u>  |
| Current Liabilities        | 6,055,266          |
| Long Term Liabilities      | 24,636,868         |
| Equity                     | <u>(6,993,854)</u> |
| Total Liabilities & Equity | <u>23,698,280</u>  |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 145,843,568        |         |
| Contractual Allowances | <u>122,906,325</u> | 84.3%   |
| Operating Revenue      | 22,937,243         | 15.7%   |
| Operating Expenses     | <u>30,018,698</u>  | 130.9%  |
| Operating Margin       | (7,081,455)        | (30.9%) |
| Other Income           | 94,728             | 0.4%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (6,986,727)        | (30.5%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 18.8%  |
| Length of Stay    | 3.3    |
| Average Wages     | 37.87  |
| Medicare Part A   | 31.0%  |
| Medicare Part B   | 2.1%   |
| Current Ratio     | 1.91   |
| Days to Collect   | 731.3  |
| Avg Payment Days  | 26.3   |
| Depreciation Rate | 2.9%   |
| Return of Equity  | 100.0% |

**050039 Enloe Medical Center Chico, CA**

Proprietary

1531 ESPLANADE

FYE 06/30/2008 Days 366 Submitted

Short Term

CHICO CA 95926

Total Beds 391 279

Butte

Nonprofit - Other

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

ENLOE MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 132,130,387        |
| Fixed Assets               | 72,014,203         |
| Other Assets               | <u>61,757,215</u>  |
| Total Assets               | <u>265,901,805</u> |
| Current Liabilities        | 57,239,277         |
| Long Term Liabilities      | 63,930,660         |
| Equity                     | <u>144,731,868</u> |
| Total Liabilities & Equity | <u>265,901,805</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 1,113,420,308      |       |
| Contractual Allowances | <u>825,411,340</u> | 74.1% |
| Operating Revenue      | 288,008,968        | 25.9% |
| Operating Expenses     | <u>278,860,939</u> | 96.8% |
| Operating Margin       | 9,148,029          | 3.2%  |
| Other Income           | 12,369,494         | 4.3%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 21,517,523         | 7.5%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 57.1% |
| Length of Stay    | 4.0   |
| Average Wages     | 36.86 |
| Medicare Part A   | 21.4% |
| Medicare Part B   | 5.2%  |
| Current Ratio     | 2.31  |
| Days to Collect   | 115.4 |
| Avg Payment Days  | 48.0  |
| Depreciation Rate | 1.3%  |
| Return of Equity  | 15.0% |

# Hospital Profile Report

**051316 Fairchild Medical Center Yreka, CA**

444 BRUCE STREET

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

YREKA CA 96097

Critical Access Hospital

Siskiyou

Nonprofit - Other

Total Beds 25 25

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 10,859,913        |
| Fixed Assets               | 13,560,843        |
| Other Assets               | <u>1,853,000</u>  |
| Total Assets               | <u>26,273,756</u> |
| Current Liabilities        | 3,323,874         |
| Long Term Liabilities      | 13,131,900        |
| Equity                     | <u>9,817,982</u>  |
| Total Liabilities & Equity | <u>26,273,756</u> |

**FAIRCHILD MEDICAL CENTER**

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 81,983,792        |
| Contractual Allowances | <u>42,409,123</u> |
| Operating Revenue      | 39,574,669        |
| Operating Expenses     | <u>38,483,395</u> |
| Operating Margin       | 1,091,274         |
| Other Income           | 553,095           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 1,644,369         |

|       |                   |       |
|-------|-------------------|-------|
| 51.7% | Occupancy Rate    | 60.1% |
| 48.3% | Length of Stay    | 3.3   |
| 97.2% | Average Wages     |       |
| 2.8%  | Medicare Part A   | 18.2% |
| 1.4%  | Medicare Part B   | 12.8% |
| 0.0%  | Current Ratio     | 3.27  |
| 4.2%  | Days to Collect   | 140.6 |
|       | Avg Payment Days  | 16.1  |
|       | Depreciation Rate | 6.5%  |
|       | Return of Equity  | 17.0% |

**050548 Fairview Developmental Center Costa Mesa, CA**

2501 HARBOR BOULEVARD

FYE 06/30/2008 Days 366 Submitted

Government - State

COSTA MESA CA 92626

Short Term

Orange

Govt - State

Total Beds 30 30

Blue Cross (California)

00040

Other

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 12,940,991          |
| Fixed Assets               | 0                   |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>12,940,991</u>   |
| Current Liabilities        | 22,997,058          |
| Long Term Liabilities      | 0                   |
| Equity                     | <u>(10,056,067)</u> |
| Total Liabilities & Equity | <u>12,940,991</u>   |

**FAIRVIEW DEVELOPMENTAL CENTER**

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 144,675,841        |
| Contractual Allowances | <u>0</u>           |
| Operating Revenue      | 144,675,841        |
| Operating Expenses     | <u>156,693,630</u> |
| Operating Margin       | (12,017,789)       |
| Other Income           | 0                  |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (12,017,789)       |

|        |                   |        |
|--------|-------------------|--------|
| 0.0%   | Occupancy Rate    | 8.2%   |
| 100.0% | Length of Stay    | 22.0   |
| 108.3% | Average Wages     | 34.86  |
| (8.3%) | Medicare Part A   | 0.1%   |
| 0.0%   | Medicare Part B   | 0.0%   |
| 0.0%   | Current Ratio     | 0.56   |
| 0.0%   | Days to Collect   | 0.4    |
| 0.0%   | Avg Payment Days  | 21.4   |
| 0.0%   | Depreciation Rate |        |
| (8.3%) | Return of Equity  | 120.0% |

# Hospital Profile Report

**050435 Fallbrook Hospital Fallbrook, CA**

624 E ELDER ST  
 FALLBROOK CA 92028  
 San Diego  
 Blue Cross (California) 00040

FYE 06/30/2008 Days 366 Submitted  
 Private - Corporation  
 General Short Term  
 FALLBROOK DISTRICT HOSPITAL

Government - Hospital District/Auth  
 Short Term  
 Total Beds 47 40

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 11,216,480        |
| Fixed Assets               | 7,600,224         |
| Other Assets               | <u>1,126,196</u>  |
| Total Assets               | <u>19,942,900</u> |
| Current Liabilities        | (1,281,287)       |
| Long Term Liabilities      | 0                 |
| Equity                     | <u>21,224,187</u> |
| Total Liabilities & Equity | <u>19,942,900</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 155,721,115        |
| Contractual Allowances | <u>111,564,288</u> |
| Operating Revenue      | 44,156,827         |
| Operating Expenses     | <u>44,306,597</u>  |
| Operating Margin       | (149,770)          |
| Other Income           | 459,038            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 309,268            |

|           |                                   |
|-----------|-----------------------------------|
| Full Util | <b>Key Performance Indicators</b> |
|           | Occupancy Rate 62.8%              |
|           | Length of Stay 3.3                |
|           | Average Wages 35.57               |
| 71.6%     | Medicare Part A 13.8%             |
| 28.4%     | Medicare Part B 2.9%              |
| 100.3%    | Current Ratio (8.75)              |
| (0.3%)    | Days to Collect 91.3              |
| 1.0%      | Avg Payment Days 27.6             |
| 0.0%      | Depreciation Rate 0.0%            |
| 0.7%      | Return of Equity 1.0%             |

**051994 Fern Lodge, Inc Castro Valley, CA**

18457 MADISON AVENUE  
 CASTRO VALLEY CA 94546  
 Alameda  
 Blue Cross (Tennessee) 00390

FYE 12/31/2008 Days 366 Submitted  
 Nonprofit - Church  
 Religious Non-Medical  
 FERN LODGE INC.

Voluntary Non-Profit - Church  
 Religious NonMedical Facility  
 Total Beds 28 24

**Balance Sheet**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 633,946          |
| Fixed Assets               | 627,198          |
| Other Assets               | <u>284,980</u>   |
| Total Assets               | <u>1,546,124</u> |
| Current Liabilities        | 13,957           |
| Long Term Liabilities      | 0                |
| Equity                     | <u>1,532,167</u> |
| Total Liabilities & Equity | <u>1,546,124</u> |

**Income Statement**

|                        |                  |
|------------------------|------------------|
| Total Charges          | 1,707,928        |
| Contractual Allowances | <u>0</u>         |
| Operating Revenue      | 1,707,928        |
| Operating Expenses     | <u>2,131,014</u> |
| Operating Margin       | (423,086)        |
| Other Income           | 733,560          |
| Other Expense          | <u>0</u>         |
| Net Profit or (Loss)   | 310,474          |

|           |                                   |
|-----------|-----------------------------------|
| Full Util | <b>Key Performance Indicators</b> |
|           | Occupancy Rate 75.9%              |
|           | Length of Stay 512.9              |
|           | Average Wages                     |
| 0.0%      | Medicare Part A 1.8%              |
| 100.0%    | Medicare Part B 0.0%              |
| 124.8%    | Current Ratio 45.42               |
| (24.8%)   | Days to Collect 76.4              |
| 43.0%     | Avg Payment Days 2.5              |
| 0.0%      | Depreciation Rate 2.8%            |
| 18.2%     | Return of Equity 20.0%            |

# Hospital Profile Report

**050597 Foothill Presbyterian Hospital Glendora, CA**

Voluntary Non-Profit - Private

250 S GRAND AVE

FYE 12/31/2008 Days 366 Submitted

Short Term

GLENDORA CA 91740

Total Beds 106 106

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

FOOTHILL PRESBYTERIAN HOSPITAL

**Balance Sheet**

**Income Statement**

|                                       |                          |
|---------------------------------------|--------------------------|
| Current Assets                        | 14,151,675               |
| Fixed Assets                          | 31,080,473               |
| Other Assets                          | <u>3,290,510</u>         |
| <b>Total Assets</b>                   | <b><u>48,522,658</u></b> |
| Current Liabilities                   | 12,590,762               |
| Long Term Liabilities                 | 4,081,404                |
| Equity                                | <u>31,850,492</u>        |
| <b>Total Liabilities &amp; Equity</b> | <b><u>48,522,658</u></b> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 231,292,179        |
| Contractual Allowances | <u>170,205,154</u> |
| Operating Revenue      | 61,087,025         |
| Operating Expenses     | <u>60,313,635</u>  |
| Operating Margin       | 773,390            |
| Other Income           | 667,508            |
| Other Expense          | <u>1,054,877</u>   |
| Net Profit or (Loss)   | 386,021            |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 58.5% |
| Length of Stay    | 4.7   |
| Average Wages     | 39.82 |
| Medicare Part A   | 19.2% |
| Medicare Part B   | 3.1%  |
| Current Ratio     | 1.12  |
| Days to Collect   | 107.0 |
| Avg Payment Days  | 21.1  |
| Depreciation Rate | 1.8%  |
| Return of Equity  | 1.0%  |

**050570 Fountain Valley Regional Hospital Fountain Valley, CA**

Proprietary

17100 EUCLID STREET

FYE 12/31/2008 Days 366 Submitted

Short Term

FOUNTAIN VALLEY CA 92708

Total Beds 389 400

Orange

Private - Corporation

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

FOUNTAIN VALLEY REG MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                                       |                           |
|---------------------------------------|---------------------------|
| Current Assets                        | 47,374,671                |
| Fixed Assets                          | 86,536,069                |
| Other Assets                          | <u>14,162,204</u>         |
| <b>Total Assets</b>                   | <b><u>148,072,944</u></b> |
| Current Liabilities                   | 27,080,805                |
| Long Term Liabilities                 | 1,555,964                 |
| Equity                                | <u>119,436,175</u>        |
| <b>Total Liabilities &amp; Equity</b> | <b><u>148,072,944</u></b> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,264,945,710        |
| Contractual Allowances | <u>1,009,098,849</u> |
| Operating Revenue      | 255,846,861          |
| Operating Expenses     | <u>243,326,477</u>   |
| Operating Margin       | 12,520,384           |
| Other Income           | 333,789              |
| Other Expense          | <u>0</u>             |
| Net Profit or (Loss)   | 12,854,173           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 60.8% |
| Length of Stay    | 5.3   |
| Average Wages     | 45.43 |
| Medicare Part A   | 25.0% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 1.75  |
| Days to Collect   | 147.3 |
| Avg Payment Days  | 29.2  |
| Depreciation Rate | 4.5%  |
| Return of Equity  | 11.0% |

# Hospital Profile Report

**051310 Frank R Howard Memorial Hospital Willits, CA**

1 MADRONE STREET

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Church

WILLITS CA 95490

Critical Access Hospital

Mendocino Nonprofit - Church Total Beds 25 25

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

HOWARD MEMORIAL HOSPITA

**Balance Sheet**

**Income Statement**

|                            |            |                        |            |       |                   |       |
|----------------------------|------------|------------------------|------------|-------|-------------------|-------|
| Current Assets             | 13,934,852 | Total Charges          | 97,684,261 |       | Occupancy Rate    | 54.6% |
| Fixed Assets               | 4,001,774  | Contractual Allowances | 60,529,550 | 62.0% | Length of Stay    | 4.0   |
| Other Assets               | 590,421    | Operating Revenue      | 37,154,711 | 38.0% | Average Wages     | 44.80 |
| Total Assets               | 18,527,047 | Operating Expenses     | 34,437,712 | 92.7% | Medicare Part A   | 27.1% |
| Current Liabilities        | 2,642,021  | Operating Margin       | 2,716,999  | 7.3%  | Medicare Part B   | 4.8%  |
| Long Term Liabilities      | 222,644    | Other Income           | 541,048    | 1.5%  | Current Ratio     | 5.27  |
| Equity                     | 15,662,382 | Other Expense          | 1,800      | 0.0%  | Days to Collect   | 184.2 |
| Total Liabilities & Equity | 18,527,047 | Net Profit or (Loss)   | 3,256,247  | 8.8%  | Avg Payment Days  | 24.9  |
|                            |            |                        |            |       | Depreciation Rate | 1.7%  |
|                            |            |                        |            |       | Return of Equity  | 21.0% |

**054110 Fremont Hospital Fremont, CA**

39001 SUNDALE DRIVE

FYE 07/31/2008 Days 366 Submitted

Proprietary

FREMONT CA 94538

Psychiatric

Alameda Private - Corporation Total Beds 78 96

Mutual of Omaha Insurance Company 52280 Psychiatric Full Util

**Key Performance Indicators**

BHC FREMONT HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |            |       |                   |       |
|----------------------------|------------|------------------------|------------|-------|-------------------|-------|
| Current Assets             | 5,304,855  | Total Charges          | 59,973,306 |       | Occupancy Rate    | 86.5% |
| Fixed Assets               | 16,423,728 | Contractual Allowances | 36,819,364 | 61.4% | Length of Stay    | 9.0   |
| Other Assets               | 24,895,061 | Operating Revenue      | 23,153,942 | 38.6% | Average Wages     | 21.9% |
| Total Assets               | 46,623,644 | Operating Expenses     | 22,358,601 | 96.6% | Medicare Part A   | 1.4%  |
| Current Liabilities        | 1,289,423  | Operating Margin       | 795,341    | 3.4%  | Medicare Part B   | 4.11  |
| Long Term Liabilities      | 37,760,456 | Other Income           | 10,553     | 0.0%  | Current Ratio     | 82.1  |
| Equity                     | 7,573,765  | Other Expense          | 0          | 0.0%  | Days to Collect   | 21.7  |
| Total Liabilities & Equity | 46,623,644 | Net Profit or (Loss)   | 805,894    | 3.5%  | Avg Payment Days  | 5.0%  |
|                            |            |                        |            |       | Depreciation Rate | 11.0% |
|                            |            |                        |            |       | Return of Equity  | 11.0% |

# Hospital Profile Report

**050232 French Hospital Medical Center San Luis Obispo, CA**

Voluntary Non-Profit - Other

1911 JOHNSON AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

SAN LUIS OBISPO CA 93401

Total Beds 112 112

San Luis Obispo

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

FRENCH HOSPITAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 18,789,423        |
| Fixed Assets               | 20,514,973        |
| Other Assets               | <u>6,105,856</u>  |
| Total Assets               | <u>45,410,252</u> |
| Current Liabilities        | 17,775,512        |
| Long Term Liabilities      | 27,643,232        |
| Equity                     | <u>(8,492)</u>    |
| Total Liabilities & Equity | <u>45,410,252</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 472,399,038        |
| Contractual Allowances | <u>392,010,806</u> |
| Operating Revenue      | 80,388,232         |
| Operating Expenses     | <u>77,607,559</u>  |
| Operating Margin       | 2,780,673          |
| Other Income           | 3,462,053          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 6,242,726          |

|                   |             |
|-------------------|-------------|
| Occupancy Rate    | 45.6%       |
| Length of Stay    | 4.1         |
| Average Wages     | 42.50       |
| Medicare Part A   | 23.2%       |
| Medicare Part B   | 4.9%        |
| Current Ratio     | 1.06        |
| Days to Collect   | 272.4       |
| Avg Payment Days  | 28.2        |
| Depreciation Rate | 8.9%        |
| Return of Equity  | (73,513.0%) |

**050732 Fresno Heart And Surgical Hospital Fresno, CA**

Proprietary

15 EAST AUDUBON DRIVE

FYE 08/31/2008 Days 366 Submitted

Short Term

FRESNO CA 93720

Total Beds 57 57

Fresno

Private - Other

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

FRESNO HEART AND SURGICAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 19,477,806        |
| Fixed Assets               | 51,422,108        |
| Other Assets               | <u>2,419,352</u>  |
| Total Assets               | <u>73,319,266</u> |
| Current Liabilities        | 7,525,215         |
| Long Term Liabilities      | 15,407,149        |
| Equity                     | <u>50,386,902</u> |
| Total Liabilities & Equity | <u>73,319,266</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 166,773,784        |
| Contractual Allowances | <u>104,169,787</u> |
| Operating Revenue      | 62,603,997         |
| Operating Expenses     | <u>59,499,729</u>  |
| Operating Margin       | 3,104,268          |
| Other Income           | 743,601            |
| Other Expense          | <u>15,879</u>      |
| Net Profit or (Loss)   | 3,831,990          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 47.8% |
| Length of Stay    | 3.4   |
| Average Wages     | 39.40 |
| Medicare Part A   | 27.5% |
| Medicare Part B   | 8.2%  |
| Current Ratio     | 2.59  |
| Days to Collect   | 164.0 |
| Avg Payment Days  | 29.8  |
| Depreciation Rate | 2.6%  |
| Return of Equity  | 8.0%  |

# Hospital Profile Report

**050708 Fresno Surgical Hospital Fresno, CA**

Voluntary Non-Profit - Private

6125 NORTH FRESNO ST FYE 12/31/2008 Days 366 Submitted

Short Term

FRESNO CA 93710

Total Beds 20 30

Fresno Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

Urban FRESNO SURGICAL HOSPITAL

Occupancy Rate 33.4%

**Balance Sheet**

**Income Statement**

Length of Stay 2.0

Current Assets 7,783,576 Total Charges 203,258,503

Average Wages 36.95

Fixed Assets 4,800,721 Contractual Allowances 164,576,349 81.0%

Medicare Part A 17.0%

Other Assets 0 Operating Revenue 38,682,154 19.0%

Medicare Part B 5.4%

Total Assets 12,584,297 Operating Expenses 37,252,766 96.3%

Current Ratio 1.94

Current Liabilities 4,017,908 Operating Margin 1,429,388 3.7%

Days to Collect 275.2

Long Term Liabilities 13,159,982 Other Income 121,947 0.3%

Avg Payment Days 24.5

Equity (4,593,593) Other Expense 33,863 0.1%

Depreciation Rate 0.0%

Total Liabilities & Equity 12,584,297 Net Profit or (Loss) 1,517,472 3.9%

Return of Equity (33.0%)

**050230 Garden Grove Hospital & Medical Center Garden Grove, CA**

Proprietary

12601 GARDEN GROVE BLVD FYE 12/31/2008 Days 184 Submitted

Short Term

GARDEN GROVE CA 92843 FYE 06/30/2008 Days 182 Submitted

Total Beds 167 167

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

Urban GARDEN GROVE MEDICAL CENTER

Occupancy Rate 51.0%

**Balance Sheet**

**Income Statement**

Length of Stay 4.0

Current Assets 17,081,569 Total Charges 214,350,065

Average Wages 40.30

Fixed Assets 26,649,662 Contractual Allowances 181,299,486 84.6%

Medicare Part A 68.9%

Other Assets 2,489,934 Operating Revenue 33,050,579 15.4%

Medicare Part B 4.2%

Total Assets 46,221,165 Operating Expenses 36,345,050 110.0%

Current Ratio 0.70

Current Liabilities 24,511,142 Operating Margin (3,294,471) (10.0%)

Days to Collect 658.1

Long Term Liabilities 25,150,000 Other Income 570,173 1.7%

Avg Payment Days 20.4

Equity (3,439,977) Other Expense 715,677 2.2%

Depreciation Rate 2.9%

Total Liabilities & Equity 46,221,165 Net Profit or (Loss) (3,439,975) (10.4%)

Return of Equity 100.0%

# Hospital Profile Report

**050737 Garfield Medical Center Monterey Park, CA**

525 N GARFIELD AVE

FYE 06/30/2008 Days 366 Submitted

Proprietary

MONTEREY PARK CA 91754

Short Term

Los Angeles

Private - Corporation

Total Beds 210

182

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

GARFIELD MEDICAL CTR.

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 59,539,833        |
| Fixed Assets               | 1,129,380         |
| Other Assets               | <u>34,647,906</u> |
| Total Assets               | <u>95,317,119</u> |
| Current Liabilities        | 72,478,102        |
| Long Term Liabilities      | 0                 |
| Equity                     | <u>22,839,017</u> |
| Total Liabilities & Equity | <u>95,317,119</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,006,621,353      |
| Contractual Allowances | <u>829,414,079</u> |
| Operating Revenue      | 177,207,274        |
| Operating Expenses     | <u>162,460,016</u> |
| Operating Margin       | 14,747,258         |
| Other Income           | 1,495,941          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 16,243,199         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 99.5% |
| Length of Stay    | 5.5   |
| Average Wages     | 41.38 |
| Medicare Part A   | 32.5% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 0.82  |
| Days to Collect   | 351.0 |
| Avg Payment Days  | 48.7  |
| Depreciation Rate | 9.0%  |
| Return of Equity  | 71.0% |

**054028 Gateways Hosp Mental Health Ctr Los Angeles, CA**

1891 EFFIE ST

FYE 06/30/2008 Days 366 Settled

Voluntary Non-Profit - Other

LOS ANGELES CA 90026

Psychiatric

Los Angeles

Private - Other

Total Beds 55

0

Blue Cross (California) 00040

No Util

**Key Performance Indicators**

GATEWAYS HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |          |
|----------------------------|----------|
| Current Assets             | 0        |
| Fixed Assets               | 0        |
| Other Assets               | <u>0</u> |
| Total Assets               | <u>0</u> |
| Current Liabilities        | 0        |
| Long Term Liabilities      | 0        |
| Equity                     | <u>0</u> |
| Total Liabilities & Equity | <u>0</u> |

|                        |          |
|------------------------|----------|
| Total Charges          | 0        |
| Contractual Allowances | <u>0</u> |
| Operating Revenue      | 0        |
| Operating Expenses     | <u>0</u> |
| Operating Margin       | 0        |
| Other Income           | 0        |
| Other Expense          | <u>0</u> |
| Net Profit or (Loss)   | 0        |

|                   |  |
|-------------------|--|
| Occupancy Rate    |  |
| Length of Stay    |  |
| Average Wages     |  |
| Medicare Part A   |  |
| Medicare Part B   |  |
| Current Ratio     |  |
| Days to Collect   |  |
| Avg Payment Days  |  |
| Depreciation Rate |  |
| Return of Equity  |  |

# Hospital Profile Report

**050189 George L Mee Memorial Hospital King City, CA**

Voluntary Non-Profit - Other

300 CANAL STREET  
 KING CITY CA 93930  
 Monterey

FYE 09/30/2008 Days 366 Submitted  
 Short Term  
 Total Beds 68 76

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

**Balance Sheet**

|                                       |                          |
|---------------------------------------|--------------------------|
| Current Assets                        | 12,213,546               |
| Fixed Assets                          | 23,936,970               |
| Other Assets                          | <u>2,049,785</u>         |
| <b>Total Assets</b>                   | <b><u>38,200,301</u></b> |
| Current Liabilities                   | 14,090,813               |
| Long Term Liabilities                 | 30,489,771               |
| Equity                                | <u>(6,380,283)</u>       |
| <b>Total Liabilities &amp; Equity</b> | <b><u>38,200,301</u></b> |

**Income Statement**

MEE MEMORIAL HOSPITAL

|                             |                    |               |
|-----------------------------|--------------------|---------------|
| Total Charges               | 115,998,813        |               |
| Contractual Allowances      | <u>71,550,688</u>  | 61.7%         |
| Operating Revenue           | 44,448,125         | 38.3%         |
| Operating Expenses          | <u>49,337,603</u>  | 111.0%        |
| Operating Margin            | (4,889,478)        | (11.0%)       |
| Other Income                | 775,755            | 1.7%          |
| Other Expense               | <u>4,142</u>       | 0.0%          |
| <b>Net Profit or (Loss)</b> | <b>(4,117,865)</b> | <b>(9.3%)</b> |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 82.2% |
| Length of Stay    | 11.8  |
| Average Wages     | 33.01 |
| Medicare Part A   | 7.2%  |
| Medicare Part B   | 1.0%  |
| Current Ratio     | 0.87  |
| Days to Collect   | 275.7 |
| Avg Payment Days  | 99.9  |
| Depreciation Rate | 3.1%  |
| Return of Equity  | 65.0% |

**050239 Glendale Adventist Medical Center Glendale, CA**

Voluntary Non-Profit - Church

1509 E WILSON AVE  
 GLENDALE CA 91206  
 Los Angeles

FYE 12/31/2008 Days 366 Submitted  
 Short Term  
 Total Beds 420 306

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

**Balance Sheet**

|                                       |                           |
|---------------------------------------|---------------------------|
| Current Assets                        | 76,808,990                |
| Fixed Assets                          | 183,769,207               |
| Other Assets                          | <u>43,603,559</u>         |
| <b>Total Assets</b>                   | <b><u>304,181,756</u></b> |
| Current Liabilities                   | 32,590,979                |
| Long Term Liabilities                 | 165,737,642               |
| Equity                                | <u>105,853,135</u>        |
| <b>Total Liabilities &amp; Equity</b> | <b><u>304,181,756</u></b> |

**Income Statement**

GLENDALE ADVENTIST MEDICAL CENTER

|                             |                      |             |
|-----------------------------|----------------------|-------------|
| Total Charges               | 1,506,811,651        |             |
| Contractual Allowances      | <u>1,218,584,898</u> | 80.9%       |
| Operating Revenue           | 288,226,753          | 19.1%       |
| Operating Expenses          | <u>296,730,571</u>   | 103.0%      |
| Operating Margin            | (8,503,818)          | (3.0%)      |
| Other Income                | 19,689,375           | 6.8%        |
| Other Expense               | <u>0</u>             | 0.0%        |
| <b>Net Profit or (Loss)</b> | <b>11,185,557</b>    | <b>3.9%</b> |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 68.1% |
| Length of Stay    | 5.0   |
| Average Wages     | 40.02 |
| Medicare Part A   | 28.0% |
| Medicare Part B   | 3.8%  |
| Current Ratio     | 2.36  |
| Days to Collect   | 328.2 |
| Avg Payment Days  | 29.3  |
| Depreciation Rate | 3.8%  |
| Return of Equity  | 11.0% |

# Hospital Profile Report

**050058      Glendale Mem Hospital & Hlth Center      Glendale, CA**

Voluntary Non-Profit - Private

1420 S CENTRAL AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

GLENDALE                      CA 91204

Total Beds 304                      241

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

GLENDALE MEMORIAL HOSPITAL & HLTH CT

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 56,498,512         |
| Fixed Assets               | 67,238,651         |
| Other Assets               | <u>7,657,868</u>   |
| Total Assets               | <u>131,395,031</u> |
| Current Liabilities        | 26,473,548         |
| Long Term Liabilities      | 37,932,549         |
| Equity                     | <u>66,988,934</u>  |
| Total Liabilities & Equity | <u>131,395,031</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 1,024,354,785      |         |
| Contractual Allowances | <u>841,427,576</u> | 82.1%   |
| Operating Revenue      | 182,927,209        | 17.9%   |
| Operating Expenses     | <u>204,753,476</u> | 111.9%  |
| Operating Margin       | (21,826,267)       | (11.9%) |
| Other Income           | 16,450,870         | 9.0%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (5,375,397)        | (2.9%)  |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 70.1%  |
| Length of Stay    | 5.2    |
| Average Wages     | 42.69  |
| Medicare Part A   | 32.9%  |
| Medicare Part B   | 4.2%   |
| Current Ratio     | 2.13   |
| Days to Collect   | 297.1  |
| Avg Payment Days  | 27.7   |
| Depreciation Rate | 6.4%   |
| Return of Equity  | (8.0%) |

**051306      Glenn Medical Center      Willows, CA**

Voluntary Non-Profit - Private

1133 W SYCAMORE ST

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

WILLOWS                      CA 95988

Total Beds 15                      15

Glenn

Nonprofit - Other

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

GLENN MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,594,338        |
| Fixed Assets               | 1,483,034        |
| Other Assets               | <u>0</u>         |
| Total Assets               | <u>5,077,372</u> |
| Current Liabilities        | 2,062,874        |
| Long Term Liabilities      | 1,606,271        |
| Equity                     | <u>1,408,227</u> |
| Total Liabilities & Equity | <u>5,077,372</u> |

|                        |                   |         |
|------------------------|-------------------|---------|
| Total Charges          | 23,561,580        |         |
| Contractual Allowances | <u>13,558,346</u> | 57.5%   |
| Operating Revenue      | 10,003,234        | 42.5%   |
| Operating Expenses     | <u>11,103,109</u> | 111.0%  |
| Operating Margin       | (1,099,875)       | (11.0%) |
| Other Income           | 1,338,214         | 13.4%   |
| Other Expense          | <u>0</u>          | 0.0%    |
| Net Profit or (Loss)   | 238,339           | 2.4%    |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 18.2% |
| Length of Stay    | 3.4   |
| Average Wages     | 15.1% |
| Medicare Part A   | 15.1% |
| Medicare Part B   | 9.5%  |
| Current Ratio     | 1.74  |
| Days to Collect   | 155.0 |
| Avg Payment Days  | 57.0  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 17.0% |

# Hospital Profile Report

**050357 Goleta Valley Cottage Hospital Santa Barbara, CA**

Voluntary Non-Profit - Other

351 S PATTERSON AVE

FYE 12/31/2008 Days 366 Submitted

Short Term

SANTA BARBARA CA 93111

Total Beds 67 67

Santa Barbara

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**GOLETA VALLEY COTTAGE HOSPITAL**

**Income Statement**

|                            |            |                        |             |        |                   |
|----------------------------|------------|------------------------|-------------|--------|-------------------|
| Current Assets             | 17,099,789 | Total Charges          | 138,322,782 |        |                   |
| Fixed Assets               | 5,937,269  | Contractual Allowances | 87,981,030  | 63.6%  | Occupancy Rate    |
| Other Assets               | 11,326,366 | Operating Revenue      | 50,341,752  | 36.4%  | 19.8%             |
| Total Assets               | 34,363,424 | Operating Expenses     | 43,485,859  | 86.4%  | 3.3               |
| Current Liabilities        | 7,681,239  | Operating Margin       | 6,855,893   | 13.6%  | Average Wages     |
| Long Term Liabilities      | 7,575,578  | Other Income           | 717,585     | 1.4%   | 43.86             |
| Equity                     | 19,106,607 | Other Expense          | 7,996,909   | 15.9%  | Medicare Part A   |
| Total Liabilities & Equity | 34,363,424 | Net Profit or (Loss)   | (423,431)   | (0.8%) | 9.5%              |
|                            |            |                        |             |        | Medicare Part B   |
|                            |            |                        |             |        | 4.2%              |
|                            |            |                        |             |        | Current Ratio     |
|                            |            |                        |             |        | 2.23              |
|                            |            |                        |             |        | Days to Collect   |
|                            |            |                        |             |        | 48.1              |
|                            |            |                        |             |        | Avg Payment Days  |
|                            |            |                        |             |        | 45.7              |
|                            |            |                        |             |        | Depreciation Rate |
|                            |            |                        |             |        | 0.0%              |
|                            |            |                        |             |        | Return of Equity  |
|                            |            |                        |             |        | (2.0%)            |

# Hospital Profile Report

**050257 Good Samaritan Hospital Bakersfield, CA**

Proprietary

901 OLIVE DRIVE

FYE 12/31/2008 Days 366 Submitted

Short Term

BAKERSFIELD CA 93308

Total Beds 64 154

Kern Private - Partnership

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

Urban GOOD SAMARITAN HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 4,701,277           |
| Fixed Assets               | 1,954,737           |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>6,656,014</u>    |
| Current Liabilities        | 7,373,953           |
| Long Term Liabilities      | 11,674,529          |
| Equity                     | <u>(12,392,468)</u> |
| Total Liabilities & Equity | <u>6,656,014</u>    |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 45,760,865        |
| Contractual Allowances | <u>18,532,678</u> |
| Operating Revenue      | 27,228,187        |
| Operating Expenses     | <u>28,828,850</u> |
| Operating Margin       | (1,600,663)       |
| Other Income           | 110,406           |
| Other Expense          | <u>(188,557)</u>  |
| Net Profit or (Loss)   | (1,301,700)       |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 40.3% |
| Length of Stay    | 6.4   |
| Average Wages     | 26.22 |
| Medicare Part A   | 31.9% |
| Medicare Part B   | 9.5%  |
| Current Ratio     | 0.64  |
| Days to Collect   | 136.1 |
| Avg Payment Days  | 42.7  |
| Depreciation Rate | 29.3% |
| Return of Equity  | 11.0% |

**050471 Good Samaritan Hospital Los Angeles, CA**

Proprietary

1225 WILSHIRE BOULEVARD

FYE 08/31/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90017

Total Beds 380 325

Los Angeles Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

GOOD SAMARITAN HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 59,665,822         |
| Fixed Assets               | 94,307,594         |
| Other Assets               | <u>83,421,458</u>  |
| Total Assets               | <u>237,394,874</u> |
| Current Liabilities        | 66,258,274         |
| Long Term Liabilities      | 97,776,561         |
| Equity                     | <u>73,360,039</u>  |
| Total Liabilities & Equity | <u>237,394,874</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,133,225,072      |
| Contractual Allowances | <u>867,918,031</u> |
| Operating Revenue      | 265,307,041        |
| Operating Expenses     | <u>275,375,004</u> |
| Operating Margin       | (10,067,963)       |
| Other Income           | 22,886,554         |
| Other Expense          | <u>12,910,610</u>  |
| Net Profit or (Loss)   | (92,019)           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 71.6% |
| Length of Stay    | 5.6   |
| Average Wages     | 42.29 |
| Medicare Part A   | 27.7% |
| Medicare Part B   | 3.3%  |
| Current Ratio     | 0.90  |
| Days to Collect   | 243.6 |
| Avg Payment Days  | 53.7  |
| Depreciation Rate | 2.8%  |
| Return of Equity  | 0.0%  |

# Hospital Profile Report

**050380 Good Samaritan Hospital San Jose, CA**

Proprietary

2425 SAMARITAN DRIVE FYE 01/31/2008 Days 365 Amended

Short Term

SAN JOSE CA 95124

Total Beds 395 299

Santa Clara Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                    | <b>Income Statement</b> |                      |       |                   |       |
|----------------------------|--------------------|-------------------------|----------------------|-------|-------------------|-------|
| Current Assets             | 98,612,679         | Total Charges           | 1,673,144,236        |       | Occupancy Rate    | 76.8% |
| Fixed Assets               | 132,656,254        | Contractual Allowances  | <u>1,268,610,920</u> | 75.8% | Length of Stay    | 4.8   |
| Other Assets               | <u>24,490,598</u>  | Operating Revenue       | 404,533,316          | 24.2% | Average Wages     | 63.09 |
| Total Assets               | <u>255,759,531</u> | Operating Expenses      | <u>369,581,202</u>   | 91.4% | Medicare Part A   | 12.7% |
| Current Liabilities        | 44,456,805         | Operating Margin        | 34,952,114           | 8.6%  | Medicare Part B   | 2.9%  |
| Long Term Liabilities      | 84,315,000         | Other Income            | 1,461,594            | 0.4%  | Current Ratio     | 2.22  |
| Equity                     | <u>126,987,726</u> | Other Expense           | <u>140,087</u>       | 0.0%  | Days to Collect   | 95.7  |
| Total Liabilities & Equity | <u>255,759,531</u> | Net Profit or (Loss)    | 36,273,621           | 9.0%  | Avg Payment Days  | 26.4  |
|                            |                    |                         |                      |       | Depreciation Rate | 7.0%  |
|                            |                    |                         |                      |       | Return of Equity  | 29.0% |

**050738 Greater El Monte Community Hospital South El Monte, CA**

Voluntary Non-Profit - Private

1701 SANTA ANITA AVE FYE 06/30/2008 Days 366 Submitted

Short Term

SOUTH EL MONTE CA 91733

Total Beds 104 104

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                   | <b>Income Statement</b> |                    |        |                   |         |
|----------------------------|-------------------|-------------------------|--------------------|--------|-------------------|---------|
| Current Assets             | 17,118,527        | Total Charges           | 204,664,888        |        | Occupancy Rate    | 48.1%   |
| Fixed Assets               | 389,555           | Contractual Allowances  | <u>158,580,798</u> | 77.5%  | Length of Stay    | 4.8     |
| Other Assets               | <u>334,689</u>    | Operating Revenue       | 46,084,090         | 22.5%  | Average Wages     | 41.24   |
| Total Assets               | <u>17,842,771</u> | Operating Expenses      | <u>48,814,950</u>  | 105.9% | Medicare Part A   | 27.2%   |
| Current Liabilities        | 14,515,614        | Operating Margin        | (2,730,860)        | (5.9%) | Medicare Part B   | 1.0%    |
| Long Term Liabilities      | 137,845           | Other Income            | 1,156,094          | 2.5%   | Current Ratio     | 1.18    |
| Equity                     | <u>3,189,312</u>  | Other Expense           | <u>0</u>           | 0.0%   | Days to Collect   | 338.3   |
| Total Liabilities & Equity | <u>17,842,771</u> | Net Profit or (Loss)    | (1,574,766)        | (3.4%) | Avg Payment Days  | 39.9    |
|                            |                   |                         |                    |        | Depreciation Rate | 8.8%    |
|                            |                   |                         |                    |        | Return of Equity  | (49.0%) |

# Hospital Profile Report

**050026 Grossmont Hospital La Mesa, CA**

Voluntary Non-Profit - Private

5555 GROSSMONT CENTER DRIVE BOX 58      FYE 09/30/2008 Days 366 Submitted

Short Term

LA MESA                                      CA 91942

Total Beds    370                                      340

San Diego    Govt - District

USG California                                      00454      General Short Term                                      Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                    | <b>Income Statement</b> |                      |       |                   |       |
|----------------------------|--------------------|-------------------------|----------------------|-------|-------------------|-------|
| Current Assets             | 100,246,487        | Total Charges           | 1,847,136,766        |       | Occupancy Rate    | 82.9% |
| Fixed Assets               | 127,704,454        | Contractual Allowances  | <u>1,433,218,629</u> | 77.6% | Length of Stay    | 4.2   |
| Other Assets               | <u>130,582,113</u> | Operating Revenue       | 413,918,137          | 22.4% | Average Wages     | 39.73 |
| Total Assets               | <u>358,533,054</u> | Operating Expenses      | <u>413,216,656</u>   | 99.8% | Medicare Part A   | 17.6% |
| Current Liabilities        | 36,584,431         | Operating Margin        | 701,481              | 0.2%  | Medicare Part B   | 3.4%  |
| Long Term Liabilities      | 75,460,958         | Other Income            | 11,247,042           | 2.7%  | Current Ratio     | 2.74  |
| Equity                     | <u>246,487,665</u> | Other Expense           | <u>7,153,170</u>     | 1.7%  | Days to Collect   | 142.6 |
| Total Liabilities & Equity | <u>358,533,054</u> | Net Profit or (Loss)    | 4,795,353            | 1.2%  | Avg Payment Days  | 27.2  |
|                            |                    |                         |                      |       | Depreciation Rate | 4.4%  |
|                            |                    |                         |                      |       | Return of Equity  | 2.0%  |

**050121 Hanford Community Medical Center Hanford, CA**

Voluntary Non-Profit - Church

450 GREENFIELD AVE                                      FYE 12/31/2008 Days 366 Submitted

Short Term

HANFORD                                      CA 93230

Total Beds    64                                      121

Kings    Nonprofit - Church

Blue Cross (California)                                      00040      General Short Term                                      Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                    | <b>Income Statement</b> |                    |       |                   |       |
|----------------------------|--------------------|-------------------------|--------------------|-------|-------------------|-------|
| Current Assets             | 29,649,830         | Total Charges           | 575,263,731        |       | Occupancy Rate    | 80.8% |
| Fixed Assets               | 21,247,550         | Contractual Allowances  | <u>434,471,359</u> | 75.5% | Length of Stay    | 4.2   |
| Other Assets               | <u>93,786,875</u>  | Operating Revenue       | 140,792,372        | 24.5% | Average Wages     | 40.38 |
| Total Assets               | <u>144,684,255</u> | Operating Expenses      | <u>133,065,660</u> | 94.5% | Medicare Part A   | 20.7% |
| Current Liabilities        | 21,893,714         | Operating Margin        | 7,726,712          | 5.5%  | Medicare Part B   | 4.5%  |
| Long Term Liabilities      | 101,707,707        | Other Income            | 3,165,932          | 2.2%  | Current Ratio     | 1.35  |
| Equity                     | <u>21,082,834</u>  | Other Expense           | <u>0</u>           | 0.0%  | Days to Collect   | 176.8 |
| Total Liabilities & Equity | <u>144,684,255</u> | Net Profit or (Loss)    | 10,892,644         | 7.7%  | Avg Payment Days  | 43.4  |
|                            |                    |                         |                    |       | Depreciation Rate | 1.0%  |
|                            |                    |                         |                    |       | Return of Equity  | 52.0% |

# Hospital Profile Report

**050296 Hazel Hawkins Memorial Hospital Hollister, CA**

Government - Hospital District/Auth

911 SUNSET DRIVE  
 HOLLISTER CA 95023  
 San Benito  
 Blue Cross (California) 00040

FYE 06/30/2008 Days 366 Submitted  
 Short Term  
 Total Beds 49 49

Govt - District

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 27,897,623        |
| Fixed Assets               | 41,056,227        |
| Other Assets               | <u>29,765,867</u> |
| Total Assets               | <u>98,719,717</u> |
| Current Liabilities        | 8,883,690         |
| Long Term Liabilities      | 53,025,402        |
| Equity                     | <u>36,810,625</u> |
| Total Liabilities & Equity | <u>98,719,717</u> |

|                             |                    |
|-----------------------------|--------------------|
| HAZEL HAWKINS MEM. HOSPITAL |                    |
| Total Charges               | 176,628,760        |
| Contractual Allowances      | <u>105,366,449</u> |
| Operating Revenue           | 71,262,311         |
| Operating Expenses          | <u>77,411,696</u>  |
| Operating Margin            | (6,149,385)        |
| Other Income                | 6,940,015          |
| Other Expense               | <u>0</u>           |
| Net Profit or (Loss)        | 790,630            |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 52.2% |
| Length of Stay    | 3.3   |
| Average Wages     | 48.30 |
| Medicare Part A   | 10.3% |
| Medicare Part B   | 2.5%  |
| Current Ratio     | 3.14  |
| Days to Collect   | 155.9 |
| Avg Payment Days  | 18.1  |
| Depreciation Rate | 2.3%  |
| Return of Equity  | 2.0%  |

**051321 Healdsburg District Hospital Healdsburg, CA**

Government - Hospital District/Auth

1375 UNIVERSITY STREET  
 HEALDSBURG CA 95448  
 Sonoma  
 Blue Cross (California) 00040

FYE 12/31/2008 Days 366 Submitted  
 Critical Access Hospital  
 Total Beds 17 25

Private - Other

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 9,002,587         |
| Fixed Assets               | 9,158,255         |
| Other Assets               | <u>3,195,468</u>  |
| Total Assets               | <u>21,356,310</u> |
| Current Liabilities        | 3,000,810         |
| Long Term Liabilities      | 9,530,000         |
| Equity                     | <u>8,825,500</u>  |
| Total Liabilities & Equity | <u>21,356,310</u> |

|                              |                   |
|------------------------------|-------------------|
| HEALDSBURG DISTRICT HOSPITAL |                   |
| Total Charges                | 61,492,637        |
| Contractual Allowances       | <u>37,542,174</u> |
| Operating Revenue            | 23,950,463        |
| Operating Expenses           | <u>25,867,724</u> |
| Operating Margin             | (1,917,261)       |
| Other Income                 | 5,000,854         |
| Other Expense                | <u>0</u>          |
| Net Profit or (Loss)         | 3,083,593         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 31.7% |
| Length of Stay    | 4.7   |
| Average Wages     | 18.1% |
| Medicare Part A   | 8.8%  |
| Medicare Part B   | 3.00  |
| Current Ratio     | 68.1  |
| Days to Collect   | 32.7  |
| Avg Payment Days  | 6.1%  |
| Depreciation Rate | 35.0% |
| Return of Equity  | 12.9% |

# Hospital Profile Report

**053308 Healthbridge Childrens Rehab Hospital Orange, CA**

393 S TUSTIN STREET

FYE 08/31/2008 Days 366 Settled

Proprietary

ORANGE CA 92866

Childrens

Orange

Private - Corporation

Total Beds 6 0

Mutual of Omaha Insurance Company 52280

No Util

**Key Performance Indicators**

**Balance Sheet**

HEALTHBRIDGE CHILDRENS HOSPITAL

**Income Statement**

|                            |          |                        |          |
|----------------------------|----------|------------------------|----------|
| Current Assets             | 0        | Total Charges          | 0        |
| Fixed Assets               | 0        | Contractual Allowances | <u>0</u> |
| Other Assets               | <u>0</u> | Operating Revenue      | 0        |
| Total Assets               | <u>0</u> | Operating Expenses     | <u>0</u> |
| Current Liabilities        | 0        | Operating Margin       | 0        |
| Long Term Liabilities      | 0        | Other Income           | 0        |
| Equity                     | <u>0</u> | Other Expense          | <u>0</u> |
| Total Liabilities & Equity | <u>0</u> | Net Profit or (Loss)   | 0        |

Occupancy Rate

Length of Stay

Average Wages

Medicare Part A

Medicare Part B

Current Ratio

Days to Collect

Avg Payment Days

Depreciation Rate

Return of Equity

**053034 Healthsouth Tustin Rehabilitation Hosp Tustin, CA**

14851 YORBA STREET

FYE 12/31/2008 Days 366 Submitted

Proprietary

TUSTIN CA 92780

Rehabilitation

Orange

Private - Corporation

Total Beds 117 48

Mutual of Omaha Insurance Company 52280

Rehabilitation

Full Util

**Key Performance Indicators**

**Balance Sheet**

HEALTHSOUTH TUSTIN REHAB. HOSPITAL

**Income Statement**

|                            |                    |                        |                   |        |
|----------------------------|--------------------|------------------------|-------------------|--------|
| Current Assets             | (8,173,735)        | Total Charges          | 27,436,385        |        |
| Fixed Assets               | 322,928            | Contractual Allowances | <u>10,040,192</u> | 36.6%  |
| Other Assets               | <u>1</u>           | Operating Revenue      | 17,396,193        | 63.4%  |
| Total Assets               | <u>(7,850,806)</u> | Operating Expenses     | <u>17,755,264</u> | 102.1% |
| Current Liabilities        | 1,571,121          | Operating Margin       | (359,071)         | (2.1%) |
| Long Term Liabilities      | 22,965             | Other Income           | 83,663            | 0.5%   |
| Equity                     | <u>(9,444,892)</u> | Other Expense          | <u>0</u>          | 0.0%   |
| Total Liabilities & Equity | <u>(7,850,806)</u> | Net Profit or (Loss)   | (275,408)         | (1.6%) |

Occupancy Rate 79.5%

Length of Stay 12.7

Average Wages 38.93

Medicare Part A 69.0%

Medicare Part B 0.0%

Current Ratio (5.20)

Days to Collect 62.7

Avg Payment Days 22.1

Depreciation Rate 10.9%

Return of Equity 3.0%

# Hospital Profile Report

**050390 Hemet Valley Medical Center Hemet, CA**

Government - Hospital District/Auth

1117 EAST DEVONSHIRE FYE 06/30/2008 Days 366 Submitted

Short Term

HEMET CA 92543

Total Beds 344 320

Riverside Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

HEMET VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                      |                        |                    |        |                   |        |
|----------------------------|----------------------|------------------------|--------------------|--------|-------------------|--------|
| Current Assets             | (107,576,870)        | Total Charges          | 479,893,212        |        | Occupancy Rate    | 54.2%  |
| Fixed Assets               | 24,225,492           | Contractual Allowances | <u>363,834,522</u> | 75.8%  | Length of Stay    | 3.9    |
| Other Assets               | <u>(436,865)</u>     | Operating Revenue      | 116,058,690        | 24.2%  | Average Wages     | 35.52  |
| Total Assets               | <u>(83,788,243)</u>  | Operating Expenses     | <u>124,816,583</u> | 107.5% | Medicare Part A   | 29.2%  |
| Current Liabilities        | 22,733,933           | Operating Margin       | (8,757,893)        | (7.5%) | Medicare Part B   | 2.3%   |
| Long Term Liabilities      | 0                    | Other Income           | 1,560,284          | 1.3%   | Current Ratio     | (4.73) |
| Equity                     | <u>(106,522,176)</u> | Other Expense          | <u>0</u>           | 0.0%   | Days to Collect   | 263.1  |
| Total Liabilities & Equity | <u>(83,788,243)</u>  | Net Profit or (Loss)   | (7,197,609)        | (6.2%) | Avg Payment Days  | 65.1   |
|                            |                      |                        |                    |        | Depreciation Rate | 2.0%   |
|                            |                      |                        |                    |        | Return of Equity  | 7.0%   |

**050624 Henry Mayo Newhall Memorial Hospital Valencia, CA**

Voluntary Non-Profit - Private

23845 W MCBEAN PKWY FYE 09/30/2008 Days 366 Submitted

Short Term

VALENCIA CA 91355

Total Beds 165 179

Los Angeles Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

HENRY MAYO NEWHALL MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                    |        |                   |       |
|----------------------------|--------------------|------------------------|--------------------|--------|-------------------|-------|
| Current Assets             | 75,897,631         | Total Charges          | 888,777,306        |        | Occupancy Rate    | 89.0% |
| Fixed Assets               | 100,977,600        | Contractual Allowances | <u>710,949,155</u> | 80.0%  | Length of Stay    | 5.0   |
| Other Assets               | <u>38,150,121</u>  | Operating Revenue      | 177,828,151        | 20.0%  | Average Wages     | 39.62 |
| Total Assets               | <u>215,025,352</u> | Operating Expenses     | <u>178,757,672</u> | 100.5% | Medicare Part A   | 14.8% |
| Current Liabilities        | 24,818,546         | Operating Margin       | (929,521)          | (0.5%) | Medicare Part B   | 2.0%  |
| Long Term Liabilities      | 141,820,776        | Other Income           | 6,051,902          | 3.4%   | Current Ratio     | 3.06  |
| Equity                     | <u>48,386,030</u>  | Other Expense          | <u>0</u>           | 0.0%   | Days to Collect   | 81.4  |
| Total Liabilities & Equity | <u>215,025,352</u> | Net Profit or (Loss)   | 5,122,381          | 2.9%   | Avg Payment Days  | 40.3  |
|                            |                    |                        |                    |        | Depreciation Rate | 4.2%  |
|                            |                    |                        |                    |        | Return of Equity  | 11.0% |

# Hospital Profile Report

**054104 Heritage Oaks Hospital Sacramento, CA**

4250 AUBURN BLVD

FYE 01/31/2008 Days 365 Settled

Proprietary

SACRAMENTO CA 95841

Psychiatric

Sacramento

Private - Corporation

Total Beds 76 76

Mutual of Omaha Insurance Company 52280

Psychiatric

Full Util

**Key Performance Indicators**

Urban

HERITAGE OAKS HOSPITAL

Occupancy Rate 80.8%

**Balance Sheet**

**Income Statement**

Length of Stay 8.7

Current Assets 3,185,184

Total Charges 41,292,805

Average Wages

Fixed Assets 16,824,350

Contractual Allowances 20,275,427

49.1%

Medicare Part A 29.7%

Other Assets 32,188,965

Operating Revenue 21,017,378

50.9%

Medicare Part B 5.5%

Total Assets 52,198,499

Operating Expenses 13,556,381

64.5%

Current Ratio 2.96

Current Liabilities 1,077,001

Operating Margin 7,460,997

35.5%

Days to Collect 51.4

Long Term Liabilities 37,753,442

Other Income 101,481

0.5%

Avg Payment Days 36.9

Equity 13,368,056

Other Expense 746,853

3.6%

Depreciation Rate 1.7%

Total Liabilities & Equity 52,198,499

Net Profit or (Loss) 6,815,625

32.4%

Return of Equity 51.0%

**050279 Hi-Desert Medical Center Joshua Tree, CA**

6601 WHITE FEATHER ROAD

FYE 06/30/2008 Days 366 Submitted

Government - Hospital District/Auth

JOSHUA TREE CA 92252

Short Term

San Bernardino

Govt - District

Total Beds 55 61

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

Occupancy Rate 59.1%

Current Assets 14,875,973

Total Charges 157,329,249

Average Wages 30.82

Fixed Assets 18,200,815

Contractual Allowances 106,054,178

67.4%

Medicare Part A 15.0%

Other Assets 19,730,844

Operating Revenue 51,275,071

32.6%

Medicare Part B 3.9%

Total Assets 52,807,632

Operating Expenses 54,023,784

105.4%

Current Ratio 2.19

Current Liabilities 6,806,828

Operating Margin (2,748,713)

(5.4%)

Days to Collect 86.1

Long Term Liabilities 14,567,606

Other Income 2,872,917

5.6%

Avg Payment Days 43.3

Equity 31,433,198

Other Expense 0

0.0%

Depreciation Rate 5.9%

Total Liabilities & Equity 52,807,632

Net Profit or (Loss) 124,204

0.2%

Return of Equity 0.0%

# Hospital Profile Report

**050224 Hoag Memorial Hospital Presbyterian Newport Beach, CA**

Voluntary Non-Profit - Other

ONE HOAG DRIVE FYE 09/30/2008 Days 396 Submitted

Short Term

NEWPORT BEACH CA 92663

Total Beds 409 394

Orange Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

HOAG MEMORIAL HOSPITAL PRESBYTERIAN

**Balance Sheet**

**Income Statement**

|                            |               |                        |               |        |                   |        |
|----------------------------|---------------|------------------------|---------------|--------|-------------------|--------|
| Current Assets             | 388,741,000   | Total Charges          | 1,654,365,862 |        | Occupancy Rate    | 95.6%  |
| Fixed Assets               | 714,115,000   | Contractual Allowances | 961,034,272   | 58.1%  | Length of Stay    | 4.6    |
| Other Assets               | 823,480,000   | Operating Revenue      | 693,331,590   | 41.9%  | Average Wages     | 41.19  |
| Total Assets               | 1,926,336,000 | Operating Expenses     | 714,549,161   | 103.1% | Medicare Part A   | 13.2%  |
| Current Liabilities        | 301,545,000   | Operating Margin       | (21,217,571)  | (3.1%) | Medicare Part B   | 3.7%   |
| Long Term Liabilities      | 452,111,000   | Other Income           | (37,191,817)  | (5.4%) | Current Ratio     | 1.29   |
| Equity                     | 1,172,680,000 | Other Expense          | 0             | 0.0%   | Days to Collect   | 42.6   |
| Total Liabilities & Equity | 1,926,336,000 | Net Profit or (Loss)   | (58,409,388)  | (8.4%) | Avg Payment Days  | 49.4   |
|                            |               |                        |               |        | Depreciation Rate | 1.5%   |
|                            |               |                        |               |        | Return of Equity  | (5.0%) |

**050135 Hollywood Community Hospital Of Hollywood Hollywood, CA**

Voluntary Non-Profit - Other

6245 DE LONGPRE AVE FYE 12/31/2008 Days 366 Submitted

Short Term

HOLLYWOOD CA 90028

Total Beds 138 159

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

HOLLYWOOD COMMUNITY HOSPITALS

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |       |                   |       |
|----------------------------|------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 16,235,021 | Total Charges          | 151,064,484 |       | Occupancy Rate    | 62.5% |
| Fixed Assets               | 24,667,466 | Contractual Allowances | 105,894,104 | 70.1% | Length of Stay    | 5.9   |
| Other Assets               | 0          | Operating Revenue      | 45,170,380  | 29.9% | Average Wages     | 30.96 |
| Total Assets               | 40,902,487 | Operating Expenses     | 36,417,315  | 80.6% | Medicare Part A   | 51.3% |
| Current Liabilities        | 4,149,691  | Operating Margin       | 8,753,065   | 19.4% | Medicare Part B   | 4.2%  |
| Long Term Liabilities      | 36,282     | Other Income           | 128,009     | 0.3%  | Current Ratio     | 3.91  |
| Equity                     | 36,716,514 | Other Expense          | 0           | 0.0%  | Days to Collect   | 156.9 |
| Total Liabilities & Equity | 40,902,487 | Net Profit or (Loss)   | 8,881,074   | 19.7% | Avg Payment Days  | 33.4  |
|                            |            |                        |             |       | Depreciation Rate | 4.1%  |
|                            |            |                        |             |       | Return of Equity  | 24.0% |

# Hospital Profile Report

**050063 Hollywood Presbyterian Medical Center Los Angeles, CA**

Proprietary

1300 N VERMONT AVE FYE 12/31/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90028

Total Beds 345 293

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

HOLLYWOOD PRESBYTERIAN MED CTR

**Balance Sheet**

**Income Statement**

|                            |            |                        |               |        |                   |       |
|----------------------------|------------|------------------------|---------------|--------|-------------------|-------|
| Current Assets             | 43,673,413 | Total Charges          | 1,012,927,006 |        | Occupancy Rate    | 72.2% |
| Fixed Assets               | 14,556,762 | Contractual Allowances | 819,162,303   | 80.9%  | Length of Stay    | 5.2   |
| Other Assets               | 5,254,698  | Operating Revenue      | 193,764,703   | 19.1%  | Average Wages     | 40.47 |
| Total Assets               | 63,484,873 | Operating Expenses     | 196,302,098   | 101.3% | Medicare Part A   | 28.7% |
| Current Liabilities        | 37,245,425 | Operating Margin       | (2,537,395)   | (1.3%) | Medicare Part B   | 2.8%  |
| Long Term Liabilities      | 21,652,559 | Other Income           | 6,131,815     | 3.2%   | Current Ratio     | 1.17  |
| Equity                     | 4,586,889  | Other Expense          | 0             | 0.0%   | Days to Collect   | 119.7 |
| Total Liabilities & Equity | 63,484,873 | Net Profit or (Loss)   | 3,594,420     | 1.9%   | Avg Payment Days  | 38.1  |
|                            |            |                        |               |        | Depreciation Rate | 26.6% |
|                            |            |                        |               |        | Return of Equity  | 78.0% |

**050526 Huntington Beach Hospital Huntington Beach, CA**

Proprietary

17772 BEACH BLVD FYE 12/31/2008 Days 366 Submitted

Short Term

HUNTINGTON BEACH CA 92647

Total Beds 131 122

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

HUNTINGTON BEACH HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |       |                   |       |
|----------------------------|------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 13,982,753 | Total Charges          | 194,879,678 |       | Occupancy Rate    | 31.9% |
| Fixed Assets               | 5,623,023  | Contractual Allowances | 144,484,186 | 74.1% | Length of Stay    | 3.8   |
| Other Assets               | 1,461,947  | Operating Revenue      | 50,395,492  | 25.9% | Average Wages     | 36.68 |
| Total Assets               | 21,067,723 | Operating Expenses     | 47,801,058  | 94.9% | Medicare Part A   | 25.5% |
| Current Liabilities        | 8,759,946  | Operating Margin       | 2,594,434   | 5.1%  | Medicare Part B   | 5.9%  |
| Long Term Liabilities      | 8,977,565  | Other Income           | 345,919     | 0.7%  | Current Ratio     | 1.60  |
| Equity                     | 3,330,212  | Other Expense          | 0           | 0.0%  | Days to Collect   | 255.7 |
| Total Liabilities & Equity | 21,067,723 | Net Profit or (Loss)   | 2,940,353   | 5.8%  | Avg Payment Days  | 27.2  |
|                            |            |                        |             |       | Depreciation Rate | 0.0%  |
|                            |            |                        |             |       | Return of Equity  | 88.0% |

# Hospital Profile Report

## 050438 Huntington Memorial Hospital Pasadena, CA

Voluntary Non-Profit - Private

100 W CALIFORNIA BLVD FYE 12/31/2008 Days 366 Submitted

Short Term

PASADENA CA 91109

Total Beds 606 481

Los Angeles Nonprofit - Other

Blue Cross (California) 00040 General Short Term

Full Util

### Key Performance Indicators

| <b>Balance Sheet</b>       |                     | <b>Income Statement</b> |                      |
|----------------------------|---------------------|-------------------------|----------------------|
| Current Assets             | 218,383,129         | Total Charges           | 1,726,091,833        |
| Fixed Assets               | 337,262,232         | Contractual Allowances  | <u>1,306,861,050</u> |
| Other Assets               | <u>161,310,212</u>  | Operating Revenue       | 419,230,783          |
| Total Assets               | <u>716,955,573</u>  | Operating Expenses      | <u>454,174,253</u>   |
| Current Liabilities        | 130,557,887         | Operating Margin        | (34,943,470)         |
| Long Term Liabilities      | 616,396,898         | Other Income            | 7,726,927            |
| Equity                     | <u>(29,999,212)</u> | Other Expense           | <u>2,782,669</u>     |
| Total Liabilities & Equity | <u>716,955,573</u>  | Net Profit or (Loss)    | (29,999,212)         |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 76.5%  |
| Length of Stay    | 4.6    |
| Average Wages     | 40.28  |
| Medicare Part A   | 22.5%  |
| Medicare Part B   | 2.7%   |
| Current Ratio     | 1.67   |
| Days to Collect   | 69.8   |
| Avg Payment Days  | 22.2   |
| Depreciation Rate | 3.3%   |
| Return of Equity  | 100.0% |

## 050433 Indian Valley Hospital Greenville, CA

Government - Hospital District/Auth

184 HOT SPRINGS ROAD FYE 04/14/2008 Days 289 Settled

Short Term

GREENVILLE CA 95947

Total Beds 9 0

Plumas Private - Other

Blue Cross (California) 00040

No Util

### Key Performance Indicators

| <b>Balance Sheet</b>       |          | <b>Income Statement</b> |          |
|----------------------------|----------|-------------------------|----------|
| Current Assets             | 0        | Total Charges           | 0        |
| Fixed Assets               | 0        | Contractual Allowances  | <u>0</u> |
| Other Assets               | <u>0</u> | Operating Revenue       | 0        |
| Total Assets               | <u>0</u> | Operating Expenses      | <u>0</u> |
| Current Liabilities        | 0        | Operating Margin        | 0        |
| Long Term Liabilities      | 0        | Other Income            | 0        |
| Equity                     | <u>0</u> | Other Expense           | <u>0</u> |
| Total Liabilities & Equity | <u>0</u> | Net Profit or (Loss)    | 0        |

|                   |  |
|-------------------|--|
| Occupancy Rate    |  |
| Length of Stay    |  |
| Average Wages     |  |
| Medicare Part A   |  |
| Medicare Part B   |  |
| Current Ratio     |  |
| Days to Collect   |  |
| Avg Payment Days  |  |
| Depreciation Rate |  |
| Return of Equity  |  |

# Hospital Profile Report

**051309 Jerold Phelps Community Hospital Garberville, CA**

Government - Hospital District/Auth

733 CEDAR ST FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

GARBERVILLE CA 95542

Total Beds 16 9

Humboldt Govt - District

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

JEROLD PHELPS COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 1,356,181        |
| Fixed Assets               | 427,175          |
| Other Assets               | <u>5,853</u>     |
| Total Assets               | <u>1,789,209</u> |
| Current Liabilities        | 1,241,589        |
| Long Term Liabilities      | 612,276          |
| Equity                     | <u>(64,656)</u>  |
| Total Liabilities & Equity | <u>1,789,209</u> |

|                        |                  |         |
|------------------------|------------------|---------|
| Total Charges          | 6,779,791        |         |
| Contractual Allowances | <u>1,531,121</u> | 22.6%   |
| Operating Revenue      | 5,248,670        | 77.4%   |
| Operating Expenses     | <u>5,882,772</u> | 112.1%  |
| Operating Margin       | (634,102)        | (12.1%) |
| Other Income           | 1,462,920        | 27.9%   |
| Other Expense          | <u>610,250</u>   | 11.6%   |
| Net Profit or (Loss)   | 218,568          | 4.2%    |

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 16.0%    |
| Length of Stay    | 5.6      |
| Average Wages     |          |
| Medicare Part A   | 6.5%     |
| Medicare Part B   | 7.8%     |
| Current Ratio     | 1.09     |
| Days to Collect   | 80.8     |
| Avg Payment Days  | 65.8     |
| Depreciation Rate | 2.4%     |
| Return of Equity  | (338.0%) |

**054089 Jewish Home San Francisco, CA**

Voluntary Non-Profit - Private

302 SILVER AVE FYE 06/30/2008 Days 366 Submitted

Psychiatric

SAN FRANCISCO CA 94112

Total Beds 13 13

San Francisco Nonprofit - Other

Blue Cross (California) 00040 Psychiatric Full Util

**Key Performance Indicators**

JEWISH HOME FOR THE AGED

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 62,130,303         |
| Fixed Assets               | 58,670,303         |
| Other Assets               | <u>1,726,898</u>   |
| Total Assets               | <u>122,527,504</u> |
| Current Liabilities        | 7,727,108          |
| Long Term Liabilities      | 35,488,127         |
| Equity                     | <u>79,312,269</u>  |
| Total Liabilities & Equity | <u>122,527,504</u> |

|                        |                   |         |
|------------------------|-------------------|---------|
| Total Charges          | 55,617,031        |         |
| Contractual Allowances | <u>10,170,791</u> | 18.3%   |
| Operating Revenue      | 45,446,240        | 81.7%   |
| Operating Expenses     | <u>60,052,775</u> | 132.1%  |
| Operating Margin       | (14,606,535)      | (32.1%) |
| Other Income           | 12,306,507        | 27.1%   |
| Other Expense          | <u>184,848</u>    | 0.4%    |
| Net Profit or (Loss)   | (2,484,876)       | (5.5%)  |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 6.6%   |
| Length of Stay    | 13.7   |
| Average Wages     |        |
| Medicare Part A   | 0.3%   |
| Medicare Part B   | 0.0%   |
| Current Ratio     | 8.04   |
| Days to Collect   | 41.1   |
| Avg Payment Days  | 47.7   |
| Depreciation Rate | 3.4%   |
| Return of Equity  | (3.0%) |

# Hospital Profile Report

**051304 John C Fremont Healthcare District Mariposa, CA**

Government - Hospital District/Auth

5189 HOSPITAL ROAD

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

MARIPOSA CA 95338

Total Beds 25 18

Mariposa

Govt - District

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

JOHN C. FREMONT HEALTHCARE DISTRICT

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 2,914,361        |
| Fixed Assets               | 5,013,195        |
| Other Assets               | <u>151,613</u>   |
| Total Assets               | <u>8,079,169</u> |
| Current Liabilities        | 2,623,346        |
| Long Term Liabilities      | 5,326,144        |
| Equity                     | <u>129,679</u>   |
| Total Liabilities & Equity | <u>8,079,169</u> |

|                        |                   |         |
|------------------------|-------------------|---------|
| Total Charges          | 21,034,644        |         |
| Contractual Allowances | <u>6,606,284</u>  | 31.4%   |
| Operating Revenue      | 14,428,360        | 68.6%   |
| Operating Expenses     | <u>17,540,009</u> | 121.6%  |
| Operating Margin       | (3,111,649)       | (21.6%) |
| Other Income           | 2,288,494         | 15.9%   |
| Other Expense          | <u>0</u>          | 0.0%    |
| Net Profit or (Loss)   | (823,155)         | (5.7%)  |

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 71.8%    |
| Length of Stay    | 15.9     |
| Average Wages     |          |
| Medicare Part A   | 7.7%     |
| Medicare Part B   | 11.0%    |
| Current Ratio     | 1.11     |
| Days to Collect   | 124.5    |
| Avg Payment Days  | 51.4     |
| Depreciation Rate | 5.5%     |
| Return of Equity  | (635.0%) |

**050534 John F Kennedy Memorial Hospital, Inc Indio, CA**

Proprietary

47-111 MONROE STREET

FYE 05/31/2008 Days 366 Submitted

Short Term

INDIO CA 92201

Total Beds 162 145

Riverside

Private - Corporation

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

JOHN.F. KENNEDY MEMORIAL HOSP.

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 14,714,418        |
| Fixed Assets               | 12,318,651        |
| Other Assets               | <u>8,577,743</u>  |
| Total Assets               | <u>35,610,812</u> |
| Current Liabilities        | 7,022,296         |
| Long Term Liabilities      | 824,547           |
| Equity                     | <u>27,763,969</u> |
| Total Liabilities & Equity | <u>35,610,812</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 545,678,810        |         |
| Contractual Allowances | <u>460,158,741</u> | 84.3%   |
| Operating Revenue      | 85,520,069         | 15.7%   |
| Operating Expenses     | <u>94,854,421</u>  | 110.9%  |
| Operating Margin       | (9,334,352)        | (10.9%) |
| Other Income           | 147,502            | 0.2%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (9,186,850)        | (10.7%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 66.3%   |
| Length of Stay    | 3.7     |
| Average Wages     | 42.88   |
| Medicare Part A   | 26.3%   |
| Medicare Part B   | 3.4%    |
| Current Ratio     | 2.10    |
| Days to Collect   | 147.5   |
| Avg Payment Days  | 26.0    |
| Depreciation Rate | 0.6%    |
| Return of Equity  | (33.0%) |

# Hospital Profile Report

**050496 John Muir Medical Center - Concord Campus Concord, CA**

Government - Hospital District/Auth

2540 EAST ST FYE 12/31/2008 Days 366 Submitted

Short Term

CONCORD CA 94520

Total Beds 303 254

Contra Costa Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

JOHN MUIR - CONCORD CAMPUS

**Balance Sheet**

**Income Statement**

|                            |              |                        |               |        |                   |       |
|----------------------------|--------------|------------------------|---------------|--------|-------------------|-------|
| Current Assets             | 49,480,799   | Total Charges          | 1,331,442,253 |        | Occupancy Rate    | 48.9% |
| Fixed Assets               | 74,405,328   | Contractual Allowances | 1,063,373,896 | 79.9%  | Length of Stay    | 5.3   |
| Other Assets               | 64,389,225   | Operating Revenue      | 268,068,357   | 20.1%  | Average Wages     | 62.18 |
| Total Assets               | 188,275,352  | Operating Expenses     | 278,544,885   | 103.9% | Medicare Part A   | 21.7% |
| Current Liabilities        | 103,451,618  | Operating Margin       | (10,476,528)  | (3.9%) | Medicare Part B   | 3.7%  |
| Long Term Liabilities      | 107,898,774  | Other Income           | 9,199,346     | 3.4%   | Current Ratio     | 0.48  |
| Equity                     | (23,075,040) | Other Expense          | 4,563,826     | 1.7%   | Days to Collect   | 309.7 |
| Total Liabilities & Equity | 188,275,352  | Net Profit or (Loss)   | (5,841,008)   | (2.2%) | Avg Payment Days  | 47.2  |
|                            |              |                        |               |        | Depreciation Rate | 4.7%  |
|                            |              |                        |               |        | Return of Equity  | 25.0% |

**050180 John Muir Medical Center - Walnut Creek Campus Walnut Creek, CA**

Voluntary Non-Profit - Private

1601 YGNACIO VALLEY RD FYE 12/31/2008 Days 366 Submitted

Short Term

WALNUT CREEK CA 94598

Total Beds 296 309

Contra Costa Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

JOHN MUIR MEDICAL CENTER-WALNUT CREEK

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |        |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|--------|
| Current Assets             | 158,606,057 | Total Charges          | 2,415,089,379 |       | Occupancy Rate    | 80.8%  |
| Fixed Assets               | 246,395,471 | Contractual Allowances | 1,640,182,880 | 67.9% | Length of Stay    | 4.6    |
| Other Assets               | 180,463,042 | Operating Revenue      | 774,906,499   | 32.1% | Average Wages     | 57.16  |
| Total Assets               | 585,464,570 | Operating Expenses     | 662,797,757   | 85.5% | Medicare Part A   | 11.2%  |
| Current Liabilities        | 83,812,567  | Operating Margin       | 112,108,742   | 14.5% | Medicare Part B   | 2.0%   |
| Long Term Liabilities      | 440,390,739 | Other Income           | 47,088,079    | 6.1%  | Current Ratio     | 1.89   |
| Equity                     | 61,261,264  | Other Expense          | 95,550,909    | 12.3% | Days to Collect   | 140.5  |
| Total Liabilities & Equity | 585,464,570 | Net Profit or (Loss)   | 63,645,912    | 8.2%  | Avg Payment Days  | 30.8   |
|                            |             |                        |               |       | Depreciation Rate | 5.8%   |
|                            |             |                        |               |       | Return of Equity  | 104.0% |

# Hospital Profile Report

**050674 Kaiser Foundation Hosp So Sacramento Sacramento, CA**

Voluntary Non-Profit - Other

6600 BRUCEVILLE ROAD FYE 12/31/2008 Days 366 Submitted

Short Term

SACRAMENTO CA 95823

Total Beds 223 161

Sacramento Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term

Full Util

**Key Performance Indicators**

KFH - SOUTH SACRAMENTO

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 73.3% |
| Length of Stay    | 3.7   |
| Average Wages     | 54.64 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050677 Kaiser Foundation Hospital Woodland Hills, CA**

Voluntary Non-Profit - Private

5601 DE SOTO

FYE 12/31/2008 Days 366 Submitted

Short Term

WOODLAND HILLS CA 91367

Total Beds 218 262

Los Angeles

Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 60.8% |
| Length of Stay    | 4.3   |
| Average Wages     | 40.60 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050723 Kaiser Foundation Hospital Baldwin Park, CA**

Voluntary Non-Profit - Other

1011 BALDWIN PARK BLVD

FYE 12/31/2008 Days 366 Submitted

Short Term

BALDWIN PARK CA 91706

Total Beds 269 238

Los Angeles

Private - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 62.9% |
| Length of Stay    | 3.4   |
| Average Wages     | 39.75 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050137 Kaiser Foundation Hospital Panorama City, CA**

13652 CANTARA ST FYE 12/31/2008 Days 366 Submitted

PANORAMA CITY CA 91402

Los Angeles Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - PANORAMA CITY

Voluntary Non-Profit - Private

Short Term

Total Beds 325 218

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 55.3% |
| Length of Stay    | 3.5   |
| Average Wages     | 40.23 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050138 Kaiser Foundation Hospital Los Angeles, CA**

4867 SUNSET BLVD FYE 12/31/2008 Days 366 Submitted

LOS ANGELES CA 90027

Los Angeles Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - SUNSET

Voluntary Non-Profit - Other

Short Term

Total Beds 613 439

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 70.1% |
| Length of Stay    | 5.1   |
| Average Wages     | 45.21 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050139 Kaiser Foundation Hospital Bellflower, CA**

9400 E ROSECRANS AVE  
 BELLFLOWER CA 90706

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 453 352

Los Angeles Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term  
 KFH - BELLFLOWER

Full Util

**Key Performance Indicators**  
 Occupancy Rate 57.6%  
 Length of Stay 4.1  
 Average Wages 39.63  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**050510 Kaiser Foundation Hospital San Rafael, CA**

99 MONTECILLO RD  
 SAN RAFAEL CA 94903

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 120 120

Marin Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term  
 KFH - SAN RAFAEL

Full Util

**Key Performance Indicators**  
 Occupancy Rate 57.0%  
 Length of Stay 4.1  
 Average Wages 54.35  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

# Hospital Profile Report

**050411 Kaiser Foundation Hospital Harbor City, CA**

25825 SOUTH VERMONT AVENUE  
 HARBOR CITY CA 90710

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 251 235

Los Angeles Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util  
 KFH - HARBOR CITY

**Key Performance Indicators**

Occupancy Rate 49.8%  
 Length of Stay 3.9  
 Average Wages 40.34  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**050760 Kaiser Foundation Hospital - Antioch Antioch, CA**

4501 SAND CREEK ROAD  
 ANTIOCH CA 94531

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 150 146

Contra Costa Nonprofit - Other

USG California 00454 General Short Term Full Util  
 KFH - ANTIOCH

**Key Performance Indicators**

Occupancy Rate 61.4%  
 Length of Stay 4.7  
 Average Wages 54.11  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

# Hospital Profile Report

**050710 Kaiser Foundation Hospital - Fresno Fresno, CA**

7300 NORTH FRESNO ST  
 FRESNO CA 93720  
 Fresno

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 145 169

Mutual of Omaha Insurance Company 52280  
 Nonprofit - Other  
 General Short Term  
 KFH - FRESNO

Full Util

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 48.7% |
| Length of Stay                    | 4.5   |
| Average Wages                     | 53.05 |
| Medicare Part A                   |       |
| Medicare Part B                   |       |
| Current Ratio                     |       |
| Days to Collect                   |       |
| Avg Payment Days                  |       |
| Depreciation Rate                 |       |
| Return of Equity                  |       |

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**050541 Kaiser Foundation Hospital - Redwood City Redwood City, CA**

1150 VETERANS BLVD  
 REDWOOD CITY CA 94063  
 San Mateo

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 213 213

Mutual of Omaha Insurance Company 52280  
 Nonprofit - Other  
 General Short Term  
 KFH - REDWOOD CITY

Full Util

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 46.2% |
| Length of Stay                    | 5.0   |
| Average Wages                     | 56.15 |
| Medicare Part A                   |       |
| Medicare Part B                   |       |
| Current Ratio                     |       |
| Days to Collect                   |       |
| Avg Payment Days                  |       |
| Depreciation Rate                 |       |
| Return of Equity                  |       |

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

# Hospital Profile Report

**050425 Kaiser Foundation Hospital - Sacramento/Roseville Sacramento, CA**

2025 MORSE AVE FYE 12/31/2008 Days 366 Submitted

SACRAMENTO CA 95825

Sacramento Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - SACRAMENTO

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

Voluntary Non-Profit - Other

Short Term

Total Beds 456 499

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 72.4% |
| Length of Stay    | 4.4   |
| Average Wages     | 54.50 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050515 Kaiser Foundation Hospital - San Diego San Diego, CA**

4647 ZION AVE FYE 12/31/2008 Days 366 Submitted

SAN DIEGO CA 92120

San Diego Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - SAN DIEGO

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

Voluntary Non-Profit - Other

Short Term

Total Beds 392 392

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 82.1% |
| Length of Stay    | 4.3   |
| Average Wages     | 41.91 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050076 Kaiser Foundation Hospital - San Francisco San Francisco, CA**

2425 GEARY BLVD

FYE 12/31/2008 Days 366 Submitted

Government - Hospital District/Auth

Short Term

SAN FRANCISCO CA 94115

Total Beds 542 247

San Francisco

Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

KFH - SAN FRANCISCO

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 76.6% |
| Length of Stay    | 4.9   |
| Average Wages     | 54.78 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050070 Kaiser Foundation Hospital - South San Francisco South San Francisco**

1200 EL CAMINO REAL

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

Short Term

SOUTH SAN FRANCISCO CA 94080

Total Beds 120 120

San Mateo

Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

KFH - SOUTH SAN FRANCISCO

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 58.9% |
| Length of Stay    | 4.2   |
| Average Wages     | 54.97 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050072 Kaiser Foundation Hospital - Walnut Creek Walnut Creek, CA**

1425 S MAIN ST  
 WALNUT CREEK CA 94596  
 Contra Costa Nonprofit - Other  
 Mutual of Omaha Insurance Company 52280 General Short Term  
 KFH - WALNUT CREEK

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 362 233

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

Full Util

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 88.0% |
| Length of Stay    | 5.1   |
| Average Wages     | 55.97 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050561 Kaiser Foundation Hospital - West La Los Angeles, CA**

6041 CADILLAC AVE  
 LOS ANGELES CA 90034  
 Los Angeles Nonprofit - Other  
 Mutual of Omaha Insurance Company 52280 General Short Term  
 KFH - WEST LA

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 293 305

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

Full Util

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 39.7% |
| Length of Stay    | 4.0   |
| Average Wages     | 39.20 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050609 Kaiser Foundation Hospital Anaheim Anaheim, CA**

441 N LAKEVIEW AVENUE  
 ANAHEIM CA 92807  
 Orange

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 176 326

Mutual of Omaha Insurance Company 52280  
 Nonprofit - Other  
 General Short Term  
 KFH - ANAHEIM

Full Util **Key Performance Indicators**  
 Occupancy Rate 77.4%  
 Length of Stay 3.9  
 Average Wages 41.95  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**050140 Kaiser Foundation Hospital Fontana Fontana, CA**

9961 SIERRA AVE  
 FONTANA CA 92335  
 San Bernardino

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 459 424

Mutual of Omaha Insurance Company 52280  
 Nonprofit - Other  
 General Short Term  
 KFH - FONTANA

Full Util **Key Performance Indicators**  
 Occupancy Rate 70.7%  
 Length of Stay 4.3  
 Average Wages 40.20  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

# Hospital Profile Report

**050512 Kaiser Foundation Hospital Fremont/Hayward Hayward, CA**

27400 HESPERIAN BLVD FYE 12/31/2008 Days 366 Submitted

HAYWARD CA 94545

Alameda Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - HAYWARD

Voluntary Non-Profit - Other

Short Term

Total Beds 193 316

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 64.7% |
| Length of Stay    | 4.3   |
| Average Wages     | 54.81 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050748 Kaiser Foundation Hospital Manteca Manteca, CA**

1777 WEST YOSEMITE AVE FYE 12/31/2008 Days 366 Submitted

MANTECA CA 95337

San Joaquin Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - MANTECA

Voluntary Non-Profit - Private

Short Term

Total Beds 61 174

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 50.1% |
| Length of Stay    | 3.9   |
| Average Wages     | 49.09 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050075 Kaiser Foundation Hospital Oakland/Richmond Oakland, CA**

280 W MAC ARTHUR BLVD FYE 12/31/2008 Days 366 Submitted

OAKLAND CA 94611

Alameda Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - OAKLAND

Voluntary Non-Profit - Other

Short Term

Total Beds 348 391

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 68.0% |
| Length of Stay    | 5.1   |
| Average Wages     | 55.34 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050073 Kaiser Foundation Hospital Vallejo Vallejo, CA**

975 SERENO DR FYE 12/31/2008 Days 366 Submitted

VALLEJO CA 94589

Solano Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

KFH - VALLEJO

Voluntary Non-Profit - Other

Short Term

Total Beds 289 227

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 80.9% |
| Length of Stay    | 4.9   |
| Average Wages     | 55.13 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

# Hospital Profile Report

**050686 Kaiser Foundation Hospital, Riverside Riverside, CA**

10800 MAGNOLIA AVENUE  
 RIVERSIDE CA 92505  
 Riverside

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 215 215

Mutual of Omaha Insurance Company 52280  
 Nonprofit - Other  
 General Short Term  
 KFH - RIVERSIDE

Full Util **Key Performance Indicators**  
 Occupancy Rate 78.2%  
 Length of Stay 3.8  
 Average Wages 41.89  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**050604 Kaiser Foundation Hospital-San Jose San Jose, CA**

250 HOSPITAL PARKWAY  
 SAN JOSE CA 95119  
 Santa Clara

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 228 248

Mutual of Omaha Insurance Company 52280  
 Nonprofit - Other  
 General Short Term  
 KFH - SAN JOSE

Full Util **Key Performance Indicators**  
 Occupancy Rate 64.0%  
 Length of Stay 4.7  
 Average Wages 55.57  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

# Hospital Profile Report

**050071 Kaiser Foundation Hospital-Santa Clara Santa Clara, CA**  
 700 LAWRENCE EXPRESSWAY FYE 12/31/2008 Days 366 Submitted  
 SANTA CLARA CA 95051

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 317 327

Santa Clara Nonprofit - Other  
 Mutual of Omaha Insurance Company 52280 General Short Term  
 KFH - SANTA CLARA

Full Util **Key Performance Indicators**  
 Occupancy Rate 76.6%  
 Length of Stay 4.6  
 Average Wages 55.06  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

**050690 Kaiser Foundation Hospital-Santa Rosa Santa Rosa, CA**  
 401 BICENTENNIAL WAY FYE 12/31/2008 Days 366 Submitted  
 SANTA ROSA CA 95403

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 117 117

Sonoma Nonprofit - Other  
 Mutual of Omaha Insurance Company 52280 General Short Term  
 KFH - SANTA ROSA

Full Util **Key Performance Indicators**  
 Occupancy Rate 75.3%  
 Length of Stay 3.8  
 Average Wages 55.39  
 Medicare Part A  
 Medicare Part B  
 Current Ratio  
 Days to Collect  
 Avg Payment Days  
 Depreciation Rate  
 Return of Equity

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

# Hospital Profile Report

**050057 Kaweah Delta Medical Center Visalia, CA**

Government - Hospital District/Auth

400 W MINERAL KING AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

VISALIA CA 93291

Total Beds 419 317

Tulare Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

KAWEAH DELTA HEALTH CARE DISTRICT

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 103,604,365        |
| Fixed Assets               | 123,882,320        |
| Other Assets               | <u>326,985,147</u> |
| Total Assets               | <u>554,471,832</u> |
| Current Liabilities        | 60,956,323         |
| Long Term Liabilities      | 219,586,190        |
| Equity                     | <u>273,929,319</u> |
| Total Liabilities & Equity | <u>554,471,832</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 1,219,258,776      |        |
| Contractual Allowances | <u>876,258,466</u> | 71.9%  |
| Operating Revenue      | 343,000,310        | 28.1%  |
| Operating Expenses     | <u>360,740,361</u> | 105.2% |
| Operating Margin       | (17,740,051)       | (5.2%) |
| Other Income           | 39,941,259         | 11.6%  |
| Other Expense          | <u>7,651,966</u>   | 2.2%   |
| Net Profit or (Loss)   | 14,549,242         | 4.2%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 84.9% |
| Length of Stay    | 5.3   |
| Average Wages     | 37.06 |
| Medicare Part A   | 24.6% |
| Medicare Part B   | 3.6%  |
| Current Ratio     | 1.70  |
| Days to Collect   | 236.3 |
| Avg Payment Days  | 53.5  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 5.0%  |

**052043 Kentfield Rehabilitation & Specialty Hospital Kentfield, CA**

Proprietary

1125 SIR FRANCIS DRAKE BLVD

FYE 06/30/2008 Days 366 Submitted

Long Term

KENTFIELD CA 94914

Total Beds 42 60

Marin Private - Corporation

Mutual of Omaha Insurance Company 52280 General Long Term Full Util

**Key Performance Indicators**

KENTFIELD REHAB. HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 6,007,555         |
| Fixed Assets               | 7,567,902         |
| Other Assets               | <u>2,285,468</u>  |
| Total Assets               | <u>15,860,925</u> |
| Current Liabilities        | 2,368,203         |
| Long Term Liabilities      | 13,492,722        |
| Equity                     | <u>0</u>          |
| Total Liabilities & Equity | <u>15,860,925</u> |

|                        |                   |       |
|------------------------|-------------------|-------|
| Total Charges          | 47,562,743        |       |
| Contractual Allowances | <u>17,970,332</u> | 37.8% |
| Operating Revenue      | 29,592,411        | 62.2% |
| Operating Expenses     | <u>27,320,603</u> | 92.3% |
| Operating Margin       | 2,271,808         | 7.7%  |
| Other Income           | 212,003           | 0.7%  |
| Other Expense          | <u>0</u>          | 0.0%  |
| Net Profit or (Loss)   | 2,483,811         | 8.4%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 79.7% |
| Length of Stay    | 31.4  |
| Average Wages     | 35.77 |
| Medicare Part A   | 56.8% |
| Medicare Part B   | 0.1%  |
| Current Ratio     | 2.54  |
| Days to Collect   | 69.9  |
| Avg Payment Days  | 23.7  |
| Depreciation Rate | 6.2%  |
| Return of Equity  |       |

# Hospital Profile Report

**050315 Kern Medical Center Bakersfield, CA**

Government - Local

1830 FLOWER STREET

FYE 06/30/2008 Days 366 Submitted

Short Term

BAKERSFIELD CA 93305

Total Beds 222 222

Kern Govt - County

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

Urban KERN MEDICAL CENTER

Occupancy Rate 80.7%

**Balance Sheet**

**Income Statement**

Length of Stay 5.2

Current Assets 113,134,473

Total Charges 529,768,864

Average Wages 43.51

Fixed Assets 36,669,574

Contractual Allowances 409,063,416

77.2%

Medicare Part A 11.1%

Other Assets 8,089,459

Operating Revenue 120,705,448

22.8%

Medicare Part B 1.5%

Total Assets 157,893,506

Operating Expenses 266,315,273

220.6%

Current Ratio 1.40

Current Liabilities 81,073,431

Operating Margin (145,609,825) (120.6%)

Days to Collect 655.2

Long Term Liabilities 91,927,425

Other Income 135,270,786

112.1%

Avg Payment Days 31.2

Equity (15,107,350)

Other Expense 0

0.0%

Depreciation Rate 4.0%

Total Liabilities & Equity 157,893,506

Net Profit or (Loss) (10,339,039) (8.6%)

(8.6%)

Return of Equity 68.0%

**051314 Kern Valley Healthcare District Lake Isabella, CA**

Government - Hospital District/Auth

6412 LAUREL AVE

FYE 06/30/2008 Days 366 Amended

Critical Access Hospital

LAKE ISABELLA CA 93240

Total Beds 25 25

Kern Govt - District

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

KERN VALLEY HEALTHCARE DISTRICT

Occupancy Rate 44.2%

**Balance Sheet**

**Income Statement**

Length of Stay 4.3

Current Assets 5,208,120

Total Charges 64,252,715

Average Wages

Fixed Assets 3,844,113

Contractual Allowances 42,455,399

66.1%

Medicare Part A 7.4%

Other Assets 4,897,050

Operating Revenue 21,797,316

33.9%

Medicare Part B 5.3%

Total Assets 13,949,283

Operating Expenses 23,859,187

109.5%

Current Ratio 0.98

Current Liabilities 5,298,650

Operating Margin (2,061,871) (9.5%)

Days to Collect 167.5

Long Term Liabilities 15,294,650

Other Income 764,683

3.5%

Avg Payment Days 37.5

Equity (6,644,017)

Other Expense 0

0.0%

Depreciation Rate 6.6%

Total Liabilities & Equity 13,949,283

Net Profit or (Loss) (1,297,188) (6.0%)

(6.0%)

Return of Equity 20.0%

# Hospital Profile Report

**052032 Kindred - Los Angeles Los Angeles, CA**

Proprietary

5525 W SLAUSON AVENUE FYE 08/31/2008 Days 366 Submitted

Long Term

LOS ANGELES CA 90056

Total Beds 81 81

Los Angeles Private - Corporation

 Mutual of Omaha Insurance Company 52280 General Long Term  
 KINDRED HOSPITAL - LOS ANGELES

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 95.2% |
| Length of Stay                    | 39.7  |
| Average Wages                     | 39.16 |
| Medicare Part A                   | 53.5% |
| Medicare Part B                   | 0.0%  |
| Current Ratio                     | 5.49  |
| Days to Collect                   | 91.1  |
| Avg Payment Days                  | 19.6  |
| Depreciation Rate                 | 4.0%  |
| Return of Equity                  | 23.0% |

**Balance Sheet**
**Income Statement**

|                            |                   |                        |                    |
|----------------------------|-------------------|------------------------|--------------------|
| Current Assets             | 11,602,591        | Total Charges          | 158,766,319        |
| Fixed Assets               | 8,404,192         | Contractual Allowances | <u>113,297,635</u> |
| Other Assets               | <u>31,253</u>     | Operating Revenue      | 45,468,684         |
| Total Assets               | <u>20,038,036</u> | Operating Expenses     | <u>35,666,662</u>  |
| Current Liabilities        | 2,114,374         | Operating Margin       | 9,802,022          |
| Long Term Liabilities      | (25,209,988)      | Other Income           | 174,131            |
| Equity                     | <u>43,133,650</u> | Other Expense          | <u>0</u>           |
| Total Liabilities & Equity | <u>20,038,036</u> | Net Profit or (Loss)   | 9,976,153          |

**052037 Kindred Hospital Ontario, CA**

Proprietary

550 NORTH MONTEREY FYE 08/31/2008 Days 366 Submitted

Long Term

ONTARIO CA 91764

Total Beds 202 91

San Bernardino Private - Corporation

 Mutual of Omaha Insurance Company 52280 General Long Term  
 KINDRED HOSPITAL - ONTARIO

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 90.8% |
| Length of Stay                    | 28.8  |
| Average Wages                     | 35.88 |
| Medicare Part A                   | 67.5% |
| Medicare Part B                   | 0.2%  |
| Current Ratio                     | 4.04  |
| Days to Collect                   | 79.3  |
| Avg Payment Days                  | 19.5  |
| Depreciation Rate                 | 8.2%  |
| Return of Equity                  | 20.0% |

**Balance Sheet**
**Income Statement**

|                            |                   |                        |                    |
|----------------------------|-------------------|------------------------|--------------------|
| Current Assets             | 9,599,073         | Total Charges          | 163,405,015        |
| Fixed Assets               | 3,057,512         | Contractual Allowances | <u>110,989,100</u> |
| Other Assets               | <u>674,634</u>    | Operating Revenue      | 52,415,915         |
| Total Assets               | <u>13,331,219</u> | Operating Expenses     | <u>42,879,681</u>  |
| Current Liabilities        | 2,376,507         | Operating Margin       | 9,536,234          |
| Long Term Liabilities      | (36,868,687)      | Other Income           | 93,074             |
| Equity                     | <u>47,823,399</u> | Other Expense          | <u>0</u>           |
| Total Liabilities & Equity | <u>13,331,219</u> | Net Profit or (Loss)   | 9,629,308          |

# Hospital Profile Report

**052033 Kindred Hospital - Sacramento Folsom, CA**

223 FARGO WAY  
 FOLSOM CA 95630  
 Sacramento

Proprietary  
 Long Term  
 Total Beds 39 39

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Long Term Full Util

KINDRED HOSPITAL - SACRAMENTO

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 3,509,497         |
| Fixed Assets               | 23,737,060        |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>27,246,557</u> |
| Current Liabilities        | 1,157,159         |
| Long Term Liabilities      | 22,377,958        |
| Equity                     | <u>3,711,440</u>  |
| Total Liabilities & Equity | <u>27,246,557</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 42,913,603        |
| Contractual Allowances | <u>26,124,321</u> |
| Operating Revenue      | 16,789,282        |
| Operating Expenses     | <u>16,064,927</u> |
| Operating Margin       | 724,355           |
| Other Income           | 28,961            |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 753,316           |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 70.9% |
| Length of Stay                    | 33.6  |
| Average Wages                     | 42.44 |
| Medicare Part A                   | 51.8% |
| Medicare Part B                   | 0.5%  |
| Current Ratio                     | 3.03  |
| Days to Collect                   | 79.0  |
| Avg Payment Days                  | 25.8  |
| Depreciation Rate                 | 0.9%  |
| Return of Equity                  | 20.0% |

**052036 Kindred Hospital - San Diego San Diego, CA**

1940 EL CAJON BLVD  
 SAN DIEGO CA 92104  
 San Diego

Voluntary Non-Profit - Other  
 Long Term  
 Total Beds 70 70

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Long Term Full Util

KINDRED HOSPITAL - SAN DIEGO

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 3,108,513          |
| Fixed Assets               | 2,875,339          |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>5,983,852</u>   |
| Current Liabilities        | 1,491,705          |
| Long Term Liabilities      | 6,739,913          |
| Equity                     | <u>(2,247,766)</u> |
| Total Liabilities & Equity | <u>5,983,852</u>   |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 59,439,544        |
| Contractual Allowances | <u>38,022,187</u> |
| Operating Revenue      | 21,417,357        |
| Operating Expenses     | <u>23,618,523</u> |
| Operating Margin       | (2,201,166)       |
| Other Income           | 52,893            |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (2,148,273)       |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 56.5% |
| Length of Stay                    | 34.6  |
| Average Wages                     | 40.27 |
| Medicare Part A                   | 71.3% |
| Medicare Part B                   | 0.5%  |
| Current Ratio                     | 2.08  |
| Days to Collect                   | 110.2 |
| Avg Payment Days                  | 23.5  |
| Depreciation Rate                 | 14.0% |
| Return of Equity                  | 96.0% |

# Hospital Profile Report

**052034 Kindred Hospital - Sf Bay Area San Leandro, CA**

Proprietary

2800 BENEDICT DRIVE

FYE 08/31/2008 Days 366 Submitted

Long Term

SAN LEANDRO CA 94577

Total Beds 99 99

Alameda

Private - Corporation

Mutual of Omaha Insurance Company 52280

General Long Term

Full Util

**Key Performance Indicators**

KINDRED HOSPITAL - SAN FRANCISCO

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 11,955,810        |
| Fixed Assets               | 1,698,414         |
| Other Assets               | <u>1,364,765</u>  |
| Total Assets               | <u>15,018,989</u> |
| Current Liabilities        | 2,176,886         |
| Long Term Liabilities      | (9,988,990)       |
| Equity                     | <u>22,831,093</u> |
| Total Liabilities & Equity | <u>15,018,989</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 122,595,441       |
| Contractual Allowances | <u>80,848,691</u> |
| Operating Revenue      | 41,746,750        |
| Operating Expenses     | <u>37,400,784</u> |
| Operating Margin       | 4,345,966         |
| Other Income           | 194,820           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 4,540,786         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 61.2% |
| Length of Stay    | 51.0  |
| Average Wages     | 44.53 |
| Medicare Part A   | 43.9% |
| Medicare Part B   | 0.3%  |
| Current Ratio     | 5.49  |
| Days to Collect   | 135.3 |
| Avg Payment Days  | 20.3  |
| Depreciation Rate | 13.9% |
| Return of Equity  | 20.0% |

**052038 Kindred Hospital -- La Mirada La Mirada, CA**

Proprietary

14900 E IMPERIAL HWY

FYE 08/31/2008 Days 366 Submitted

Long Term

LA MIRADA CA 90637

Total Beds 277 216

Los Angeles

Private - Corporation

Blue Cross (California) 00040

General Long Term

Full Util

**Key Performance Indicators**

KINDRED HOSPITAL - LA MIRADA

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 20,169,567        |
| Fixed Assets               | 16,972,870        |
| Other Assets               | <u>642,019</u>    |
| Total Assets               | <u>37,784,456</u> |
| Current Liabilities        | 7,546,729         |
| Long Term Liabilities      | (51,689,046)      |
| Equity                     | <u>81,926,773</u> |
| Total Liabilities & Equity | <u>37,784,456</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 308,007,943        |
| Contractual Allowances | <u>207,973,359</u> |
| Operating Revenue      | 100,034,584        |
| Operating Expenses     | <u>78,341,667</u>  |
| Operating Margin       | 21,692,917         |
| Other Income           | 181,785            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 21,874,702         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 85.5% |
| Length of Stay    | 28.9  |
| Average Wages     | 37.52 |
| Medicare Part A   | 71.3% |
| Medicare Part B   | 0.1%  |
| Current Ratio     | 2.67  |
| Days to Collect   | 92.1  |
| Avg Payment Days  | 35.5  |
| Depreciation Rate | 5.6%  |
| Return of Equity  | 27.0% |

# Hospital Profile Report

**052039 Kindred Hospital Brea Brea, CA**

875 N BREA BLVD

FYE 08/31/2008 Days 366 Submitted

Proprietary

BREA CA 92821

Long Term

Orange

Private - Corporation

Total Beds 48 48

Mutual of Omaha Insurance Company 52280

General Long Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 5,580,644         |
| Fixed Assets               | 3,819,656         |
| Other Assets               | <u>22,437</u>     |
| Total Assets               | <u>9,422,737</u>  |
| Current Liabilities        | 1,078,025         |
| Long Term Liabilities      | (12,506,553)      |
| Equity                     | <u>20,851,265</u> |
| Total Liabilities & Equity | <u>9,422,737</u>  |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 73,577,468        |
| Contractual Allowances | <u>50,601,007</u> |
| Operating Revenue      | 22,976,461        |
| Operating Expenses     | <u>21,722,985</u> |
| Operating Margin       | 1,253,476         |
| Other Income           | 63,365            |
| Other Expense          | <u>2</u>          |
| Net Profit or (Loss)   | 1,316,839         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 83.3% |
| Length of Stay    | 30.4  |
| Average Wages     | 40.48 |
| Medicare Part A   | 65.2% |
| Medicare Part B   | 0.2%  |
| Current Ratio     | 5.18  |
| Days to Collect   | 104.3 |
| Avg Payment Days  | 17.6  |
| Depreciation Rate | 4.2%  |
| Return of Equity  | 6.0%  |

**052035 Kindred Hospital Westminster Westminster, CA**

200 HOSPITAL CIRCLE

FYE 08/31/2008 Days 366 Submitted

Proprietary

WESTMINSTER CA 92683

Long Term

Orange

Private - Corporation

Total Beds 99 109

Mutual of Omaha Insurance Company 52280

General Long Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 22,528,208        |
| Fixed Assets               | 2,246,641         |
| Other Assets               | <u>572,846</u>    |
| Total Assets               | <u>25,347,695</u> |
| Current Liabilities        | 3,064,150         |
| Long Term Liabilities      | (62,990,305)      |
| Equity                     | <u>85,273,850</u> |
| Total Liabilities & Equity | <u>25,347,695</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 230,449,499        |
| Contractual Allowances | <u>162,494,847</u> |
| Operating Revenue      | 67,954,652         |
| Operating Expenses     | <u>54,749,134</u>  |
| Operating Margin       | 13,205,518         |
| Other Income           | 109,597            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 13,315,115         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 97.0% |
| Length of Stay    | 34.0  |
| Average Wages     | 39.24 |
| Medicare Part A   | 48.7% |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 7.35  |
| Days to Collect   | 176.7 |
| Avg Payment Days  | 20.0  |
| Depreciation Rate | 5.0%  |
| Return of Equity  | 16.0% |

# Hospital Profile Report

**050682 Kingsburg Medical Center Kingsburg, CA**

Voluntary Non-Profit - Private

1200 SMITH ST FYE 06/30/2008 Days 366 Submitted

Short Term

KINGSBURG CA 93631

Total Beds 31 15

Fresno Govt - District

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

Urban KINGSBURG DISTRICT HOSPITAL

Occupancy Rate 21.7%

**Balance Sheet**

**Income Statement**

Length of Stay 5.8

Current Assets 1,787,478

Total Charges 11,015,825

Average Wages 25.00

Fixed Assets 573,092

Contractual Allowances 6,866,824

62.3%

Medicare Part A 7.9%

Other Assets 0

Operating Revenue 4,149,001

37.7%

Medicare Part B 0.9%

Total Assets 2,360,570

Operating Expenses 5,689,210

137.1%

Current Ratio 0.35

Current Liabilities 5,148,176

Operating Margin (1,540,209)

(37.1%)

Days to Collect 85.2

Long Term Liabilities 1,811,170

Other Income 596,484

14.4%

Avg Payment Days 159.4

Equity (4,598,776)

Other Expense 0

0.0%

Depreciation Rate 2.5%

Total Liabilities & Equity 2,360,570

Net Profit or (Loss) (943,725)

(22.7%)

Return of Equity 21.0%

**050580 La Palma Intercommunity Hospital La Palma, CA**

Proprietary

7901 WALKER STREET FYE 12/31/2008 Days 366 Submitted

Short Term

LA PALMA CA 90623

Total Beds 141 131

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

Urban LA PALMA INTERCOMMUNITY HOSPITAL

Occupancy Rate 22.1%

**Balance Sheet**

**Income Statement**

Length of Stay 3.3

Current Assets 7,474,795

Total Charges 122,835,763

Average Wages 41.47

Fixed Assets 3,284,031

Contractual Allowances 84,369,224

68.7%

Medicare Part A 28.5%

Other Assets 1,762,989

Operating Revenue 38,466,539

31.3%

Medicare Part B 5.7%

Total Assets 12,521,815

Operating Expenses 36,063,318

93.8%

Current Ratio 3.29

Current Liabilities 2,275,421

Operating Margin 2,403,221

6.2%

Days to Collect 205.1

Long Term Liabilities 8,133,277

Other Income 228,724

0.6%

Avg Payment Days 27.8

Equity 2,113,117

Other Expense 458,590

1.2%

Depreciation Rate 0.0%

Total Liabilities & Equity 12,521,815

Net Profit or (Loss) 2,173,355

5.6%

Return of Equity 103.0%

# Hospital Profile Report

**050373 Lac+Usc Medical Center Los Angeles, CA**

Government - Local

1200 N STATE ST FYE 06/30/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90033

Total Beds 1395 829

Orange Govt - County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                      | <b>Income Statement</b> |                      |         |                   |        |
|----------------------------|----------------------|-------------------------|----------------------|---------|-------------------|--------|
| Current Assets             | 798,846,794          | Total Charges           | 1,870,786,486        |         | Occupancy Rate    | 65.4%  |
| Fixed Assets               | 48,223,801           | Contractual Allowances  | <u>1,057,129,952</u> | 56.5%   | Length of Stay    | 5.2    |
| Other Assets               | <u>70,294,025</u>    | Operating Revenue       | 813,656,534          | 43.5%   | Average Wages     | 40.94  |
| Total Assets               | <u>917,364,620</u>   | Operating Expenses      | <u>1,136,837,210</u> | 139.7%  | Medicare Part A   | 4.0%   |
| Current Liabilities        | 403,667,269          | Operating Margin        | (323,180,676)        | (39.7%) | Medicare Part B   | 0.4%   |
| Long Term Liabilities      | 623,274,513          | Other Income            | 29,563,876           | 3.6%    | Current Ratio     | 1.98   |
| Equity                     | <u>(109,577,162)</u> | Other Expense           | <u>0</u>             | 0.0%    | Days to Collect   | 375.3  |
| Total Liabilities & Equity | <u>917,364,620</u>   | Net Profit or (Loss)    | (293,616,800)        | (36.1%) | Avg Payment Days  | 18.9   |
|                            |                      |                         |                      |         | Depreciation Rate | 0.0%   |
|                            |                      |                         |                      |         | Return of Equity  | 268.0% |

**050376 Lac/Harbor-Ucla Med Center Torrance, CA**

Government - Local

1000 W CARSON ST FYE 06/30/2008 Days 366 Submitted

Short Term

TORRANCE CA 90509

Total Beds 553 423

Orange Govt - County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                      | <b>Income Statement</b> |                    |         |                   |       |
|----------------------------|----------------------|-------------------------|--------------------|---------|-------------------|-------|
| Current Assets             | 185,732,174          | Total Charges           | 1,253,025,964      |         | Occupancy Rate    | 74.4% |
| Fixed Assets               | 33,005,865           | Contractual Allowances  | <u>781,426,704</u> | 62.4%   | Length of Stay    | 5.2   |
| Other Assets               | <u>21,414,734</u>    | Operating Revenue       | 471,599,260        | 37.6%   | Average Wages     | 42.06 |
| Total Assets               | <u>240,152,773</u>   | Operating Expenses      | <u>581,535,389</u> | 123.3%  | Medicare Part A   | 5.9%  |
| Current Liabilities        | 142,894,371          | Operating Margin        | (109,936,129)      | (23.3%) | Medicare Part B   | 0.7%  |
| Long Term Liabilities      | 216,584,128          | Other Income            | 16,150,374         | 3.4%    | Current Ratio     | 1.30  |
| Equity                     | <u>(119,325,726)</u> | Other Expense           | <u>0</u>           | 0.0%    | Days to Collect   | 332.6 |
| Total Liabilities & Equity | <u>240,152,773</u>   | Net Profit or (Loss)    | (93,785,755)       | (19.9%) | Avg Payment Days  | 16.9  |
|                            |                      |                         |                    |         | Depreciation Rate | 0.0%  |
|                            |                      |                         |                    |         | Return of Equity  | 79.0% |

# Hospital Profile Report

**050040 Lac/Olive View-Ucla Medical Center Sylmar, CA**

Government - Local

14445 OLIVE VIEW DRIVE FYE 06/30/2008 Days 366 Submitted

Short Term

SYLMAR CA 91342

Total Beds 324 242

Los Angeles Govt - County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

LAC OLIVE VIEW/UCLA MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 169,862,962        |
| Fixed Assets               | 62,149,299         |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>232,012,261</u> |
| Current Liabilities        | 156,102,769        |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>75,909,492</u>  |
| Total Liabilities & Equity | <u>232,012,261</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 849,594,063        |         |
| Contractual Allowances | <u>557,667,543</u> | 65.6%   |
| Operating Revenue      | 291,926,520        | 34.4%   |
| Operating Expenses     | <u>483,361,362</u> | 165.6%  |
| Operating Margin       | (191,434,842)      | (65.6%) |
| Other Income           | 15,114,923         | 5.2%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (176,319,919)      | (60.4%) |

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 67.7%    |
| Length of Stay    | 4.7      |
| Average Wages     | 41.13    |
| Medicare Part A   | 4.1%     |
| Medicare Part B   | 0.6%     |
| Current Ratio     | 1.09     |
| Days to Collect   | 13.8     |
| Avg Payment Days  | 23.5     |
| Depreciation Rate | 0.0%     |
| Return of Equity  | (232.0%) |

**050717 Lac/Rancho Los Amigos National Med Ctr Downey, CA**

Government - Local

7601 EAST IMPERIAL HIGHWAY FYE 06/30/2008 Days 366 Submitted

Short Term

DOWNEY CA 90242

Total Beds 289 137

Orange Govt - County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

RANCHO LOS AMIGOS NATL.REHAB.CTR.

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 192,067,838        |
| Fixed Assets               | 131,379,844        |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>323,447,682</u> |
| Current Liabilities        | 84,839,045         |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>238,608,637</u> |
| Total Liabilities & Equity | <u>323,447,682</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 366,899,321        |       |
| Contractual Allowances | <u>176,875,441</u> | 48.2% |
| Operating Revenue      | 190,023,880        | 51.8% |
| Operating Expenses     | <u>166,911,654</u> | 87.8% |
| Operating Margin       | 23,112,226         | 12.2% |
| Other Income           | 2,093,527          | 1.1%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 25,205,753         | 13.3% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 60.4% |
| Length of Stay    | 19.2  |
| Average Wages     | 45.70 |
| Medicare Part A   | 1.9%  |
| Medicare Part B   | 0.3%  |
| Current Ratio     | 2.26  |
| Days to Collect   | 276.7 |
| Avg Payment Days  | 35.8  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 11.0% |

# Hospital Profile Report

**050668 Laguna Honda Hospital & Rehabilitation Center San Francisco, CA**

Government - Local

375 LAGUNA HONDA BLVD FYE 06/30/2008 Days 366 Submitted

Short Term

SAN FRANCISCO CA 94116

Total Beds 243 10

San Francisco Govt - City-County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

LAGUNA HONDA HOSPITAL

Occupancy Rate 23.0%

**Balance Sheet**

**Income Statement**

Length of Stay 6.6

Current Assets 119,895,871 Total Charges 223,909,218

Average Wages 49.34

Fixed Assets 8,020,529 Contractual Allowances 96,553,988 43.1%

Medicare Part A 0.7%

Other Assets 311,788,524 Operating Revenue 127,355,230 56.9%

Medicare Part B 0.1%

Total Assets 439,704,924 Operating Expenses 195,200,796 153.3%

Current Ratio 3.52

Current Liabilities 34,057,399 Operating Margin (67,845,566) (53.3%)

Days to Collect 62.8

Long Term Liabilities 12,853,435 Other Income 67,024,352 52.6%

Avg Payment Days 37.0

Equity 392,794,090 Other Expense 0 0.0%

Depreciation Rate 1.1%

Total Liabilities & Equity 439,704,924 Net Profit or (Loss) (821,214) (0.6%)

Return of Equity 0.0%

**050581 Lakewood Regional Medical Center Lakewood, CA**

Proprietary

3700 E SOUTH ST FYE 05/31/2008 Days 366 Submitted

Short Term

LAKEWOOD CA 90712

Total Beds 170 153

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

LAKEWOOD REGIONAL MED. CTR.

Occupancy Rate 64.8%

**Balance Sheet**

**Income Statement**

Length of Stay 4.8

Current Assets 23,668,705 Total Charges 612,108,517

Average Wages 46.03

Fixed Assets 37,475,244 Contractual Allowances 508,381,044 83.1%

Medicare Part A 21.0%

Other Assets 9,631,151 Operating Revenue 103,727,473 16.9%

Medicare Part B 3.0%

Total Assets 70,775,100 Operating Expenses 108,389,358 104.5%

Current Ratio 2.24

Current Liabilities 10,562,413 Operating Margin (4,661,885) (4.5%)

Days to Collect 245.7

Long Term Liabilities 362,482 Other Income 128,783 0.1%

Avg Payment Days 29.7

Equity 59,850,205 Other Expense 0 0.0%

Depreciation Rate 4.2%

Total Liabilities & Equity 70,775,100 Net Profit or (Loss) (4,533,102) (4.4%)

Return of Equity (8.0%)

# Hospital Profile Report

**050204 Lancaster Community Hospital Lancaster, CA**

Proprietary

43830 N 10TH ST W

FYE 12/31/2008 Days 366 Submitted

Short Term

LANCASTER CA 93534

Total Beds 123 101

Los Angeles

Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

LANCASTER COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 20,269,072         |
| Fixed Assets               | 3,795,711          |
| Other Assets               | <u>29,085,960</u>  |
| Total Assets               | <u>53,150,743</u>  |
| Current Liabilities        | 39,380,404         |
| Long Term Liabilities      | 19,328,888         |
| Equity                     | <u>(5,558,549)</u> |
| Total Liabilities & Equity | <u>53,150,743</u>  |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 455,469,539        |
| Contractual Allowances | <u>358,375,519</u> |
| Operating Revenue      | 97,094,020         |
| Operating Expenses     | <u>98,670,578</u>  |
| Operating Margin       | (1,576,558)        |
| Other Income           | 485,193            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (1,091,365)        |

|        |                   |       |
|--------|-------------------|-------|
| 78.7%  | Occupancy Rate    | 77.0% |
| 21.3%  | Length of Stay    | 4.4   |
| 101.6% | Average Wages     | 43.46 |
| (1.6%) | Medicare Part A   | 22.9% |
| 0.5%   | Medicare Part B   | 3.4%  |
| 0.0%   | Current Ratio     | 0.51  |
| (1.1%) | Days to Collect   | 111.6 |
|        | Avg Payment Days  | 19.2  |
|        | Depreciation Rate | 26.7% |
|        | Return of Equity  | 20.0% |

**054144 Langley Porter Psychiatric Institute San Francisco, CA**

Government - Local

401 PARNASSUS AVENUE

FYE 06/30/2008 Days 366 Submitted

Psychiatric

SAN FRANCISCO CA 94143

Total Beds 67 67

San Francisco

Govt - State

Blue Cross (California) 00040

Psychiatric

Full Util

**Key Performance Indicators**

LANGLEY PORTER PSYCHIATRIC HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 12,623,049        |
| Fixed Assets               | 2,988,901         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>15,611,950</u> |
| Current Liabilities        | 1,087,772         |
| Long Term Liabilities      | 0                 |
| Equity                     | <u>14,524,178</u> |
| Total Liabilities & Equity | <u>15,611,950</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 16,547,505        |
| Contractual Allowances | <u>5,427,000</u>  |
| Operating Revenue      | 11,120,505        |
| Operating Expenses     | <u>16,229,003</u> |
| Operating Margin       | (5,108,498)       |
| Other Income           | 5,045,866         |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (62,632)          |

|         |                   |       |
|---------|-------------------|-------|
| 32.8%   | Occupancy Rate    | 25.7% |
| 67.2%   | Length of Stay    | 9.1   |
| 145.9%  | Average Wages     | 40.0% |
| (45.9%) | Medicare Part A   | 4.9%  |
| 45.4%   | Medicare Part B   | 11.60 |
| 0.0%    | Current Ratio     | 88.3  |
| (0.6%)  | Days to Collect   | 11.6  |
|         | Avg Payment Days  | 2.5%  |
|         | Depreciation Rate | 0.0%  |
|         | Return of Equity  | 0.0%  |

# Hospital Profile Report

**050545 Lanterman Developmental Center Pomona, CA**

Government - State

3530 POMONA BOULEVARD FYE 06/30/2008 Days 366 Submitted

Short Term

POMONA CA 91768

Total Beds 39 39

Los Angeles Govt - State

Blue Cross (California) 00040 Other Full Util

**Key Performance Indicators**

**Balance Sheet**

**LANTERMAN DEVELOPMENTAL CENTER**

**Income Statement**

|                            |              |                        |             |        |                   |       |
|----------------------------|--------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 5,986,041    | Total Charges          | 130,362,384 |        | Occupancy Rate    | 10.4% |
| Fixed Assets               | 0            | Contractual Allowances | 0           | 0.0%   | Length of Stay    | 106.5 |
| Other Assets               | 0            | Operating Revenue      | 130,362,384 | 100.0% | Average Wages     | 68.62 |
| Total Assets               | 5,986,041    | Operating Expenses     | 140,322,666 | 107.6% | Medicare Part A   | 0.0%  |
| Current Liabilities        | 19,552,145   | Operating Margin       | (9,960,282) | (7.6%) | Medicare Part B   | 0.0%  |
| Long Term Liabilities      | 0            | Other Income           | 0           | 0.0%   | Current Ratio     | 0.31  |
| Equity                     | (13,566,104) | Other Expense          | 0           | 0.0%   | Days to Collect   | 0.3   |
| Total Liabilities & Equity | 5,986,041    | Net Profit or (Loss)   | (9,960,282) | (7.6%) | Avg Payment Days  | 20.7  |
|                            |              |                        |             |        | Depreciation Rate |       |
|                            |              |                        |             |        | Return of Equity  | 73.0% |

**050095 Laurel Grove Hospital Castro Valley, CA**

Proprietary

19933 LAKE CHABOT RD FYE 12/31/2008 Days 366 Submitted

Short Term

CASTRO VALLEY CA 94546

Total Beds 31 0

Alameda Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

**Balance Sheet**

**LAUREL GROVE HOSPITAL**

**Income Statement**

|                            |              |                        |            |        |                   |        |
|----------------------------|--------------|------------------------|------------|--------|-------------------|--------|
| Current Assets             | 2,962,845    | Total Charges          | 35,737,685 |        | Occupancy Rate    |        |
| Fixed Assets               | 230,915      | Contractual Allowances | 18,605,148 | 52.1%  | Length of Stay    |        |
| Other Assets               | 0            | Operating Revenue      | 17,132,537 | 47.9%  | Average Wages     | 47.77  |
| Total Assets               | 3,193,760    | Operating Expenses     | 10,916,769 | 63.7%  | Medicare Part A   | 0.0%   |
| Current Liabilities        | (16,738,718) | Operating Margin       | 6,215,768  | 36.3%  | Medicare Part B   | 0.0%   |
| Long Term Liabilities      | 8,984,878    | Other Income           | 121,074    | 0.7%   | Current Ratio     | (0.18) |
| Equity                     | 10,947,600   | Other Expense          | (67,274)   | (0.4%) | Days to Collect   | 63.5   |
| Total Liabilities & Equity | 3,193,760    | Net Profit or (Loss)   | 6,404,116  | 37.4%  | Avg Payment Days  | 0.0    |
|                            |              |                        |            |        | Depreciation Rate | 0.3%   |
|                            |              |                        |            |        | Return of Equity  | 58.0%  |

# Hospital Profile Report

**050353 Little Company Of Mary Hospital Torrance, CA**

Voluntary Non-Profit - Church

4101 TORRANCE BLVD

FYE 12/31/2008 Days 366 Submitted

Short Term

TORRANCE CA 90503

Total Beds 242 293

Los Angeles

Nonprofit - Church

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

LITTLE COMPANY OF MARY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 93,170,103         |
| Fixed Assets               | 154,870,263        |
| Other Assets               | <u>78,040,174</u>  |
| Total Assets               | <u>326,080,540</u> |
| Current Liabilities        | 57,402,244         |
| Long Term Liabilities      | 144,584,001        |
| Equity                     | <u>124,094,295</u> |
| Total Liabilities & Equity | <u>326,080,540</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,336,456,610        |
| Contractual Allowances | <u>1,077,669,393</u> |
| Operating Revenue      | 258,787,217          |
| Operating Expenses     | <u>257,201,570</u>   |
| Operating Margin       | 1,585,647            |
| Other Income           | 8,702,996            |
| Other Expense          | <u>17,894,917</u>    |
| Net Profit or (Loss)   | (7,606,274)          |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 69.1%  |
| Length of Stay    | 4.2    |
| Average Wages     | 47.54  |
| Medicare Part A   | 21.4%  |
| Medicare Part B   | 3.2%   |
| Current Ratio     | 1.62   |
| Days to Collect   | 119.3  |
| Avg Payment Days  | 6.3    |
| Depreciation Rate | 2.3%   |
| Return of Equity  | (6.0%) |

**050078 Little Company Of Mary--San Pedro San Pedro, CA**

Voluntary Non-Profit - Private

1300 W 7TH ST

FYE 12/31/2008 Days 366 Submitted

Short Term

SAN PEDRO CA 90732

Total Beds 259 138

Los Angeles

Nonprofit - Church

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

LCMH - SAN PEDRO

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 41,811,499        |
| Fixed Assets               | 32,275,197        |
| Other Assets               | <u>23,556,366</u> |
| Total Assets               | <u>97,643,062</u> |
| Current Liabilities        | 29,635,673        |
| Long Term Liabilities      | 31,838,324        |
| Equity                     | <u>36,169,065</u> |
| Total Liabilities & Equity | <u>97,643,062</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 668,305,611        |
| Contractual Allowances | <u>544,047,044</u> |
| Operating Revenue      | 124,258,567        |
| Operating Expenses     | <u>115,911,645</u> |
| Operating Margin       | 8,346,922          |
| Other Income           | 2,882,291          |
| Other Expense          | <u>14,934,545</u>  |
| Net Profit or (Loss)   | (3,705,332)        |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 61.5%   |
| Length of Stay    | 4.6     |
| Average Wages     | 30.77   |
| Medicare Part A   | 14.6%   |
| Medicare Part B   | 2.9%    |
| Current Ratio     | 1.41    |
| Days to Collect   | 109.2   |
| Avg Payment Days  | 5.7     |
| Depreciation Rate | 0.0%    |
| Return of Equity  | (10.0%) |

# Hospital Profile Report

**050336 Lodi Memorial Hospital Lodi, CA**

975 S FAIRMONT AVENUE

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

LODI CA 95240

Short Term

San Joaquin

Nonprofit - Other

Total Beds 71 98

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 72,889,881         |
| Fixed Assets               | 121,110,750        |
| Other Assets               | <u>108,967,099</u> |
| Total Assets               | <u>302,967,730</u> |
| Current Liabilities        | 184,752,958        |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>118,214,772</u> |
| Total Liabilities & Equity | <u>302,967,730</u> |

**LODI MEMORIAL HOSPITAL**

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 800,476,345        |
| Contractual Allowances | <u>671,898,757</u> |
| Operating Revenue      | 128,577,588        |
| Operating Expenses     | <u>126,518,488</u> |
| Operating Margin       | 2,059,100          |
| Other Income           | 1,542,243          |
| Other Expense          | <u>5,906,908</u>   |
| Net Profit or (Loss)   | (2,305,565)        |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 83.3%  |
| Length of Stay    | 4.6    |
| Average Wages     | 38.76  |
| Medicare Part A   | 19.4%  |
| Medicare Part B   | 3.8%   |
| Current Ratio     | 0.39   |
| Days to Collect   | 338.5  |
| Avg Payment Days  | 81.7   |
| Depreciation Rate | 1.0%   |
| Return of Equity  | (2.0%) |

**054093 Loma Linda Behavioral Med Ctr Redlands, CA**

27072 BARTON RD

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Private

REDLANDS CA 92373

Psychiatric

San Bernardino

Nonprofit - Church

Total Beds 89 89

Mutual of Omaha Insurance Company 52280

Psychiatric

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 7,634,223          |
| Fixed Assets               | 13,869,808         |
| Other Assets               | <u>10,522,726</u>  |
| Total Assets               | <u>32,026,757</u>  |
| Current Liabilities        | 3,919,654          |
| Long Term Liabilities      | 32,627,230         |
| Equity                     | <u>(4,520,127)</u> |
| Total Liabilities & Equity | <u>32,026,757</u>  |

**LLU BEHAVIORAL MEDICINE CENTER**

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 55,160,968        |
| Contractual Allowances | <u>30,907,450</u> |
| Operating Revenue      | 24,253,518        |
| Operating Expenses     | <u>25,836,372</u> |
| Operating Margin       | (1,582,854)       |
| Other Income           | 1,609,862         |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 27,008            |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 88.3%  |
| Length of Stay    | 6.2    |
| Average Wages     | 27.17  |
| Medicare Part A   | 10.0%  |
| Medicare Part B   | 1.0%   |
| Current Ratio     | 1.95   |
| Days to Collect   | 154.8  |
| Avg Payment Days  | 24.9   |
| Depreciation Rate | 0.0%   |
| Return of Equity  | (1.0%) |

# Hospital Profile Report

**050327 Loma Linda University Medical Center Loma Linda, CA**

Voluntary Non-Profit - Church

11234 ANDERSON ST

FYE 12/31/2008 Days 366 Submitted

Short Term

LOMA LINDA CA 92354

Total Beds 627 762

San Bernardino

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

LOMA LINDA UNIVERSITY MEDICAL CTR.

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 394,467,967          |
| Fixed Assets               | 542,730,343          |
| Other Assets               | <u>183,334,262</u>   |
| Total Assets               | <u>1,120,532,572</u> |
| Current Liabilities        | 223,909,477          |
| Long Term Liabilities      | 515,262,452          |
| Equity                     | <u>381,360,643</u>   |
| Total Liabilities & Equity | <u>1,120,532,572</u> |

|                        |                      |        |
|------------------------|----------------------|--------|
| Total Charges          | 3,376,564,479        |        |
| Contractual Allowances | <u>2,518,109,011</u> | 74.6%  |
| Operating Revenue      | 858,455,468          | 25.4%  |
| Operating Expenses     | <u>930,177,340</u>   | 108.4% |
| Operating Margin       | (71,721,872)         | (8.4%) |
| Other Income           | 63,744,389           | 7.4%   |
| Other Expense          | <u>27,245,781</u>    | 3.2%   |
| Net Profit or (Loss)   | (35,223,264)         | (4.1%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 73.6%  |
| Length of Stay    | 5.9    |
| Average Wages     | 40.75  |
| Medicare Part A   | 13.9%  |
| Medicare Part B   | 3.4%   |
| Current Ratio     | 1.76   |
| Days to Collect   | 54.4   |
| Avg Payment Days  | 36.1   |
| Depreciation Rate | 1.2%   |
| Return of Equity  | (9.0%) |

**050110 Lompoc Healthcare District Lompoc, CA**

Government - Hospital District/Auth

508 E HICKORY AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

LOMPOC CA 93436

Total Beds 170 60

Santa Barbara

Govt - District

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

LOMPOC VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 11,396,574         |
| Fixed Assets               | 42,233,908         |
| Other Assets               | <u>55,813,235</u>  |
| Total Assets               | <u>109,443,717</u> |
| Current Liabilities        | 9,459,819          |
| Long Term Liabilities      | 78,062,616         |
| Equity                     | <u>21,921,282</u>  |
| Total Liabilities & Equity | <u>109,443,717</u> |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 79,872,854        |        |
| Contractual Allowances | <u>38,559,903</u> | 48.3%  |
| Operating Revenue      | 41,312,951        | 51.7%  |
| Operating Expenses     | <u>42,892,091</u> | 103.8% |
| Operating Margin       | (1,579,140)       | (3.8%) |
| Other Income           | 5,687,111         | 13.8%  |
| Other Expense          | <u>2,581</u>      | 0.0%   |
| Net Profit or (Loss)   | 4,105,390         | 9.9%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 41.5% |
| Length of Stay    | 4.2   |
| Average Wages     | 32.68 |
| Medicare Part A   | 14.1% |
| Medicare Part B   | 5.5%  |
| Current Ratio     | 1.20  |
| Days to Collect   | 76.4  |
| Avg Payment Days  | 38.5  |
| Depreciation Rate | 0.8%  |
| Return of Equity  | 19.0% |

# Hospital Profile Report

**050485 Long Beach Memorial Medical Center Long Beach, CA**

Voluntary Non-Profit - Other

2801 ATLANTIC AVE FYE 06/30/2008 Days 366 Submitted

Short Term

LONG BEACH CA 90806

Total Beds 528 378

Los Angeles Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

LONG BEACH MEMORIAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 472,732,360        |
| Fixed Assets               | 67,826,218         |
| Other Assets               | <u>13,326,582</u>  |
| Total Assets               | <u>553,885,160</u> |
| Current Liabilities        | 72,536,598         |
| Long Term Liabilities      | 11,236,405         |
| Equity                     | <u>470,112,157</u> |
| Total Liabilities & Equity | <u>553,885,160</u> |

|                        |                      |        |
|------------------------|----------------------|--------|
| Total Charges          | 1,502,848,441        |        |
| Contractual Allowances | <u>1,069,080,011</u> | 71.1%  |
| Operating Revenue      | 433,768,430          | 28.9%  |
| Operating Expenses     | <u>446,023,553</u>   | 102.8% |
| Operating Margin       | (12,255,123)         | (2.8%) |
| Other Income           | 80,945,389           | 18.7%  |
| Other Expense          | <u>0</u>             | 0.0%   |
| Net Profit or (Loss)   | 68,690,266           | 15.8%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 84.8% |
| Length of Stay    | 4.7   |
| Average Wages     | 41.38 |
| Medicare Part A   | 23.5% |
| Medicare Part B   | 3.1%  |
| Current Ratio     | 6.52  |
| Days to Collect   | 237.5 |
| Avg Payment Days  | 48.4  |
| Depreciation Rate | 0.7%  |
| Return of Equity  | 15.0% |

**050551 Los Alamitos Medical Center Los Alamitos, CA**

Proprietary

3751 KATELLA AVENUE FYE 05/31/2008 Days 366 Submitted

Short Term

LOS ALAMITOS CA 90720

Total Beds 167 142

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

LOS ALAMITOS MEDICAL CTR.

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 24,991,259        |
| Fixed Assets               | 56,650,957        |
| Other Assets               | <u>14,824,035</u> |
| Total Assets               | <u>96,466,251</u> |
| Current Liabilities        | 11,965,732        |
| Long Term Liabilities      | 424,541           |
| Equity                     | <u>84,075,978</u> |
| Total Liabilities & Equity | <u>96,466,251</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 796,490,838        |       |
| Contractual Allowances | <u>662,593,980</u> | 83.2% |
| Operating Revenue      | 133,896,858        | 16.8% |
| Operating Expenses     | <u>120,059,678</u> | 89.7% |
| Operating Margin       | 13,837,180         | 10.3% |
| Other Income           | 336,522            | 0.3%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 14,173,702         | 10.6% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 76.9% |
| Length of Stay    | 4.3   |
| Average Wages     | 42.72 |
| Medicare Part A   | 15.3% |
| Medicare Part B   | 3.5%  |
| Current Ratio     | 2.09  |
| Days to Collect   | 163.0 |
| Avg Payment Days  | 31.4  |
| Depreciation Rate | 3.9%  |
| Return of Equity  | 17.0% |

# Hospital Profile Report

**050663 Los Angeles Community Hospital Los Angeles, CA**

4081 E OLYMPIC BLVD FYE 12/31/2008 Days 366 Submitted

LOS ANGELES CA 90023

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

Proprietary

Short Term

Total Beds 150 141

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 42,541,983        |
| Fixed Assets               | 19,327,573        |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>61,869,556</u> |
| Current Liabilities        | 6,567,294         |
| Long Term Liabilities      | 318,358           |
| Equity                     | <u>54,983,904</u> |
| Total Liabilities & Equity | <u>61,869,556</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 371,866,931        |
| Contractual Allowances | <u>284,001,642</u> |
| Operating Revenue      | 87,865,289         |
| Operating Expenses     | <u>67,864,271</u>  |
| Operating Margin       | 20,001,018         |
| Other Income           | 311,704            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 20,312,722         |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 90.1% |
| Length of Stay    | 5.6   |
| Average Wages     | 32.21 |
| Medicare Part A   | 33.0% |
| Medicare Part B   | 0.5%  |
| Current Ratio     | 6.48  |
| Days to Collect   | 218.5 |
| Avg Payment Days  | 33.1  |
| Depreciation Rate | 5.3%  |
| Return of Equity  | 37.0% |

**050644 Los Angeles Metropolitan Medical Ctr Los Angeles, CA**

2231 S WESTERN AVE FYE 08/31/2008 Days 366 Submitted

LOS ANGELES CA 90018

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

Proprietary

Short Term

Total Beds 191 157

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 21,099,372        |
| Fixed Assets               | 6,411,435         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>27,510,807</u> |
| Current Liabilities        | 9,156,411         |
| Long Term Liabilities      | (20,472,628)      |
| Equity                     | <u>38,827,024</u> |
| Total Liabilities & Equity | <u>27,510,807</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 291,795,671        |
| Contractual Allowances | <u>243,350,525</u> |
| Operating Revenue      | 48,445,146         |
| Operating Expenses     | <u>58,877,124</u>  |
| Operating Margin       | (10,431,978)       |
| Other Income           | 5,795,490          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (4,636,488)        |

**Key Performance Indicators**

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 81.5%   |
| Length of Stay    | 7.3     |
| Average Wages     | 30.81   |
| Medicare Part A   | 38.3%   |
| Medicare Part B   | 2.9%    |
| Current Ratio     | 2.30    |
| Days to Collect   | 1,012.1 |
| Avg Payment Days  | 60.5    |
| Depreciation Rate | 3.7%    |
| Return of Equity  | (12.0%) |

# Hospital Profile Report

**050549 Los Robles Hospital & Medical Center Thousand Oaks, CA**

Proprietary

215 W JANSS RD FYE 12/31/2008 Days 366 Submitted

Short Term

THOUSAND OAKS CA 91360

Total Beds 231 224

Ventura Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

LOS ROBLES HOSPITAL AND MEDICAL CENT

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 46,924,250         |
| Fixed Assets               | 150,769,887        |
| Other Assets               | <u>14,151,672</u>  |
| Total Assets               | <u>211,845,809</u> |
| Current Liabilities        | 16,576,249         |
| Long Term Liabilities      | (64,397,254)       |
| Equity                     | <u>259,666,814</u> |
| Total Liabilities & Equity | <u>211,845,809</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 967,874,516        |       |
| Contractual Allowances | <u>690,894,942</u> | 71.4% |
| Operating Revenue      | 276,979,574        | 28.6% |
| Operating Expenses     | <u>252,348,133</u> | 91.1% |
| Operating Margin       | 24,631,441         | 8.9%  |
| Other Income           | 1,180,906          | 0.4%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 25,812,347         | 9.3%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 81.3% |
| Length of Stay    | 4.7   |
| Average Wages     | 49.87 |
| Medicare Part A   | 21.8% |
| Medicare Part B   | 3.9%  |
| Current Ratio     | 2.83  |
| Days to Collect   | 88.6  |
| Avg Payment Days  | 23.2  |
| Depreciation Rate | 6.1%  |
| Return of Equity  | 10.0% |

**053305 Lucile Salter Packard Children'S Hsp At Stanford Palo Alto, CA**

Voluntary Non-Profit - Private

725 WELCH ROAD FYE 08/31/2008 Days 366 Submitted

Childrens

PALO ALTO CA 94304

Total Beds 287 275

Santa Clara Nonprofit - Other

USG California 00454 Children Full Util

**Key Performance Indicators**

LUCILE PACKARD CHILDREN S HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 361,089,000          |
| Fixed Assets               | 373,377,000          |
| Other Assets               | <u>762,814,000</u>   |
| Total Assets               | <u>1,497,280,000</u> |
| Current Liabilities        | 214,723,000          |
| Long Term Liabilities      | 89,897,000           |
| Equity                     | <u>1,192,660,000</u> |
| Total Liabilities & Equity | <u>1,497,280,000</u> |

|                        |                      |        |
|------------------------|----------------------|--------|
| Total Charges          | 1,989,632,810        |        |
| Contractual Allowances | <u>1,351,793,758</u> | 67.9%  |
| Operating Revenue      | 637,839,052          | 32.1%  |
| Operating Expenses     | <u>645,269,690</u>   | 101.2% |
| Operating Margin       | (7,430,638)          | (1.2%) |
| Other Income           | 52,661,501           | 8.3%   |
| Other Expense          | <u>0</u>             | 0.0%   |
| Net Profit or (Loss)   | 45,230,863           | 7.1%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 89.8% |
| Length of Stay    | 6.5   |
| Average Wages     | 49.87 |
| Medicare Part A   | 0.4%  |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 1.68  |
| Days to Collect   | 71.3  |
| Avg Payment Days  | 45.8  |
| Depreciation Rate | 1.7%  |
| Return of Equity  | 4.0%  |

# Hospital Profile Report

**050028 Mad River Community Hospital Arcata, CA**

Proprietary

3800 JANES RD  
FYE 06/30/2008 Days 366 Submitted

Short Term

ARCATA CA 95521

Total Beds 80 78

Humboldt Private - Corporation

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 9,070,350          |
| Fixed Assets               | 12,012,701         |
| Other Assets               | <u>75,732</u>      |
| Total Assets               | <u>21,158,783</u>  |
| Current Liabilities        | 8,730,259          |
| Long Term Liabilities      | 14,502,719         |
| Equity                     | <u>(2,074,195)</u> |
| Total Liabilities & Equity | <u>21,158,783</u>  |

**MAD RIVER COMMUNITY HOSPITAL**

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 109,312,750       |
| Contractual Allowances | <u>70,644,790</u> |
| Operating Revenue      | 38,667,960        |
| Operating Expenses     | <u>39,710,342</u> |
| Operating Margin       | (1,042,382)       |
| Other Income           | 333,489           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (708,893)         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 36.3% |
| Length of Stay    | 4.5   |
| Average Wages     | 27.27 |
| Medicare Part A   | 15.7% |
| Medicare Part B   | 7.9%  |
| Current Ratio     | 1.04  |
| Days to Collect   | 205.1 |
| Avg Payment Days  | 46.9  |
| Depreciation Rate | 4.8%  |
| Return of Equity  | 34.0% |

**050568 Madera Community Hospital Madera, CA**

Voluntary Non-Profit - Other

1250 E ALMOND AVE  
FYE 06/30/2008 Days 366 Submitted

Short Term

MADERA CA 93637

Total Beds 106 106

Madera Nonprofit - Other

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 27,035,558        |
| Fixed Assets               | 17,834,844        |
| Other Assets               | <u>13,292,007</u> |
| Total Assets               | <u>58,162,409</u> |
| Current Liabilities        | 11,821,345        |
| Long Term Liabilities      | 14,378,341        |
| Equity                     | <u>31,962,723</u> |
| Total Liabilities & Equity | <u>58,162,409</u> |

**MADERA COMMUNITY HOSPITAL**

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 175,796,626        |
| Contractual Allowances | <u>103,791,458</u> |
| Operating Revenue      | 72,005,168         |
| Operating Expenses     | <u>68,189,625</u>  |
| Operating Margin       | 3,815,543          |
| Other Income           | 2,520,339          |
| Other Expense          | <u>4,584,759</u>   |
| Net Profit or (Loss)   | 1,751,123          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 75.5% |
| Length of Stay    | 5.3   |
| Average Wages     | 27.71 |
| Medicare Part A   | 17.6% |
| Medicare Part B   | 3.3%  |
| Current Ratio     | 2.29  |
| Days to Collect   | 67.8  |
| Avg Payment Days  | 44.3  |
| Depreciation Rate | 3.8%  |
| Return of Equity  | 5.0%  |

# Hospital Profile Report

**051303 Mammoth Hospital Mammoth Lakes, CA**

Government - Hospital District/Auth

85 SIERRA PARK ROAD, PO BOX 3399 FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

MAMMOTH LAKES CA 93546

Total Beds 15 15

Mono Govt - District

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

SOUTHERN MONO HEALTH CARE DISTRICT

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 19,206,389        |
| Fixed Assets               | 54,181,910        |
| Other Assets               | <u>3,757,658</u>  |
| Total Assets               | <u>77,145,957</u> |
| Current Liabilities        | 12,723,797        |
| Long Term Liabilities      | 34,137,492        |
| Equity                     | <u>30,284,668</u> |
| Total Liabilities & Equity | <u>77,145,957</u> |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 71,723,695        |        |
| Contractual Allowances | <u>21,626,516</u> | 30.2%  |
| Operating Revenue      | 50,097,179        | 69.8%  |
| Operating Expenses     | <u>53,091,943</u> | 106.0% |
| Operating Margin       | (2,994,764)       | (6.0%) |
| Other Income           | 4,555,458         | 9.1%   |
| Other Expense          | <u>170,702</u>    | 0.3%   |
| Net Profit or (Loss)   | 1,389,992         | 2.8%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 39.0% |
| Length of Stay    | 2.6   |
| Average Wages     |       |
| Medicare Part A   | 5.6%  |
| Medicare Part B   | 2.2%  |
| Current Ratio     | 1.51  |
| Days to Collect   | 116.6 |
| Avg Payment Days  | 32.9  |
| Depreciation Rate | 5.6%  |
| Return of Equity  | 5.0%  |

**050107 Marian Medical Center Santa Maria, CA**

Voluntary Non-Profit - Church

1400 E CHURCH ST FYE 06/30/2008 Days 366 Submitted

Short Term

SANTA MARIA CA 93454

Total Beds 132 167

Santa Barbara Nonprofit - Church

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

MARIAN MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 75,532,943         |
| Fixed Assets               | 47,443,340         |
| Other Assets               | <u>77,521,438</u>  |
| Total Assets               | <u>200,497,721</u> |
| Current Liabilities        | 26,750,609         |
| Long Term Liabilities      | 78,670,085         |
| Equity                     | <u>95,077,027</u>  |
| Total Liabilities & Equity | <u>200,497,721</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 733,673,989        |       |
| Contractual Allowances | <u>538,988,354</u> | 73.5% |
| Operating Revenue      | 194,685,635        | 26.5% |
| Operating Expenses     | <u>183,412,406</u> | 94.2% |
| Operating Margin       | 11,273,229         | 5.8%  |
| Other Income           | 5,866,177          | 3.0%  |
| Other Expense          | <u>42,239</u>      | 0.0%  |
| Net Profit or (Loss)   | 17,097,167         | 8.8%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 72.8% |
| Length of Stay    | 3.5   |
| Average Wages     | 39.12 |
| Medicare Part A   | 18.9% |
| Medicare Part B   | 3.9%  |
| Current Ratio     | 2.82  |
| Days to Collect   | 204.5 |
| Avg Payment Days  | 26.3  |
| Depreciation Rate | 3.9%  |
| Return of Equity  | 18.0% |

# Hospital Profile Report

**050360 Marin General Hospital Greenbrae, CA**

250 BON AIR ROAD, PO BOX 2129  
 GREENBRAE CA 94904

Government - Hospital District/Auth  
 Short Term  
 Total Beds 235 218

Marin Nonprofit - Other  
 Blue Cross (California) 00040 General Short Term

|           |                                   |       |
|-----------|-----------------------------------|-------|
| Full Util | <b>Key Performance Indicators</b> |       |
|           | Occupancy Rate                    | 50.8% |
|           | Length of Stay                    | 4.3   |
|           | Average Wages                     | 57.42 |
|           | Medicare Part A                   | 19.2% |
|           | Medicare Part B                   | 4.5%  |
|           | Current Ratio                     | 2.09  |
|           | Days to Collect                   | 243.4 |
|           | Avg Payment Days                  | 34.5  |
|           | Depreciation Rate                 | 3.6%  |
|           | Return of Equity                  | 31.0% |

| <b>Balance Sheet</b>       |                    | <b>Income Statement</b> |                    |
|----------------------------|--------------------|-------------------------|--------------------|
| Current Assets             | 57,855,001         | Total Charges           | 983,843,318        |
| Fixed Assets               | 46,623,994         | Contractual Allowances  | <u>726,096,282</u> |
| Other Assets               | <u>11,187,881</u>  | Operating Revenue       | 257,747,036        |
| Total Assets               | <u>115,666,876</u> | Operating Expenses      | <u>241,310,252</u> |
| Current Liabilities        | 27,684,078         | Operating Margin        | 16,436,784         |
| Long Term Liabilities      | 18,636,808         | Other Income            | 5,290,807          |
| Equity                     | <u>69,345,990</u>  | Other Expense           | <u>64,982</u>      |
| Total Liabilities & Equity | <u>115,666,876</u> | Net Profit or (Loss)    | 21,662,609         |

**050740 Marina Del Rey Hospital Marina Del Rey, CA**

4650 LINCOLN BLVD  
 MARINA DEL REY CA 90291

Proprietary  
 Short Term  
 Total Beds 145 90

Los Angeles Private - Corporation  
 Mutual of Omaha Insurance Company 52280 General Short Term

|           |                                   |       |
|-----------|-----------------------------------|-------|
| Full Util | <b>Key Performance Indicators</b> |       |
|           | Occupancy Rate                    | 54.3% |
|           | Length of Stay                    | 4.2   |
|           | Average Wages                     | 38.93 |
|           | Medicare Part A                   | 18.8% |
|           | Medicare Part B                   | 2.4%  |
|           | Current Ratio                     | 2.85  |
|           | Days to Collect                   | 366.0 |
|           | Avg Payment Days                  | 50.6  |
|           | Depreciation Rate                 | 14.3% |
|           | Return of Equity                  | 30.0% |

| <b>Balance Sheet</b>       |                   | <b>Income Statement</b> |                    |
|----------------------------|-------------------|-------------------------|--------------------|
| Current Assets             | 66,742,048        | Total Charges           | 454,639,099        |
| Fixed Assets               | 8,249,624         | Contractual Allowances  | <u>364,215,932</u> |
| Other Assets               | <u>4,456,103</u>  | Operating Revenue       | 90,423,167         |
| Total Assets               | <u>79,447,775</u> | Operating Expenses      | <u>87,257,229</u>  |
| Current Liabilities        | 23,387,115        | Operating Margin        | 3,165,938          |
| Long Term Liabilities      | 41,452,406        | Other Income            | 1,725,061          |
| Equity                     | <u>14,608,254</u> | Other Expense           | <u>447,826</u>     |
| Total Liabilities & Equity | <u>79,447,775</u> | Net Profit or (Loss)    | 4,443,173          |

# Hospital Profile Report

**050366 Mark Twain St Joseph'S Hospital San Andreas, CA**

Voluntary Non-Profit - Other

768 MOUNTAIN RANCH RD FYE 06/30/2008 Days 366 Submitted

Short Term

SAN ANDREAS CA 95249

Total Beds 48 44

Calaveras Govt - District

Blue Cross (California) 00040 General Short Term Full Util  
MARK TWAIN ST. JOSEPH S HOSPITAL

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 12,528,275        |
| Fixed Assets               | 14,316,484        |
| Other Assets               | <u>10,838,976</u> |
| Total Assets               | <u>37,683,735</u> |
| Current Liabilities        | 5,262,097         |
| Long Term Liabilities      | 6,345,917         |
| Equity                     | <u>26,075,721</u> |
| Total Liabilities & Equity | <u>37,683,735</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 108,383,557       |
| Contractual Allowances | <u>68,080,458</u> |
| Operating Revenue      | 40,303,099        |
| Operating Expenses     | <u>37,987,515</u> |
| Operating Margin       | 2,315,584         |
| Other Income           | 675,578           |
| Other Expense          | <u>10,601</u>     |
| Net Profit or (Loss)   | 2,980,561         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 40.6% |
| Length of Stay    | 3.8   |
| Average Wages     | 42.99 |
| Medicare Part A   | 19.3% |
| Medicare Part B   | 4.5%  |
| Current Ratio     | 2.38  |
| Days to Collect   | 148.7 |
| Avg Payment Days  | 27.5  |
| Depreciation Rate | 4.8%  |
| Return of Equity  | 11.0% |

**050254 Marshall Medical Center (1-Rh) Placerville, CA**

Voluntary Non-Profit - Other

1100 MARSHALL WAY FYE 10/31/2008 Days 366 Amended

Short Term

PLACERVILLE CA 95667

Total Beds 93 91

El Dorado Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util  
MARSHALL HOSPITAL

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 44,757,831         |
| Fixed Assets               | 66,786,898         |
| Other Assets               | <u>57,456,783</u>  |
| Total Assets               | <u>169,001,512</u> |
| Current Liabilities        | 27,510,231         |
| Long Term Liabilities      | 87,038,221         |
| Equity                     | <u>54,453,060</u>  |
| Total Liabilities & Equity | <u>169,001,512</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 568,402,332        |
| Contractual Allowances | <u>418,321,006</u> |
| Operating Revenue      | 150,081,326        |
| Operating Expenses     | <u>155,337,743</u> |
| Operating Margin       | (5,256,417)        |
| Other Income           | (15,387)           |
| Other Expense          | <u>8,602,315</u>   |
| Net Profit or (Loss)   | (13,874,119)       |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 74.6%   |
| Length of Stay    | 4.0     |
| Average Wages     | 37.38   |
| Medicare Part A   | 17.2%   |
| Medicare Part B   | 6.1%    |
| Current Ratio     | 1.63    |
| Days to Collect   | 62.0    |
| Avg Payment Days  | 44.0    |
| Depreciation Rate | 4.5%    |
| Return of Equity  | (25.0%) |

# Hospital Profile Report

**051305 Mayers Memorial Hospital Fall River Mills, CA**

Government - Hospital District/Auth

43563 HWY 299 EAST

FYE 06/30/2008 Days 366 Amended

Critical Access Hospital

FALL RIVER MILLS CA 96028

Total Beds 22 22

Shasta

Govt - District

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,965,240        |
| Fixed Assets               | 4,330,698        |
| Other Assets               | <u>1,653,662</u> |
| Total Assets               | <u>9,949,600</u> |
| Current Liabilities        | 4,253,861        |
| Long Term Liabilities      | 6,523,907        |
| Equity                     | <u>(828,168)</u> |
| Total Liabilities & Equity | <u>9,949,600</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 26,452,764        |
| Contractual Allowances | <u>11,112,376</u> |
| Operating Revenue      | 15,340,388        |
| Operating Expenses     | <u>17,849,168</u> |
| Operating Margin       | (2,508,780)       |
| Other Income           | 1,355,360         |
| Other Expense          | <u>6,168</u>      |
| Net Profit or (Loss)   | (1,159,588)       |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 22.4%  |
| Length of Stay    | 2.9    |
| Average Wages     |        |
| Medicare Part A   | 6.1%   |
| Medicare Part B   | 12.5%  |
| Current Ratio     | 0.93   |
| Days to Collect   | 156.7  |
| Avg Payment Days  | 54.8   |
| Depreciation Rate | 2.9%   |
| Return of Equity  | 140.0% |

**050528 Memorial Hospital Los Banos Los Banos, CA**

Voluntary Non-Profit - Other

520 WEST I ST

FYE 12/31/2008 Days 366 Submitted

Short Term

LOS BANOS CA 93635

Total Beds 48 48

Merced

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 5,965,381         |
| Fixed Assets               | 8,909,371         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>14,874,752</u> |
| Current Liabilities        | 12,645,795        |
| Long Term Liabilities      | 924,070           |
| Equity                     | <u>1,304,887</u>  |
| Total Liabilities & Equity | <u>14,874,752</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 155,451,992        |
| Contractual Allowances | <u>117,233,650</u> |
| Operating Revenue      | 38,218,342         |
| Operating Expenses     | <u>38,404,026</u>  |
| Operating Margin       | (185,684)          |
| Other Income           | 1,051,009          |
| Other Expense          | <u>5</u>           |
| Net Profit or (Loss)   | 865,320            |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 45.4% |
| Length of Stay    | 4.1   |
| Average Wages     | 41.21 |
| Medicare Part A   | 12.2% |
| Medicare Part B   | 3.0%  |
| Current Ratio     | 0.47  |
| Days to Collect   | 178.4 |
| Avg Payment Days  | 27.7  |
| Depreciation Rate | 8.1%  |
| Return of Equity  | 66.0% |

# Hospital Profile Report

**050557 Memorial Hospital Medical Center Modesto, CA**

Voluntary Non-Profit - Other

1700 COFFEE RD FYE 12/31/2008 Days 366 Submitted

Short Term

MODESTO CA 95355

Total Beds 275 423

Stanislaus Nonprofit - Other

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

MEMORIAL HOSPITAL MODESTO

**Income Statement**

|                            |                    |                        |                      |
|----------------------------|--------------------|------------------------|----------------------|
| Current Assets             | 98,225,955         | Total Charges          | 2,114,079,873        |
| Fixed Assets               | 289,154,546        | Contractual Allowances | <u>1,676,289,811</u> |
| Other Assets               | <u>74,484,516</u>  | Operating Revenue      | 437,790,062          |
| Total Assets               | <u>461,865,017</u> | Operating Expenses     | <u>367,936,155</u>   |
| Current Liabilities        | 69,699,329         | Operating Margin       | 69,853,907           |
| Long Term Liabilities      | 180,315,245        | Other Income           | 10,922,504           |
| Equity                     | <u>211,850,443</u> | Other Expense          | <u>665,375</u>       |
| Total Liabilities & Equity | <u>461,865,017</u> | Net Profit or (Loss)   | 80,111,036           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 68.5% |
| Length of Stay    | 5.1   |
| Average Wages     | 44.36 |
| Medicare Part A   | 14.9% |
| Medicare Part B   | 2.0%  |
| Current Ratio     | 1.41  |
| Days to Collect   | 195.2 |
| Avg Payment Days  | 56.3  |
| Depreciation Rate | 5.5%  |
| Return of Equity  | 38.0% |

**050468 Memorial Hospital Of Gardena Gardena, CA**

Proprietary

1145 W REDONDO BEACH BLVD FYE 06/30/2008 Days 366 Submitted

Short Term

GARDENA CA 90247

Total Beds 111 103

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

MEMORIAL HOSPITAL OF GARDENA

**Income Statement**

|                            |                    |                        |                    |
|----------------------------|--------------------|------------------------|--------------------|
| Current Assets             | 25,096,099         | Total Charges          | 332,282,471        |
| Fixed Assets               | 12,796,285         | Contractual Allowances | <u>242,100,575</u> |
| Other Assets               | <u>378,077</u>     | Operating Revenue      | 90,181,896         |
| Total Assets               | <u>38,270,461</u>  | Operating Expenses     | <u>96,592,706</u>  |
| Current Liabilities        | 18,471,800         | Operating Margin       | (6,410,810)        |
| Long Term Liabilities      | 22,384,062         | Other Income           | 10,665,419         |
| Equity                     | <u>(2,585,401)</u> | Other Expense          | <u>0</u>           |
| Total Liabilities & Equity | <u>38,270,461</u>  | Net Profit or (Loss)   | 4,254,609          |

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 81.7%    |
| Length of Stay    | 5.4      |
| Average Wages     | 33.46    |
| Medicare Part A   | 23.9%    |
| Medicare Part B   | 1.7%     |
| Current Ratio     | 1.36     |
| Days to Collect   | 266.5    |
| Avg Payment Days  | 33.8     |
| Depreciation Rate | 5.4%     |
| Return of Equity  | (165.0%) |

# Hospital Profile Report

**051325 Mendocino Coast District Hospital Fort Bragg, CA**

Government - Hospital District/Auth

700 RIVER DR FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

FORT BRAGG CA 95437

Total Beds 49 25

Mendocino Govt - District

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

MENDOCINO COAST DISTRICT HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 9,056,123         |
| Fixed Assets               | 12,590,312        |
| Other Assets               | <u>2,380,772</u>  |
| Total Assets               | <u>24,027,207</u> |
| Current Liabilities        | 6,990,075         |
| Long Term Liabilities      | 8,419,988         |
| Equity                     | <u>8,617,144</u>  |
| Total Liabilities & Equity | <u>24,027,207</u> |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 86,991,641        |        |
| Contractual Allowances | <u>49,470,604</u> | 56.9%  |
| Operating Revenue      | 37,521,037        | 43.1%  |
| Operating Expenses     | <u>38,056,734</u> | 101.4% |
| Operating Margin       | (535,697)         | (1.4%) |
| Other Income           | 2,067,400         | 5.5%   |
| Other Expense          | <u>0</u>          | 0.0%   |
| Net Profit or (Loss)   | 1,531,703         | 4.1%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 66.9% |
| Length of Stay    | 6.9   |
| Average Wages     |       |
| Medicare Part A   | 15.9% |
| Medicare Part B   | 10.2% |
| Current Ratio     | 1.30  |
| Days to Collect   | 65.9  |
| Avg Payment Days  | 48.8  |
| Depreciation Rate | 5.2%  |
| Return of Equity  | 18.0% |

**050684 Menifee Valley Medical Center Sun City, CA**

Government - Hospital District/Auth

28400 MCCALL BOULEVARD FYE 06/30/2008 Days 366 Submitted

Short Term

SUN CITY CA 92585

Total Beds 84 84

Riverside Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

MENIFEE VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | (37,517,027)        |
| Fixed Assets               | 9,015,755           |
| Other Assets               | <u>1,201</u>        |
| Total Assets               | <u>(28,500,071)</u> |
| Current Liabilities        | 1,449,467           |
| Long Term Liabilities      | 0                   |
| Equity                     | <u>(29,949,538)</u> |
| Total Liabilities & Equity | <u>(28,500,071)</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 179,889,138        |         |
| Contractual Allowances | <u>139,720,693</u> | 77.7%   |
| Operating Revenue      | 40,168,445         | 22.3%   |
| Operating Expenses     | <u>45,885,882</u>  | 114.2%  |
| Operating Margin       | (5,717,437)        | (14.2%) |
| Other Income           | 716,614            | 1.8%    |
| Other Expense          | <u>6,577</u>       | 0.0%    |
| Net Profit or (Loss)   | (5,007,400)        | (12.5%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 63.7%   |
| Length of Stay    | 4.3     |
| Average Wages     | 37.33   |
| Medicare Part A   | 28.1%   |
| Medicare Part B   | 4.0%    |
| Current Ratio     | (25.88) |
| Days to Collect   | 312.0   |
| Avg Payment Days  | 9.1     |
| Depreciation Rate | 2.0%    |
| Return of Equity  | 17.0%   |

# Hospital Profile Report

**050754 Menlo Park Surgical Hospital Menlo Park, CA**

Voluntary Non-Profit - Private

570 WILLOW ROAD

FYE 12/31/2008 Days 366 Submitted

Short Term

MENLO PARK CA 94025

Total Beds 16 16

San Mateo

Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 8,325,118         |
| Fixed Assets               | 7,298,330         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>15,623,448</u> |
| Current Liabilities        | 2,576,786         |
| Long Term Liabilities      | 43,956            |
| Equity                     | <u>13,002,706</u> |
| Total Liabilities & Equity | <u>15,623,448</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 30,738,218        |
| Contractual Allowances | <u>16,872,535</u> |
| Operating Revenue      | 13,865,683        |
| Operating Expenses     | <u>12,082,010</u> |
| Operating Margin       | 1,783,673         |
| Other Income           | 111,695           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 1,895,368         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 8.0%  |
| Length of Stay    | 1.3   |
| Average Wages     | 73.03 |
| Medicare Part A   | 2.0%  |
| Medicare Part B   | 5.6%  |
| Current Ratio     | 3.23  |
| Days to Collect   | 151.0 |
| Avg Payment Days  | 14.5  |
| Depreciation Rate | 1.4%  |
| Return of Equity  | 15.0% |

**050017 Mercy General Hospital Sacramento, CA**

Voluntary Non-Profit - Church

4001 J ST

FYE 06/30/2008 Days 366 Submitted

Short Term

SACRAMENTO CA 95819

Total Beds 300 274

Sacramento

Nonprofit - Church

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 82,378,535         |
| Fixed Assets               | 40,651,060         |
| Other Assets               | <u>66,932,585</u>  |
| Total Assets               | <u>189,962,180</u> |
| Current Liabilities        | (109,270,898)      |
| Long Term Liabilities      | 52,190,336         |
| Equity                     | <u>247,042,742</u> |
| Total Liabilities & Equity | <u>189,962,180</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,744,971,496        |
| Contractual Allowances | <u>1,381,740,696</u> |
| Operating Revenue      | 363,230,800          |
| Operating Expenses     | <u>375,955,244</u>   |
| Operating Margin       | (12,724,444)         |
| Other Income           | 57,330,562           |
| Other Expense          | <u>0</u>             |
| Net Profit or (Loss)   | 44,606,118           |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 73.3%  |
| Length of Stay    | 4.3    |
| Average Wages     | 49.74  |
| Medicare Part A   | 19.9%  |
| Medicare Part B   | 3.4%   |
| Current Ratio     | (0.75) |
| Days to Collect   | 252.4  |
| Avg Payment Days  | 32.0   |
| Depreciation Rate | 3.9%   |
| Return of Equity  | 18.0%  |

# Hospital Profile Report

## 050295 Mercy Hospital Bakersfield, CA

2215 TRUXTUN AVENUE  
 BAKERSFIELD CA 93301  
 Kern

Voluntary Non-Profit - Church  
 Short Term  
 Total Beds 211 221

Blue Cross (California) 00040 General Short Term Full Util  
 MERCY HOSPITAL

| <b>Balance Sheet</b>       |                    |
|----------------------------|--------------------|
| Current Assets             | 88,428,225         |
| Fixed Assets               | 64,272,611         |
| Other Assets               | <u>35,498,271</u>  |
| Total Assets               | <u>188,199,107</u> |
| Current Liabilities        | 38,061,655         |
| Long Term Liabilities      | 57,470,103         |
| Equity                     | <u>92,667,349</u>  |
| Total Liabilities & Equity | <u>188,199,107</u> |

| <b>Income Statement</b> |                    |
|-------------------------|--------------------|
| Total Charges           | 919,809,857        |
| Contractual Allowances  | <u>646,631,828</u> |
| Operating Revenue       | 273,178,029        |
| Operating Expenses      | <u>237,714,494</u> |
| Operating Margin        | 35,463,535         |
| Other Income            | 4,570,811          |
| Other Expense           | <u>0</u>           |
| Net Profit or (Loss)    | 40,034,346         |

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 94.7% |
| Length of Stay                    | 4.9   |
| Average Wages                     | 42.76 |
| Medicare Part A                   | 11.5% |
| Medicare Part B                   | 1.4%  |
| Current Ratio                     | 2.32  |
| Days to Collect                   | 177.4 |
| Avg Payment Days                  | 53.8  |
| Depreciation Rate                 | 2.9%  |
| Return of Equity                  | 43.0% |

## 050414 Mercy Hospital Of Folsom Folsom, CA

1650 CREEKSIDE DRIVE  
 FOLSOM CA 95630  
 Sacramento

Proprietary  
 Short Term  
 Total Beds 95 85

USG California 00454 General Short Term Full Util  
 MERCY HOSPITAL OF FOLSOM

| <b>Balance Sheet</b>       |                   |
|----------------------------|-------------------|
| Current Assets             | 14,687,873        |
| Fixed Assets               | 35,931,764        |
| Other Assets               | <u>22,393,630</u> |
| Total Assets               | <u>73,013,267</u> |
| Current Liabilities        | (56,768,260)      |
| Long Term Liabilities      | 35,089,370        |
| Equity                     | <u>94,692,157</u> |
| Total Liabilities & Equity | <u>73,013,267</u> |

| <b>Income Statement</b> |                    |
|-------------------------|--------------------|
| Total Charges           | 323,280,975        |
| Contractual Allowances  | <u>227,802,132</u> |
| Operating Revenue       | 95,478,843         |
| Operating Expenses      | <u>91,325,840</u>  |
| Operating Margin        | 4,153,003          |
| Other Income            | 12,296,944         |
| Other Expense           | <u>0</u>           |
| Net Profit or (Loss)    | 16,449,947         |

| <b>Key Performance Indicators</b> |        |
|-----------------------------------|--------|
| Occupancy Rate                    | 60.9%  |
| Length of Stay                    | 3.9    |
| Average Wages                     | 50.32  |
| Medicare Part A                   | 11.5%  |
| Medicare Part B                   | 1.8%   |
| Current Ratio                     | (0.26) |
| Days to Collect                   | 189.2  |
| Avg Payment Days                  | 34.9   |
| Depreciation Rate                 | 4.3%   |
| Return of Equity                  | 17.0%  |

# Hospital Profile Report

**050444 Mercy Medical Center Merced Merced, CA**

Government - Local

301 E 13TH ST

FYE 06/30/2008 Days 366 Submitted

Short Term

MERCED CA 95340

Total Beds 287 160

Merced Nonprofit - Church

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

MERCY MEDICAL CENTER MERCED

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |       |                   |       |
|----------------------------|-------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 34,484,027  | Total Charges          | 632,399,463 |       | Occupancy Rate    | 83.3% |
| Fixed Assets               | 20,362,329  | Contractual Allowances | 465,836,609 | 73.7% | Length of Stay    | 4.7   |
| Other Assets               | 226,014,085 | Operating Revenue      | 166,562,854 | 26.3% | Average Wages     | 42.51 |
| Total Assets               | 280,860,441 | Operating Expenses     | 151,563,435 | 91.0% | Medicare Part A   | 26.9% |
| Current Liabilities        | 36,155,744  | Operating Margin       | 14,999,419  | 9.0%  | Medicare Part B   | 5.1%  |
| Long Term Liabilities      | 214,837,556 | Other Income           | 1,367,366   | 0.8%  | Current Ratio     | 0.95  |
| Equity                     | 29,867,141  | Other Expense          | 4,160,040   | 2.5%  | Days to Collect   | 231.2 |
| Total Liabilities & Equity | 280,860,441 | Net Profit or (Loss)   | 12,206,745  | 7.3%  | Avg Payment Days  | 50.4  |
|                            |             |                        |             |       | Depreciation Rate | 9.1%  |
|                            |             |                        |             |       | Return of Equity  | 41.0% |

**051319 Mercy Medical Center Mt Shasta Mount Shasta, CA**

Voluntary Non-Profit - Other

914 PINE STREET

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

MOUNT SHASTA CA 96067

Total Beds 25 25

Siskiyou Nonprofit - Church

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

MERCY MEDICAL CENTER MT. SHASTA

**Balance Sheet**

**Income Statement**

|                            |             |                        |            |       |                   |        |
|----------------------------|-------------|------------------------|------------|-------|-------------------|--------|
| Current Assets             | 7,413,729   | Total Charges          | 86,919,534 |       | Occupancy Rate    | 51.6%  |
| Fixed Assets               | 12,313,023  | Contractual Allowances | 42,655,416 | 49.1% | Length of Stay    | 3.1    |
| Other Assets               | 1,586,889   | Operating Revenue      | 44,264,118 | 50.9% | Average Wages     | 3.1    |
| Total Assets               | 21,313,641  | Operating Expenses     | 42,863,015 | 96.8% | Medicare Part A   | 16.0%  |
| Current Liabilities        | (5,978,105) | Operating Margin       | 1,401,103  | 3.2%  | Medicare Part B   | 8.4%   |
| Long Term Liabilities      | 5,145,652   | Other Income           | 1,002,975  | 2.3%  | Current Ratio     | (1.24) |
| Equity                     | 22,146,094  | Other Expense          | 0          | 0.0%  | Days to Collect   | 105.7  |
| Total Liabilities & Equity | 21,313,641  | Net Profit or (Loss)   | 2,404,078  | 5.4%  | Avg Payment Days  | 26.9   |
|                            |             |                        |            |       | Depreciation Rate | 5.5%   |
|                            |             |                        |            |       | Return of Equity  | 11.0%  |

# Hospital Profile Report

**050280 Mercy Medical Center Redding Redding, CA**

Voluntary Non-Profit - Church

2175 ROSALINE AVE, CLAIRMONT HGTS FYE 06/30/2008 Days 366 Submitted

Short Term

REDDING CA 96001

Total Beds 256 264

Shasta Nonprofit - Other

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

MERCY MEDICAL CENTER REDDING

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |
|----------------------------|-------------|------------------------|-------------|
| Current Assets             | 274,029,390 | Total Charges          | 963,752,016 |
| Fixed Assets               | 56,576,378  | Contractual Allowances | 693,721,990 |
| Other Assets               | 23,950,539  | Operating Revenue      | 270,030,026 |
| Total Assets               | 354,556,307 | Operating Expenses     | 249,438,804 |
| Current Liabilities        | 31,401,225  | Operating Margin       | 20,591,222  |
| Long Term Liabilities      | 45,156,324  | Other Income           | 7,812,922   |
| Equity                     | 277,998,758 | Other Expense          | 0           |
| Total Liabilities & Equity | 354,556,307 | Net Profit or (Loss)   | 28,404,144  |

|                   |       |       |
|-------------------|-------|-------|
| Occupancy Rate    |       | 62.2% |
| Length of Stay    |       | 4.4   |
| Average Wages     |       | 49.33 |
| Medicare Part A   | 72.0% | 27.2% |
| Medicare Part B   | 28.0% | 4.4%  |
| Current Ratio     | 92.4% | 8.73  |
| Days to Collect   | 7.6%  | 193.2 |
| Avg Payment Days  | 2.9%  | 30.6  |
| Depreciation Rate | 0.0%  | 4.9%  |
| Return of Equity  | 10.5% | 10.0% |

**050516 Mercy San Juan Medical Center Carmichael, CA**

Voluntary Non-Profit - Other

6501 COYLE AVE FYE 06/30/2008 Days 366 Submitted

Short Term

CARMICHAEL CA 95608

Total Beds 254 260

Sacramento Nonprofit - Church

USG California 00454 General Short Term

Full Util

**Key Performance Indicators**

MERCY SAN JUAN MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |              |                        |               |
|----------------------------|--------------|------------------------|---------------|
| Current Assets             | 59,512,320   | Total Charges          | 1,433,884,812 |
| Fixed Assets               | 52,793,263   | Contractual Allowances | 1,087,891,229 |
| Other Assets               | 114,700,060  | Operating Revenue      | 345,993,583   |
| Total Assets               | 227,005,643  | Operating Expenses     | 362,508,914   |
| Current Liabilities        | (85,278,166) | Operating Margin       | (16,515,331)  |
| Long Term Liabilities      | 95,026,599   | Other Income           | 45,323,075    |
| Equity                     | 217,257,210  | Other Expense          | 30,922        |
| Total Liabilities & Equity | 227,005,643  | Net Profit or (Loss)   | 28,776,822    |

|                   |        |        |
|-------------------|--------|--------|
| Occupancy Rate    |        | 84.7%  |
| Length of Stay    |        | 4.7    |
| Average Wages     |        | 51.09  |
| Medicare Part A   | 75.9%  | 16.5%  |
| Medicare Part B   | 24.1%  | 2.6%   |
| Current Ratio     | 104.8% | (0.70) |
| Days to Collect   | (4.8%) | 273.5  |
| Avg Payment Days  | 13.1%  | 30.6   |
| Depreciation Rate | 0.0%   | 5.4%   |
| Return of Equity  | 8.3%   | 13.0%  |

# Hospital Profile Report

**050590 Methodist Hospital Of Sacramento Sacramento, CA**

Voluntary Non-Profit - Other

7500 HOSPITAL DRIVE FYE 06/30/2008 Days 366 Submitted

Short Term

SACRAMENTO CA 95823

Total Beds 154 162

Sacramento Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

METHODIST HOSPITAL OF SACRAMENTO

**Balance Sheet**

**Income Statement**

|                            |             |                        |              |         |  |
|----------------------------|-------------|------------------------|--------------|---------|--|
| Current Assets             | 33,182,508  | Total Charges          | 587,818,745  |         |  |
| Fixed Assets               | 37,087,160  | Contractual Allowances | 436,112,179  | 74.2%   |  |
| Other Assets               | 43,283,851  | Operating Revenue      | 151,706,566  | 25.8%   |  |
| Total Assets               | 113,553,519 | Operating Expenses     | 168,966,385  | 111.4%  |  |
| Current Liabilities        | 72,008,809  | Operating Margin       | (17,259,819) | (11.4%) |  |
| Long Term Liabilities      | 32,386,291  | Other Income           | 19,679,147   | 13.0%   |  |
| Equity                     | 9,158,419   | Other Expense          | 19,792       | 0.0%    |  |
| Total Liabilities & Equity | 113,553,519 | Net Profit or (Loss)   | 2,399,536    | 1.6%    |  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 59.8% |
| Length of Stay    | 3.7   |
| Average Wages     | 48.55 |
| Medicare Part A   | 16.9% |
| Medicare Part B   | 1.9%  |
| Current Ratio     | 0.46  |
| Days to Collect   | 263.8 |
| Avg Payment Days  | 27.9  |
| Depreciation Rate | 3.7%  |
| Return of Equity  | 26.0% |

**050238 Methodist Hospital Of Southern Ca Arcadia, CA**

Voluntary Non-Profit - Church

300 W HUNTINGTON DR FYE 12/31/2008 Days 366 Submitted

Short Term

ARCADIA CA 91006

Total Beds 351 350

Los Angeles Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

METHODIST HOSPITAL OF SO. CALIF.

**Balance Sheet**

**Income Statement**

|                            |             |                        |              |        |  |
|----------------------------|-------------|------------------------|--------------|--------|--|
| Current Assets             | 88,121,745  | Total Charges          | 810,815,338  |        |  |
| Fixed Assets               | 108,495,880 | Contractual Allowances | 569,514,675  | 70.2%  |  |
| Other Assets               | 19,297,568  | Operating Revenue      | 241,300,663  | 29.8%  |  |
| Total Assets               | 215,915,193 | Operating Expenses     | 238,434,906  | 98.8%  |  |
| Current Liabilities        | 43,084,362  | Operating Margin       | 2,865,757    | 1.2%   |  |
| Long Term Liabilities      | 36,023,304  | Other Income           | (18,179,713) | (7.5%) |  |
| Equity                     | 136,807,527 | Other Expense          | 0            | 0.0%   |  |
| Total Liabilities & Equity | 215,915,193 | Net Profit or (Loss)   | (15,313,956) | (6.3%) |  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 63.3%   |
| Length of Stay    | 5.1     |
| Average Wages     | 38.31   |
| Medicare Part A   | 27.7%   |
| Medicare Part B   | 3.5%    |
| Current Ratio     | 2.05    |
| Days to Collect   | 71.0    |
| Avg Payment Days  | 38.3    |
| Depreciation Rate | 5.1%    |
| Return of Equity  | (11.0%) |

# Hospital Profile Report

**054133 Metropolitan State Hospital Norwalk, CA**

11400 S NORWALK BLVD  
 NORWALK CA 90650  
 Los Angeles  
 Blue Cross (California) 00040

FYE 06/30/2008 Days 366 Submitted  
 Govt - State  
 Psychiatric

Government - Local  
 Psychiatric  
 Total Beds 222 952

**Balance Sheet**

|                                       |                  |
|---------------------------------------|------------------|
| Current Assets                        | 2,165,866        |
| Fixed Assets                          | 0                |
| Other Assets                          | 0                |
| <b>Total Assets</b>                   | <b>2,165,866</b> |
| Current Liabilities                   | 41,966,158       |
| Long Term Liabilities                 | 0                |
| Equity                                | (39,800,292)     |
| <b>Total Liabilities &amp; Equity</b> | <b>2,165,866</b> |

**Income Statement**

|                             |                     |                |
|-----------------------------|---------------------|----------------|
| Total Charges               | 148,058,246         |                |
| Contractual Allowances      | 0                   | 0.0%           |
| Operating Revenue           | 148,058,246         | 100.0%         |
| Operating Expenses          | 174,432,510         | 117.8%         |
| Operating Margin            | (26,374,264)        | (17.8%)        |
| Other Income                | 0                   | 0.0%           |
| Other Expense               | 0                   | 0.0%           |
| <b>Net Profit or (Loss)</b> | <b>(26,374,264)</b> | <b>(17.8%)</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 35.6% |
| Length of Stay    | 335.5 |
| Average Wages     |       |
| Medicare Part A   | 0.1%  |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 0.05  |
| Days to Collect   | 1.4   |
| Avg Payment Days  | 18.8  |
| Depreciation Rate |       |
| Return of Equity  | 66.0% |

**053309 Miller Children'S Hospital Long Beach, CA**

2801 ATLANTIC AVENUE  
 LONG BEACH CA 90806  
 Los Angeles  
 USG California 00454

FYE 06/30/2008 Days 366 Submitted  
 Nonprofit - Other  
 Children

Voluntary Non-Profit - Other  
 Childrens  
 Total Beds 171 308

**Balance Sheet**

|                                       |                    |
|---------------------------------------|--------------------|
| Current Assets                        | 46,263,929         |
| Fixed Assets                          | 49,845,871         |
| Other Assets                          | 97,545,625         |
| <b>Total Assets</b>                   | <b>193,655,425</b> |
| Current Liabilities                   | 293,588,251        |
| Long Term Liabilities                 | 18,201,124         |
| Equity                                | (118,133,950)      |
| <b>Total Liabilities &amp; Equity</b> | <b>193,655,425</b> |

**Income Statement**

|                             |                     |                |
|-----------------------------|---------------------|----------------|
| Total Charges               | 681,473,552         |                |
| Contractual Allowances      | 417,954,918         | 61.3%          |
| Operating Revenue           | 263,518,634         | 38.7%          |
| Operating Expenses          | 325,147,208         | 123.4%         |
| Operating Margin            | (61,628,574)        | (23.4%)        |
| Other Income                | 33,550,787          | 12.7%          |
| Other Expense               | 0                   | 0.0%           |
| <b>Net Profit or (Loss)</b> | <b>(28,077,787)</b> | <b>(10.7%)</b> |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 83.8% |
| Length of Stay    | 5.9   |
| Average Wages     |       |
| Medicare Part A   | 0.5%  |
| Medicare Part B   | 0.1%  |
| Current Ratio     | 0.16  |
| Days to Collect   | 176.8 |
| Avg Payment Days  | 23.1  |
| Depreciation Rate | 0.8%  |
| Return of Equity  | 24.0% |

# Hospital Profile Report

**050704 Mission Community Hospital - Panorama Panorama City, CA**

Voluntary Non-Profit - Private

14850 ROSCOE BLVD

FYE 06/30/2008 Days 366 Submitted

Short Term

PANORAMA CITY CA 91402

Total Beds 96 145

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

MISSION COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 9,020,505         |
| Fixed Assets               | 55,186,131        |
| Other Assets               | <u>6,277,304</u>  |
| Total Assets               | <u>70,483,940</u> |
| Current Liabilities        | 7,142,279         |
| Long Term Liabilities      | 30,175,725        |
| Equity                     | <u>33,165,936</u> |
| Total Liabilities & Equity | <u>70,483,940</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 140,901,720       |
| Contractual Allowances | <u>93,046,707</u> |
| Operating Revenue      | 47,855,013        |
| Operating Expenses     | <u>51,202,753</u> |
| Operating Margin       | (3,347,740)       |
| Other Income           | 3,627,484         |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 279,744           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 67.0% |
| Length of Stay    | 5.1   |
| Average Wages     | 33.62 |
| Medicare Part A   | 50.6% |
| Medicare Part B   | 7.2%  |
| Current Ratio     | 1.26  |
| Days to Collect   | 241.1 |
| Avg Payment Days  | 38.7  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 1.0%  |

**050567 Mission Hospital Regional Med Center Mission Viejo, CA**

Proprietary

27700 MEDICAL CENTER RD

FYE 06/30/2008 Days 366 Submitted

Short Term

MISSION VIEJO CA 92691

Total Beds 277 277

Orange

Nonprofit - Other

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

MISSION HOSPITAL REGIONAL MED CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 144,154,256        |
| Fixed Assets               | 195,735,294        |
| Other Assets               | <u>87,333,043</u>  |
| Total Assets               | <u>427,222,593</u> |
| Current Liabilities        | 58,511,772         |
| Long Term Liabilities      | 161,899,495        |
| Equity                     | <u>206,811,326</u> |
| Total Liabilities & Equity | <u>427,222,593</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,154,101,906      |
| Contractual Allowances | <u>831,196,979</u> |
| Operating Revenue      | 322,904,927        |
| Operating Expenses     | <u>310,533,212</u> |
| Operating Margin       | 12,371,715         |
| Other Income           | 10,278,673         |
| Other Expense          | <u>2,530,352</u>   |
| Net Profit or (Loss)   | 20,120,036         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 74.1% |
| Length of Stay    | 4.2   |
| Average Wages     | 45.49 |
| Medicare Part A   | 16.3% |
| Medicare Part B   | 1.8%  |
| Current Ratio     | 2.46  |
| Days to Collect   | 114.3 |
| Avg Payment Days  | 46.4  |
| Depreciation Rate | 2.7%  |
| Return of Equity  | 10.0% |

# Hospital Profile Report

**050430 Modoc Medical Center Alturas, CA**

228 W MCDOWELL ST

FYE 10/08/2008 Days 100 Submitted

Voluntary Non-Profit - Other

ALTURAS CA 96101

FYE 06/30/2008 Days 366 Submitted

Short Term

Total Beds 16 16

Modoc Govt - County

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | (9,580,246)        |
| Fixed Assets               | 2,141,513          |
| Other Assets               | <u>33,855</u>      |
| Total Assets               | <u>(7,404,878)</u> |
| Current Liabilities        | 1,402,946          |
| Long Term Liabilities      | 273,929            |
| Equity                     | <u>(9,081,753)</u> |
| Total Liabilities & Equity | <u>(7,404,878)</u> |

**MODOC MEDICAL CENTER**

**Income Statement**

|                        |                  |         |
|------------------------|------------------|---------|
| Total Charges          | 4,709,935        |         |
| Contractual Allowances | <u>1,953,361</u> | 41.5%   |
| Operating Revenue      | 2,756,574        | 58.5%   |
| Operating Expenses     | <u>3,869,233</u> | 140.4%  |
| Operating Margin       | (1,112,659)      | (40.4%) |
| Other Income           | 346,495          | 12.6%   |
| Other Expense          | <u>357,552</u>   | 13.0%   |
| Net Profit or (Loss)   | (1,123,716)      | (40.8%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 6.3%   |
| Length of Stay    | 2.7    |
| Average Wages     | 21.91  |
| Medicare Part A   | 4.6%   |
| Medicare Part B   | 3.0%   |
| Current Ratio     | (6.83) |
| Days to Collect   | 182.1  |
| Avg Payment Days  | 35.3   |
| Depreciation Rate | 0.4%   |
| Return of Equity  | 12.0%  |

**050758 Montclair Hospital Medical Center Montclair, CA**

5000 SAN BERNARDINO ST

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Private

MONTCLAIR CA 91763

Short Term

Total Beds 102 102

San Bernardino Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 8,911,823          |
| Fixed Assets               | 6,209,964          |
| Other Assets               | <u>63,184</u>      |
| Total Assets               | <u>15,184,971</u>  |
| Current Liabilities        | 1,924,515          |
| Long Term Liabilities      | 18,566,295         |
| Equity                     | <u>(5,305,839)</u> |
| Total Liabilities & Equity | <u>15,184,971</u>  |

**MONTCLAIR HOSPITAL MEDICAL CENTER**

**Income Statement**

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 167,220,751        |       |
| Contractual Allowances | <u>124,977,724</u> | 74.7% |
| Operating Revenue      | 42,243,027         | 25.3% |
| Operating Expenses     | <u>39,680,289</u>  | 93.9% |
| Operating Margin       | 2,562,738          | 6.1%  |
| Other Income           | 481,342            | 1.1%  |
| Other Expense          | <u>364,198</u>     | 0.9%  |
| Net Profit or (Loss)   | 2,679,882          | 6.3%  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 45.8%   |
| Length of Stay    | 3.4     |
| Average Wages     | 31.27   |
| Medicare Part A   | 30.0%   |
| Medicare Part B   | 0.7%    |
| Current Ratio     | 4.63    |
| Days to Collect   | 225.6   |
| Avg Payment Days  | 19.7    |
| Depreciation Rate | 44.1%   |
| Return of Equity  | (51.0%) |

# Hospital Profile Report

**050736 Monterey Park Hospital Monterey Park, CA**

900 S ATLANTIC BLVD  
 MONTEREY PARK CA 91754  
 Los Angeles

Proprietary  
 Short Term  
 Total Beds 102 101

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Short Term Full Util

**MONTEREY PARK HOSPITAL**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 18,252,671         |
| Fixed Assets               | 494,299            |
| Other Assets               | <u>334,691</u>     |
| Total Assets               | <u>19,081,661</u>  |
| Current Liabilities        | 16,308,860         |
| Long Term Liabilities      | 4,063,467          |
| Equity                     | <u>(1,290,666)</u> |
| Total Liabilities & Equity | <u>19,081,661</u>  |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 336,372,630        |
| Contractual Allowances | <u>282,996,955</u> |
| Operating Revenue      | 53,375,675         |
| Operating Expenses     | <u>52,113,991</u>  |
| Operating Margin       | 1,261,684          |
| Other Income           | 442,422            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 1,704,106          |

**Key Performance Indicators**

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 66.1%    |
| Length of Stay    | 4.8      |
| Average Wages     | 38.61    |
| Medicare Part A   | 27.8%    |
| Medicare Part B   | 3.5%     |
| Current Ratio     | 1.12     |
| Days to Collect   | 431.7    |
| Avg Payment Days  | 29.5     |
| Depreciation Rate | 15.1%    |
| Return of Equity  | (132.0%) |

**050694 Moreno Valley Community Hospital Moreno Valley, CA**

27300 IRIS AVENUE  
 MORENO VALLEY CA 92555  
 Riverside

Government - Hospital District/Auth  
 Short Term  
 Total Beds 101 101

Blue Cross (California) 00040 Govt - District

General Short Term Full Util

**MORENO VALLEY COMMUNITY HOSPITAL**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | (64,904,559)        |
| Fixed Assets               | 0                   |
| Other Assets               | <u>17,504</u>       |
| Total Assets               | <u>(64,887,055)</u> |
| Current Liabilities        | 2,692,873           |
| Long Term Liabilities      | 0                   |
| Equity                     | <u>(67,579,928)</u> |
| Total Liabilities & Equity | <u>(64,887,055)</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 165,505,050        |
| Contractual Allowances | <u>126,500,769</u> |
| Operating Revenue      | 39,004,281         |
| Operating Expenses     | <u>49,334,260</u>  |
| Operating Margin       | (10,329,979)       |
| Other Income           | 2,459,497          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (7,870,482)        |

**Key Performance Indicators**

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 74.7%   |
| Length of Stay    | 3.2     |
| Average Wages     | 37.97   |
| Medicare Part A   | 31.1%   |
| Medicare Part B   | 2.2%    |
| Current Ratio     | (24.10) |
| Days to Collect   | 259.6   |
| Avg Payment Days  | 20.3    |
| Depreciation Rate | 12.0%   |
| Return of Equity  | 12.0%   |

# Hospital Profile Report

**050552 Motion Picture & Television Hospital Woodland Hills, CA**

Voluntary Non-Profit - Other

23388 MULHOLLAND DRIVE

FYE 12/31/2008 Days 366 Submitted

Short Term

WOODLAND HILLS CA 91364

Total Beds 256 61

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

MOTION PICTURE AND TELEVISION FUND

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 17,309,916         |
| Fixed Assets               | 60,040,484         |
| Other Assets               | <u>133,680,876</u> |
| Total Assets               | <u>211,031,276</u> |
| Current Liabilities        | 23,262,893         |
| Long Term Liabilities      | 85,741,469         |
| Equity                     | <u>102,026,914</u> |
| Total Liabilities & Equity | <u>211,031,276</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 112,240,545        |         |
| Contractual Allowances | <u>39,834,548</u>  | 35.5%   |
| Operating Revenue      | 72,405,997         | 64.5%   |
| Operating Expenses     | <u>116,727,971</u> | 161.2%  |
| Operating Margin       | (44,321,974)       | (61.2%) |
| Other Income           | 5,047,874          | 7.0%    |
| Other Expense          | <u>30,505,444</u>  | 42.1%   |
| Net Profit or (Loss)   | (69,779,544)       | (96.4%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 10.1%   |
| Length of Stay    | 3.8     |
| Average Wages     | 36.21   |
| Medicare Part A   | 2.3%    |
| Medicare Part B   | 2.4%    |
| Current Ratio     | 0.74    |
| Days to Collect   | 55.8    |
| Avg Payment Days  | 32.5    |
| Depreciation Rate | 4.9%    |
| Return of Equity  | (68.0%) |

**051312 Mountains Community Hospital Lake Arrowhead, CA**

Government - Hospital District/Auth

29101 HOSPITAL ROAD

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

LAKE ARROWHEAD CA 92352

Total Beds 25 17

San Bernardino

Govt - District

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

MOUNTAINS COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 3,159,393         |
| Fixed Assets               | 8,480,407         |
| Other Assets               | <u>3,229,632</u>  |
| Total Assets               | <u>14,869,432</u> |
| Current Liabilities        | 1,032,011         |
| Long Term Liabilities      | 8,755,000         |
| Equity                     | <u>5,082,421</u>  |
| Total Liabilities & Equity | <u>14,869,432</u> |

|                        |                   |         |
|------------------------|-------------------|---------|
| Total Charges          | 22,056,470        |         |
| Contractual Allowances | <u>12,644,637</u> | 57.3%   |
| Operating Revenue      | 9,411,833         | 42.7%   |
| Operating Expenses     | <u>16,274,274</u> | 172.9%  |
| Operating Margin       | (6,862,441)       | (72.9%) |
| Other Income           | 4,013,629         | 42.6%   |
| Other Expense          | <u>0</u>          | 0.0%    |
| Net Profit or (Loss)   | (2,848,812)       | (30.3%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 44.9%   |
| Length of Stay    | 4.3     |
| Average Wages     | 36.73   |
| Medicare Part A   | 8.0%    |
| Medicare Part B   | 9.3%    |
| Current Ratio     | 3.06    |
| Days to Collect   | 179.0   |
| Avg Payment Days  | 20.2    |
| Depreciation Rate | 0.0%    |
| Return of Equity  | (56.0%) |

# Hospital Profile Report

**054131 Mt Diablo Bmc Concord, CA**

2740 GRANT ST  
 CONCORD CA 94524  
 Contra Costa  
 Blue Cross (California) 00040

FYE 12/31/2008 Days 366 Submitted

Nonprofit - Other

Psychiatric

JOHN MUIR BEHAVIORAL HEALTH

Voluntary Non-Profit - Other

Psychiatric

Total Beds 73 73

**Balance Sheet**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 4,726,420        |
| Fixed Assets               | 947,923          |
| Other Assets               | <u>0</u>         |
| Total Assets               | <u>5,674,343</u> |
| Current Liabilities        | 5,300,986        |
| Long Term Liabilities      | 263,000          |
| Equity                     | <u>110,357</u>   |
| Total Liabilities & Equity | <u>5,674,343</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 58,702,994        |
| Contractual Allowances | <u>36,928,102</u> |
| Operating Revenue      | 21,774,892        |
| Operating Expenses     | <u>24,789,005</u> |
| Operating Margin       | (3,014,113)       |
| Other Income           | 719,626           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (2,294,487)       |

Full Util

**Key Performance Indicators**

|                   |            |
|-------------------|------------|
| Occupancy Rate    | 66.0%      |
| Length of Stay    | 6.6        |
| Average Wages     |            |
| Medicare Part A   | 12.2%      |
| Medicare Part B   | 0.9%       |
| Current Ratio     | 0.89       |
| Days to Collect   | 173.2      |
| Avg Payment Days  | 22.3       |
| Depreciation Rate | 36.4%      |
| Return of Equity  | (2,079.0%) |

**050667 N M Holderman Memorial Hospital Yountville, CA**

260 CALIFORNIA DR  
 YOUNTVILLE CA 94599  
 Napa  
 Blue Cross (California) 00040

FYE 06/30/2008 Days 366 Submitted

Govt - State

General Short Term

NELSON M. HOLDERMAN

Government - State

Short Term

Total Beds 30 20

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 139,753,477        |
| Fixed Assets               | 7,371,088          |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>147,124,565</u> |
| Current Liabilities        | 67,867,708         |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>79,256,857</u>  |
| Total Liabilities & Equity | <u>147,124,565</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 73,787,441        |
| Contractual Allowances | <u>54,522,951</u> |
| Operating Revenue      | 19,264,490        |
| Operating Expenses     | <u>82,396,173</u> |
| Operating Margin       | (63,131,683)      |
| Other Income           | 63,131,682        |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (1)               |

Full Util

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 7.3%  |
| Length of Stay    | 2.2   |
| Average Wages     | 31.10 |
| Medicare Part A   | 1.6%  |
| Medicare Part B   | 8.5%  |
| Current Ratio     | 2.06  |
| Days to Collect   | 29.8  |
| Avg Payment Days  | 13.4  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 0.0%  |

# Hospital Profile Report

**054122 Napa State Hospital Napa, CA**

2100 NAPA-VALLEJO HIGHWAY FYE 06/30/2008 Days 366 Submitted

NAPA CA 94558

Napa Govt - State

Blue Cross (California) 00040 Psychiatric

Government - Local

Psychiatric

Total Beds 49 151

Full Util **Key Performance Indicators**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 21,134,663          |
| Fixed Assets               | 0                   |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>21,134,663</u>   |
| Current Liabilities        | 62,002,030          |
| Long Term Liabilities      | 0                   |
| Equity                     | <u>(40,867,367)</u> |
| Total Liabilities & Equity | <u>21,134,663</u>   |

**Income Statement**

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 217,698,887        |         |
| Contractual Allowances | <u>0</u>           | 0.0%    |
| Operating Revenue      | 217,698,887        | 100.0%  |
| Operating Expenses     | <u>252,094,284</u> | 115.8%  |
| Operating Margin       | (34,395,397)       | (15.8%) |
| Other Income           | 0                  | 0.0%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (34,395,397)       | (15.8%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 13.0% |
| Length of Stay    | 796.3 |
| Average Wages     |       |
| Medicare Part A   | 0.0%  |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 0.34  |
| Days to Collect   | 14.1  |
| Avg Payment Days  | 23.4  |
| Depreciation Rate |       |
| Return of Equity  | 84.0% |

**050248 Natividad Medical Center Salinas, CA**

1441 CONSTITUTION BOULEVARD FYE 06/30/2008 Days 366 Submitted

SALINAS CA 93906

Monterey Govt - County

USG California 00454 General Short Term

Government - Local

Short Term

Total Beds 163 152

Full Util **Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 37,444,809         |
| Fixed Assets               | (16,313,599)       |
| Other Assets               | <u>139,780,116</u> |
| Total Assets               | <u>160,911,326</u> |
| Current Liabilities        | 15,542,790         |
| Long Term Liabilities      | 77,454,684         |
| Equity                     | <u>67,913,852</u>  |
| Total Liabilities & Equity | <u>160,911,326</u> |

**Income Statement**

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 483,051,413        |         |
| Contractual Allowances | <u>377,991,831</u> | 78.3%   |
| Operating Revenue      | 105,059,582        | 21.7%   |
| Operating Expenses     | <u>140,002,427</u> | 133.3%  |
| Operating Margin       | (34,942,845)       | (33.3%) |
| Other Income           | 45,838,280         | 43.6%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | 10,895,435         | 10.4%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 59.1% |
| Length of Stay    | 4.5   |
| Average Wages     | 52.91 |
| Medicare Part A   | 10.6% |
| Medicare Part B   | 1.5%  |
| Current Ratio     | 2.41  |
| Days to Collect   | 319.8 |
| Avg Payment Days  | 24.9  |
| Depreciation Rate | 14.8% |
| Return of Equity  | 16.0% |

# Hospital Profile Report

**054135 Newport Bay Hospital Newport Beach, CA**

1501 E 16TH ST  
 NEWPORT BEACH CA 92663  
 Orange  
 Mutual of Omaha Insurance Company 52280

FYE 04/30/2008 Days 366 Submitted  
 Private - Corporation  
 Psychiatric

Government - Hospital District/Auth  
 Psychiatric  
 Total Beds 34 34

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 1,760,074          |
| Fixed Assets               | 56,704             |
| Other Assets               | <u>53,000</u>      |
| Total Assets               | <u>1,869,778</u>   |
| Current Liabilities        | 2,665,729          |
| Long Term Liabilities      | 1,867,373          |
| Equity                     | <u>(2,663,324)</u> |
| Total Liabilities & Equity | <u>1,869,778</u>   |

**Income Statement**

|                        |                  |
|------------------------|------------------|
| Total Charges          | 17,260,267       |
| Contractual Allowances | <u>8,458,366</u> |
| Operating Revenue      | 8,801,901        |
| Operating Expenses     | <u>8,531,903</u> |
| Operating Margin       | 269,998          |
| Other Income           | 3,388            |
| Other Expense          | <u>0</u>         |
| Net Profit or (Loss)   | 273,386          |

|           |                                   |
|-----------|-----------------------------------|
| Full Util | <b>Key Performance Indicators</b> |
|           | Occupancy Rate 84.0%              |
|           | Length of Stay 13.2               |
|           | Average Wages                     |
| 49.0%     | Medicare Part A 86.8%             |
| 51.0%     | Medicare Part B 0.0%              |
| 96.9%     | Current Ratio 0.66                |
| 3.1%      | Days to Collect 18.8              |
| 0.0%      | Avg Payment Days 110.7            |
| 0.0%      | Depreciation Rate 3.1%            |
| 3.1%      | Return of Equity (10.0%)          |

**050367 Northbay Medical Center Fairfield, CA**

1200 B GALE WILSON BLVD  
 FAIRFIELD CA 94533  
 Solano  
 Blue Cross (California) 00040

FYE 12/31/2008 Days 366 Submitted  
 Nonprofit - Other  
 General Short Term

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 123 140

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 38,390,153         |
| Fixed Assets               | 43,939,167         |
| Other Assets               | <u>38,656,979</u>  |
| Total Assets               | <u>120,986,299</u> |
| Current Liabilities        | 37,661,405         |
| Long Term Liabilities      | 34,514,781         |
| Equity                     | <u>48,810,113</u>  |
| Total Liabilities & Equity | <u>120,986,299</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 854,858,798        |
| Contractual Allowances | <u>683,076,015</u> |
| Operating Revenue      | 171,782,783        |
| Operating Expenses     | <u>182,742,606</u> |
| Operating Margin       | (10,959,823)       |
| Other Income           | 4,778,827          |
| Other Expense          | <u>4,455,055</u>   |
| Net Profit or (Loss)   | (10,636,051)       |

|           |                                   |
|-----------|-----------------------------------|
| Full Util | <b>Key Performance Indicators</b> |
|           | Occupancy Rate 50.6%              |
|           | Length of Stay 4.9                |
|           | Average Wages 47.65               |
| 79.9%     | Medicare Part A 14.7%             |
| 20.1%     | Medicare Part B 4.4%              |
| 106.4%    | Current Ratio 1.02                |
| (6.4%)    | Days to Collect 292.7             |
| 2.8%      | Avg Payment Days 48.2             |
| 2.6%      | Depreciation Rate 5.7%            |
| (6.2%)    | Return of Equity (22.0%)          |

# Hospital Profile Report

**050680 Northbay Vacavalley Hospital Vacaville, CA**

Voluntary Non-Profit - Private

1000 NUT TREE ROAD

FYE 12/31/2008 Days 366 Submitted

Short Term

VACAVILLE CA 95688

Total Beds 50 50

Solano

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 17,063,882        |
| Fixed Assets               | 22,220,710        |
| Other Assets               | <u>24,792,890</u> |
| Total Assets               | <u>64,077,482</u> |
| Current Liabilities        | 7,453,644         |
| Long Term Liabilities      | 21,179,187        |
| Equity                     | <u>35,444,651</u> |
| Total Liabilities & Equity | <u>64,077,482</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 446,417,049        |
| Contractual Allowances | <u>355,528,004</u> |
| Operating Revenue      | 90,889,045         |
| Operating Expenses     | <u>78,394,021</u>  |
| Operating Margin       | 12,495,024         |
| Other Income           | 614,848            |
| Other Expense          | <u>1,681,069</u>   |
| Net Profit or (Loss)   | 11,428,803         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 70.2% |
| Length of Stay    | 4.9   |
| Average Wages     | 46.14 |
| Medicare Part A   | 14.2% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 2.29  |
| Days to Collect   | 290.0 |
| Avg Payment Days  | 18.4  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 32.0% |

**051324 Northern Inyo Hospital Bishop, CA**

Government - Hospital District/Auth

150 PIONEER LANE

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

BISHOP CA 93514

Total Beds 25 25

Inyo

Govt - District

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 33,061,091        |
| Fixed Assets               | 29,541,929        |
| Other Assets               | <u>9,575,582</u>  |
| Total Assets               | <u>72,178,602</u> |
| Current Liabilities        | 8,537,800         |
| Long Term Liabilities      | 25,662,000        |
| Equity                     | <u>37,978,802</u> |
| Total Liabilities & Equity | <u>72,178,602</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 76,354,381        |
| Contractual Allowances | <u>30,603,745</u> |
| Operating Revenue      | 45,750,636        |
| Operating Expenses     | <u>42,433,529</u> |
| Operating Margin       | 3,317,107         |
| Other Income           | 2,882,271         |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 6,199,378         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 44.7% |
| Length of Stay    | 4.1   |
| Average Wages     | 15.1% |
| Medicare Part A   | 10.0% |
| Medicare Part B   | 3.87  |
| Current Ratio     | 73.0  |
| Days to Collect   | 34.4  |
| Avg Payment Days  | 5.6%  |
| Depreciation Rate | 16.0% |
| Return of Equity  | 13.6% |

# Hospital Profile Report

**050116 Northridge Hospital Medical Center Northridge, CA**

Voluntary Non-Profit - Other

18300 ROSCOE BLVD

FYE 06/30/2008 Days 366 Submitted

Short Term

NORTHRIDGE CA 91325

Total Beds 435 335

Los Angeles

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

NORTHRIDGE MEDICAL CENTER - ROSCOE

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 183,345,600        |
| Fixed Assets               | 70,988,747         |
| Other Assets               | <u>52,550,794</u>  |
| Total Assets               | <u>306,885,141</u> |
| Current Liabilities        | 40,839,670         |
| Long Term Liabilities      | 90,682,342         |
| Equity                     | <u>175,363,129</u> |
| Total Liabilities & Equity | <u>306,885,141</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 1,289,343,745      |       |
| Contractual Allowances | <u>959,194,037</u> | 74.4% |
| Operating Revenue      | 330,149,708        | 25.6% |
| Operating Expenses     | <u>301,582,118</u> | 91.3% |
| Operating Margin       | 28,567,590         | 8.7%  |
| Other Income           | 18,891,623         | 5.7%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 47,459,213         | 14.4% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 63.4% |
| Length of Stay    | 4.6   |
| Average Wages     | 41.84 |
| Medicare Part A   | 13.4% |
| Medicare Part B   | 2.4%  |
| Current Ratio     | 4.49  |
| Days to Collect   | 230.7 |
| Avg Payment Days  | 35.1  |
| Depreciation Rate | 7.1%  |
| Return of Equity  | 27.0% |

**050131 Novato Community Hospital Novato, CA**

Voluntary Non-Profit - Other

180 ROWLAND WAY

FYE 12/31/2008 Days 366 Submitted

Short Term

NOVATO CA 94945

Total Beds 75 47

Marin

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

NOVATO COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 15,307,899        |
| Fixed Assets               | 50,647,418        |
| Other Assets               | <u>409,760</u>    |
| Total Assets               | <u>66,365,077</u> |
| Current Liabilities        | 6,618,133         |
| Long Term Liabilities      | 31,335,934        |
| Equity                     | <u>28,411,010</u> |
| Total Liabilities & Equity | <u>66,365,077</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 224,426,315        |       |
| Contractual Allowances | <u>156,767,037</u> | 69.9% |
| Operating Revenue      | 67,659,278         | 30.1% |
| Operating Expenses     | <u>63,947,178</u>  | 94.5% |
| Operating Margin       | 3,712,100          | 5.5%  |
| Other Income           | 2,947,631          | 4.4%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 6,659,731          | 9.8%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 38.0% |
| Length of Stay    | 3.9   |
| Average Wages     | 57.42 |
| Medicare Part A   | 13.9% |
| Medicare Part B   | 4.6%  |
| Current Ratio     | 2.31  |
| Days to Collect   | 187.6 |
| Avg Payment Days  | 30.8  |
| Depreciation Rate | 2.2%  |
| Return of Equity  | 23.0% |

# Hospital Profile Report

**050153 O'Connor Hospital San Jose, CA**

Voluntary Non-Profit - Church

2105 FOREST AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

SAN JOSE CA 95128

Total Beds 358 324

Santa Clara

Nonprofit - Church

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

O CONNOR HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 124,649,868        |
| Fixed Assets               | 61,734,786         |
| Other Assets               | <u>7,374,004</u>   |
| Total Assets               | <u>193,758,658</u> |
| Current Liabilities        | 27,848,919         |
| Long Term Liabilities      | 97,284,958         |
| Equity                     | <u>68,624,781</u>  |
| Total Liabilities & Equity | <u>193,758,658</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,273,043,258        |
| Contractual Allowances | <u>1,016,898,126</u> |
| Operating Revenue      | 256,145,132          |
| Operating Expenses     | <u>262,647,124</u>   |
| Operating Margin       | (6,501,992)          |
| Other Income           | 9,937,770            |
| Other Expense          | <u>4,688,867</u>     |
| Net Profit or (Loss)   | (1,253,089)          |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 55.5%  |
| Length of Stay    | 4.4    |
| Average Wages     | 60.80  |
| Medicare Part A   | 24.2%  |
| Medicare Part B   | 4.9%   |
| Current Ratio     | 4.48   |
| Days to Collect   | 278.0  |
| Avg Payment Days  | 26.0   |
| Depreciation Rate | 4.1%   |
| Return of Equity  | (2.0%) |

**050067 Oak Valley District Hospital Oakdale, CA**

Government - Hospital District/Auth

350 S OAK AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

OAKDALE CA 95361

Total Beds 39 35

Stanislaus

Govt - District

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

OAK VALLEY DISTRICT HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 37,851,371         |
| Fixed Assets               | 8,184,224          |
| Other Assets               | <u>69,982,034</u>  |
| Total Assets               | <u>116,017,629</u> |
| Current Liabilities        | 65,144,289         |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>50,873,340</u>  |
| Total Liabilities & Equity | <u>116,017,629</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 160,832,611        |
| Contractual Allowances | <u>103,742,410</u> |
| Operating Revenue      | 57,090,201         |
| Operating Expenses     | <u>56,473,635</u>  |
| Operating Margin       | 616,566            |
| Other Income           | 2,824,725          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 3,441,291          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 53.8% |
| Length of Stay    | 4.2   |
| Average Wages     | 43.32 |
| Medicare Part A   | 7.4%  |
| Medicare Part B   | 2.0%  |
| Current Ratio     | 0.58  |
| Days to Collect   | 195.3 |
| Avg Payment Days  | 43.6  |
| Depreciation Rate | 0.9%  |
| Return of Equity  | 7.0%  |

# Hospital Profile Report

**050046 Ojai Valley Community Hospital Ojai, CA**

1306 MARICOPA HWY

FYE 12/31/2008 Days 366 Submitted

Proprietary

OJAI CA 93023

Short Term

Ventura

Private - Corporation

Total Beds 97 37

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

OJAI VALLEY COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 4,090,883         |
| Fixed Assets               | 5,853,510         |
| Other Assets               | <u>632,687</u>    |
| Total Assets               | <u>10,577,080</u> |
| Current Liabilities        | 8,465,163         |
| Long Term Liabilities      | 1,154,288         |
| Equity                     | <u>957,629</u>    |
| Total Liabilities & Equity | <u>10,577,080</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 87,641,385        |
| Contractual Allowances | <u>65,961,893</u> |
| Operating Revenue      | 21,679,492        |
| Operating Expenses     | <u>22,109,396</u> |
| Operating Margin       | (429,904)         |
| Other Income           | 1,372,140         |
| Other Expense          | <u>13,457</u>     |
| Net Profit or (Loss)   | 928,779           |

|        |
|--------|
| 75.3%  |
| 24.7%  |
| 102.0% |
| (2.0%) |
| 6.3%   |
| 0.1%   |
| 4.3%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 24.0% |
| Length of Stay    | 3.5   |
| Average Wages     | 37.20 |
| Medicare Part A   | 12.9% |
| Medicare Part B   | 3.4%  |
| Current Ratio     | 0.48  |
| Days to Collect   | 185.4 |
| Avg Payment Days  | 28.6  |
| Depreciation Rate | 7.9%  |
| Return of Equity  | 97.0% |

**050742 Olympia Medical Center Los Angeles, CA**

5900 WEST OLYMPIC BOULEVARD

FYE 12/31/2008 Days 366 Submitted

Proprietary

LOS ANGELES CA 90036

Short Term

Los Angeles

Private - Corporation

Total Beds 204 204

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

OLYMPIA MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 28,762,876        |
| Fixed Assets               | 28,021,240        |
| Other Assets               | <u>199,719</u>    |
| Total Assets               | <u>56,983,835</u> |
| Current Liabilities        | 32,022,309        |
| Long Term Liabilities      | 23,492,700        |
| Equity                     | <u>1,468,826</u>  |
| Total Liabilities & Equity | <u>56,983,835</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 950,057,304        |
| Contractual Allowances | <u>831,878,263</u> |
| Operating Revenue      | 118,179,041        |
| Operating Expenses     | <u>123,972,679</u> |
| Operating Margin       | (5,793,638)        |
| Other Income           | 7,869,020          |
| Other Expense          | <u>85,584</u>      |
| Net Profit or (Loss)   | 1,989,798          |

|        |
|--------|
| 87.6%  |
| 12.4%  |
| 104.9% |
| (4.9%) |
| 6.7%   |
| 0.1%   |
| 1.7%   |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 46.5%  |
| Length of Stay    | 5.2    |
| Average Wages     | 47.02  |
| Medicare Part A   | 34.7%  |
| Medicare Part B   | 4.2%   |
| Current Ratio     | 0.90   |
| Days to Collect   | 323.9  |
| Avg Payment Days  | 33.1   |
| Depreciation Rate | 4.6%   |
| Return of Equity  | 135.0% |

# Hospital Profile Report

**050678 Orange Coast Memorial Medical Center Fountain Valley, CA**

Voluntary Non-Profit - Private

9920 TALBERT AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

FOUNTAIN VALLEY CA 92708

Total Beds 210 224

Orange

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

ORANGE COAST MEMORIAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 28,173,776         |
| Fixed Assets               | 51,046,941         |
| Other Assets               | <u>23,410,178</u>  |
| Total Assets               | <u>102,630,895</u> |
| Current Liabilities        | 53,098,790         |
| Long Term Liabilities      | 5,174,672          |
| Equity                     | <u>44,357,433</u>  |
| Total Liabilities & Equity | <u>102,630,895</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 648,824,044        |         |
| Contractual Allowances | <u>497,642,779</u> | 76.7%   |
| Operating Revenue      | 151,181,265        | 23.3%   |
| Operating Expenses     | <u>197,751,208</u> | 130.8%  |
| Operating Margin       | (46,569,943)       | (30.8%) |
| Other Income           | 58,613,235         | 38.8%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | 12,043,292         | 8.0%    |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 61.3% |
| Length of Stay    | 3.8   |
| Average Wages     | 39.11 |
| Medicare Part A   | 11.1% |
| Medicare Part B   | 1.6%  |
| Current Ratio     | 0.53  |
| Days to Collect   | 222.1 |
| Avg Payment Days  | 31.6  |
| Depreciation Rate | 0.5%  |
| Return of Equity  | 27.0% |

**050030 Oroville Hospital Oroville, CA**

Voluntary Non-Profit - Private

2767 OLIVE HIGHWAY

FYE 11/30/2008 Days 366 Submitted

Short Term

OROVILLE CA 95966

Total Beds 153 133

Butte

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

OROVILLE HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 4,576,756          |
| Fixed Assets               | 22,607,905         |
| Other Assets               | <u>3,761,255</u>   |
| Total Assets               | <u>30,945,916</u>  |
| Current Liabilities        | 18,943,527         |
| Long Term Liabilities      | 18,032,415         |
| Equity                     | <u>(6,030,026)</u> |
| Total Liabilities & Equity | <u>30,945,916</u>  |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 394,792,821        |        |
| Contractual Allowances | <u>283,439,476</u> | 71.8%  |
| Operating Revenue      | 111,353,345        | 28.2%  |
| Operating Expenses     | <u>112,279,948</u> | 100.8% |
| Operating Margin       | (926,603)          | (0.8%) |
| Other Income           | 2,566,501          | 2.3%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | 1,639,898          | 1.5%   |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 63.7%   |
| Length of Stay    | 4.2     |
| Average Wages     | 36.18   |
| Medicare Part A   | 29.1%   |
| Medicare Part B   | 4.5%    |
| Current Ratio     | 0.24    |
| Days to Collect   | 148.4   |
| Avg Payment Days  | 44.4    |
| Depreciation Rate | 4.1%    |
| Return of Equity  | (27.0%) |

# Hospital Profile Report

**050018 Pacific Alliance Medical Center Los Angeles, CA**

531 W COLLEGE ST  
 LOS ANGELES CA 90012  
 Los Angeles

Proprietary  
 Short Term  
 Total Beds 155 119

Mutual of Omaha Insurance Company 52280 Private - Partnership

General Short Term Full Util

**PACIFIC ALLIANCE MEDICAL CENTER**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 36,107,220         |
| Fixed Assets               | 33,074,427         |
| Other Assets               | <u>51,875,416</u>  |
| Total Assets               | <u>121,057,063</u> |
| Current Liabilities        | 23,994,916         |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>97,062,147</u>  |
| Total Liabilities & Equity | <u>121,057,063</u> |

**Income Statement**

|                        |                   |       |
|------------------------|-------------------|-------|
| Total Charges          | 128,176,907       |       |
| Contractual Allowances | <u>55,285,042</u> | 43.1% |
| Operating Revenue      | 72,891,865        | 56.9% |
| Operating Expenses     | <u>64,456,748</u> | 88.4% |
| Operating Margin       | 8,435,117         | 11.6% |
| Other Income           | 23,948,939        | 32.9% |
| Other Expense          | <u>17,775,863</u> | 24.4% |
| Net Profit or (Loss)   | 14,608,193        | 20.0% |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 62.4% |
| Length of Stay    | 3.8   |
| Average Wages     | 30.67 |
| Medicare Part A   | 37.4% |
| Medicare Part B   | 2.2%  |
| Current Ratio     | 1.50  |
| Days to Collect   | 73.1  |
| Avg Payment Days  | 54.5  |
| Depreciation Rate | 3.9%  |
| Return of Equity  | 15.0% |

**050047 Pacific Campus Hospital San Francisco, CA**

2333 BUCHANAN STREET  
 SAN FRANCISCO CA 94115  
 San Francisco

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 470 468

Blue Cross (California) 00040 Nonprofit - Other

General Short Term Full Util

**CALIFORNIA PACIFIC MEDICAL CENTER**

**Balance Sheet**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 237,692,591          |
| Fixed Assets               | 495,974,238          |
| Other Assets               | <u>417,926,809</u>   |
| Total Assets               | <u>1,151,593,638</u> |
| Current Liabilities        | 128,142,944          |
| Long Term Liabilities      | 309,830,413          |
| Equity                     | <u>713,620,281</u>   |
| Total Liabilities & Equity | <u>1,151,593,638</u> |

**Income Statement**

|                        |                      |       |
|------------------------|----------------------|-------|
| Total Charges          | 2,528,386,862        |       |
| Contractual Allowances | <u>1,698,342,979</u> | 67.2% |
| Operating Revenue      | 830,043,883          | 32.8% |
| Operating Expenses     | <u>700,520,536</u>   | 84.4% |
| Operating Margin       | 129,523,347          | 15.6% |
| Other Income           | 39,362,532           | 4.7%  |
| Other Expense          | <u>0</u>             | 0.0%  |
| Net Profit or (Loss)   | 168,885,879          | 20.3% |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 74.3% |
| Length of Stay    | 5.5   |
| Average Wages     | 57.75 |
| Medicare Part A   | 13.5% |
| Medicare Part B   | 2.1%  |
| Current Ratio     | 1.85  |
| Days to Collect   | 291.5 |
| Avg Payment Days  | 61.9  |
| Depreciation Rate | 4.5%  |
| Return of Equity  | 24.0% |

# Hospital Profile Report

**050277 Pacific Hospital Of Long Beach Long Beach, CA**

Voluntary Non-Profit - Private

2776 PACIFIC AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

LONG BEACH CA 90806

Total Beds 169 157

Los Angeles

Private - Partnership

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

PACIFIC HOSPITAL OF LONG BEACH

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 47,697,351        |
| Fixed Assets               | 11,526,971        |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>59,224,322</u> |
| Current Liabilities        | 21,748,512        |
| Long Term Liabilities      | 22,117,687        |
| Equity                     | <u>15,358,123</u> |
| Total Liabilities & Equity | <u>59,224,322</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 390,397,849        |
| Contractual Allowances | <u>274,702,103</u> |
| Operating Revenue      | 115,695,746        |
| Operating Expenses     | <u>114,258,254</u> |
| Operating Margin       | 1,437,492          |
| Other Income           | 2,244,030          |
| Other Expense          | <u>2,014,659</u>   |
| Net Profit or (Loss)   | 1,666,863          |

|       |                   |       |
|-------|-------------------|-------|
| 70.4% | Occupancy Rate    | 76.3% |
| 29.6% | Length of Stay    | 6.4   |
| 98.8% | Average Wages     | 43.03 |
| 1.2%  | Medicare Part A   | 16.6% |
| 1.9%  | Medicare Part B   | 3.6%  |
| 1.7%  | Current Ratio     | 2.19  |
| 1.4%  | Days to Collect   | 402.9 |
|       | Avg Payment Days  | 63.7  |
|       | Depreciation Rate | 26.6% |
|       | Return of Equity  | 11.0% |

**050378 Pacifica Hospital Of The Valley Sun Valley, CA**

Proprietary

9449 SAN FERNANDO RD

FYE 12/31/2008 Days 366 Submitted

Short Term

SUN VALLEY CA 91352

Total Beds 161 114

Los Angeles

Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

PACIFICA HOSPITAL OF THE VALLEY

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 12,932,671          |
| Fixed Assets               | 14,022,471          |
| Other Assets               | <u>65,230</u>       |
| Total Assets               | <u>27,020,372</u>   |
| Current Liabilities        | 51,859,624          |
| Long Term Liabilities      | 7,285,640           |
| Equity                     | <u>(32,124,892)</u> |
| Total Liabilities & Equity | <u>27,020,372</u>   |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 178,243,990        |
| Contractual Allowances | <u>114,270,028</u> |
| Operating Revenue      | 63,973,962         |
| Operating Expenses     | <u>75,372,850</u>  |
| Operating Margin       | (11,398,888)       |
| Other Income           | 771,515            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (10,627,373)       |

|         |                   |       |
|---------|-------------------|-------|
| 64.1%   | Occupancy Rate    | 66.3% |
| 35.9%   | Length of Stay    | 4.5   |
| 117.8%  | Average Wages     | 45.62 |
| (17.8%) | Medicare Part A   | 19.1% |
| 1.2%    | Medicare Part B   | 0.6%  |
| 0.0%    | Current Ratio     | 0.25  |
|         | Days to Collect   | 133.0 |
|         | Avg Payment Days  | 64.7  |
|         | Depreciation Rate | 3.1%  |
| (16.6%) | Return of Equity  | 33.0% |

# Hospital Profile Report

**050385 Palm Drive Hospital Sebastopol, CA**

Voluntary Non-Profit - Other

501 PETALUMA AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

SEBASTOPOOL CA 95472

Total Beds 37 37

Sonoma

Govt - District

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 4,201,921          |
| Fixed Assets               | 9,260,663          |
| Other Assets               | <u>1,033,102</u>   |
| Total Assets               | <u>14,495,686</u>  |
| Current Liabilities        | 6,845,557          |
| Long Term Liabilities      | 16,998,836         |
| Equity                     | <u>(9,348,707)</u> |
| Total Liabilities & Equity | <u>14,495,686</u>  |

|                        |                     |
|------------------------|---------------------|
| PALM DRIVE HOSPITAL    |                     |
| Total Charges          | 71,938,580          |
| Contractual Allowances | <u>49,530,076</u>   |
| Operating Revenue      | 22,408,504          |
| Operating Expenses     | <u>28,610,348</u>   |
| Operating Margin       | (6,201,844) (27.7%) |
| Other Income           | 4,429,469           |
| Other Expense          | <u>466,476</u>      |
| Net Profit or (Loss)   | (2,238,851) (10.0%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 35.3% |
| Length of Stay    | 4.2   |
| Average Wages     | 43.33 |
| Medicare Part A   | 27.3% |
| Medicare Part B   | 5.9%  |
| Current Ratio     | 0.61  |
| Days to Collect   | 45.6  |
| Avg Payment Days  | 31.8  |
| Depreciation Rate | 6.4%  |
| Return of Equity  | 24.0% |

**050423 Palo Verde Hospital Blythe, CA**

Proprietary

250 NORTH FIRST STREET

FYE 06/30/2008 Days 366 Amended

Short Term

BLYTHE CA 92225

Total Beds 55 51

Riverside

Govt - District

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 5,447,637        |
| Fixed Assets               | 1,658,220        |
| Other Assets               | <u>3,513</u>     |
| Total Assets               | <u>7,109,370</u> |
| Current Liabilities        | 2,202,223        |
| Long Term Liabilities      | 1,584,900        |
| Equity                     | <u>3,322,247</u> |
| Total Liabilities & Equity | <u>7,109,370</u> |

|                        |                     |
|------------------------|---------------------|
| PALO VERDE HOSPITAL    |                     |
| Total Charges          | 59,034,630          |
| Contractual Allowances | <u>38,995,985</u>   |
| Operating Revenue      | 20,038,645          |
| Operating Expenses     | <u>22,061,436</u>   |
| Operating Margin       | (2,022,791) (10.1%) |
| Other Income           | 303,439             |
| Other Expense          | <u>0</u>            |
| Net Profit or (Loss)   | (1,719,352) (8.6%)  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 26.3%   |
| Length of Stay    | 4.4     |
| Average Wages     | 46.45   |
| Medicare Part A   | 10.8%   |
| Medicare Part B   | 2.8%    |
| Current Ratio     | 2.47    |
| Days to Collect   | 210.9   |
| Avg Payment Days  | 35.2    |
| Depreciation Rate | 20.8%   |
| Return of Equity  | (52.0%) |

# Hospital Profile Report

**050115 Palomar Medical Center Escondido, CA**

Government - Hospital District/Auth

555 E VALLEY PARKWAY FYE 06/30/2008 Days 366 Submitted

Short Term

ESCONDIDO CA 92025

Total Beds 324 306

San Diego Govt - District

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

PALOMAR MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |        |                   |       |
|----------------------------|-------------|------------------------|---------------|--------|-------------------|-------|
| Current Assets             | 202,684,556 | Total Charges          | 1,028,050,789 |        | Occupancy Rate    | 75.0% |
| Fixed Assets               | 57,939,308  | Contractual Allowances | 737,524,978   | 71.7%  | Length of Stay    | 3.9   |
| Other Assets               | 161,852,345 | Operating Revenue      | 290,525,811   | 28.3%  | Average Wages     | 40.91 |
| Total Assets               | 422,476,209 | Operating Expenses     | 297,169,847   | 102.3% | Medicare Part A   | 14.4% |
| Current Liabilities        | 264,646,756 | Operating Margin       | (6,644,036)   | (2.3%) | Medicare Part B   | 2.4%  |
| Long Term Liabilities      | 0           | Other Income           | 16,507,854    | 5.7%   | Current Ratio     | 0.77  |
| Equity                     | 157,829,453 | Other Expense          | 65,367        | 0.0%   | Days to Collect   | 157.3 |
| Total Liabilities & Equity | 422,476,209 | Net Profit or (Loss)   | 9,798,451     | 3.4%   | Avg Payment Days  | 30.8  |
|                            |             |                        |               |        | Depreciation Rate | 1.4%  |
|                            |             |                        |               |        | Return of Equity  | 6.0%  |

**050024 Paradise Valley Hospital National City, CA**

Voluntary Non-Profit - Church

2400 EAST FOURTH STREET FYE 12/31/2008 Days 366 Submitted

Short Term

NATIONAL CITY CA 91950

Total Beds 237 240

San Diego Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

PARADISE VALLEY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |       |                   |         |
|----------------------------|-------------|------------------------|-------------|-------|-------------------|---------|
| Current Assets             | 24,877,912  | Total Charges          | 459,199,354 |       | Occupancy Rate    | 56.1%   |
| Fixed Assets               | 29,270,368  | Contractual Allowances | 345,399,804 | 75.2% | Length of Stay    | 4.6     |
| Other Assets               | 250,000     | Operating Revenue      | 113,799,550 | 24.8% | Average Wages     | 31.21   |
| Total Assets               | 54,398,280  | Operating Expenses     | 109,095,972 | 95.9% | Medicare Part A   | 36.4%   |
| Current Liabilities        | 9,059,735   | Operating Margin       | 4,703,578   | 4.1%  | Medicare Part B   | 7.7%    |
| Long Term Liabilities      | 55,060,264  | Other Income           | 3,369,931   | 3.0%  | Current Ratio     | 2.75    |
| Equity                     | (9,721,719) | Other Expense          | 6,749,557   | 5.9%  | Days to Collect   | 287.6   |
| Total Liabilities & Equity | 54,398,280  | Net Profit or (Loss)   | 1,323,952   | 1.2%  | Avg Payment Days  | 21.2    |
|                            |             |                        |             |       | Depreciation Rate | 9.1%    |
|                            |             |                        |             |       | Return of Equity  | (14.0%) |

# Hospital Profile Report

**050102 Parkview Community Hospital Medical Center Riverside, CA**

Voluntary Non-Profit - Private

3865 JACKSON STREET FYE 12/31/2008 Days 366 Submitted

Short Term

RIVERSIDE CA 92503

Total Beds 193 193

Riverside Nonprofit - Other

USG California 00454 General Short Term

**Key Performance Indicators**

PARKVIEW COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |              |                        |             |        |
|----------------------------|--------------|------------------------|-------------|--------|
| Current Assets             | 29,863,478   | Total Charges          | 428,010,155 |        |
| Fixed Assets               | 17,271,546   | Contractual Allowances | 331,299,050 | 77.4%  |
| Other Assets               | 0            | Operating Revenue      | 96,711,105  | 22.6%  |
| Total Assets               | 47,135,024   | Operating Expenses     | 97,150,805  | 100.5% |
| Current Liabilities        | 30,975,271   | Operating Margin       | (439,700)   | (0.5%) |
| Long Term Liabilities      | 29,827,563   | Other Income           | 1,490,970   | 1.5%   |
| Equity                     | (13,667,810) | Other Expense          | 4,419       | 0.0%   |
| Total Liabilities & Equity | 47,135,024   | Net Profit or (Loss)   | 1,046,851   | 1.1%   |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 55.4%  |
| Length of Stay    | 4.6    |
| Average Wages     | 37.48  |
| Medicare Part A   | 18.7%  |
| Medicare Part B   | 1.9%   |
| Current Ratio     | 0.96   |
| Days to Collect   | 334.5  |
| Avg Payment Days  | 104.7  |
| Depreciation Rate | 1.4%   |
| Return of Equity  | (8.0%) |

**050697 Patients' Hospital Of Redding Redding, CA**

Proprietary

2900 EUREKA WAY FYE 12/31/2008 Days 366 Submitted

Short Term

REDDING CA 96001

Total Beds 10 10

Shasta Private - Other

Mutual of Omaha Insurance Company 52280 General Short Term

**Key Performance Indicators**

PATIENTS HOSPITAL OF REDDING

**Balance Sheet**

**Income Statement**

|                            |           |                        |            |       |
|----------------------------|-----------|------------------------|------------|-------|
| Current Assets             | 1,122,884 | Total Charges          | 27,229,252 |       |
| Fixed Assets               | 2,065,000 | Contractual Allowances | 21,292,542 | 78.2% |
| Other Assets               | 0         | Operating Revenue      | 5,936,710  | 21.8% |
| Total Assets               | 3,187,884 | Operating Expenses     | 5,654,632  | 95.2% |
| Current Liabilities        | 2,065,470 | Operating Margin       | 282,078    | 4.8%  |
| Long Term Liabilities      | 1,275,309 | Other Income           | 18,551     | 0.3%  |
| Equity                     | (152,895) | Other Expense          | 1,072      | 0.0%  |
| Total Liabilities & Equity | 3,187,884 | Net Profit or (Loss)   | 299,557    | 5.0%  |

|                   |          |
|-------------------|----------|
| Occupancy Rate    | 18.6%    |
| Length of Stay    | 1.9      |
| Average Wages     | 29.81    |
| Medicare Part A   | 10.2%    |
| Medicare Part B   | 9.1%     |
| Current Ratio     | 0.54     |
| Days to Collect   | 242.6    |
| Avg Payment Days  | 50.8     |
| Depreciation Rate | 4.4%     |
| Return of Equity  | (196.0%) |

# Hospital Profile Report

**050007 Peninsula Medical Center Burlingame, CA**

Voluntary Non-Profit - Private

1501 TROUSDALE DRIVE FYE 12/31/2008 Days 366 Submitted

Short Term

BURLINGAME CA 94010

Total Beds 403 219

San Mateo Nonprofit - Other

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

MILLS PENINSULA MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 54,273,177  | Total Charges          | 1,665,365,866 |       | Occupancy Rate    | 70.4% |
| Fixed Assets               | 126,474,181 | Contractual Allowances | 1,182,640,678 | 71.0% | Length of Stay    | 4.6   |
| Other Assets               | 528,075,077 | Operating Revenue      | 482,725,188   | 29.0% | Average Wages     | 54.42 |
| Total Assets               | 708,822,435 | Operating Expenses     | 410,296,580   | 85.0% | Medicare Part A   | 9.2%  |
| Current Liabilities        | 48,383,916  | Operating Margin       | 72,428,608    | 15.0% | Medicare Part B   | 2.6%  |
| Long Term Liabilities      | 504,882,693 | Other Income           | 56,025,419    | 11.6% | Current Ratio     | 1.12  |
| Equity                     | 155,555,826 | Other Expense          | 0             | 0.0%  | Days to Collect   | 163.7 |
| Total Liabilities & Equity | 708,822,435 | Net Profit or (Loss)   | 128,454,027   | 26.6% | Avg Payment Days  | 33.5  |
|                            |             |                        |               |       | Depreciation Rate | 1.8%  |
|                            |             |                        |               |       | Return of Equity  | 83.0% |

**050136 Petaluma Valley Hospital Petaluma, CA**

Voluntary Non-Profit - Other

400 N MCDOWELL BLVD FYE 06/30/2008 Days 366 Submitted

Short Term

PETALUMA CA 94954

Total Beds 97 80

Sonoma Nonprofit - Church

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

PETALUMA VALLEY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |        |                   |        |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|--------|
| Current Assets             | 17,413,795  | Total Charges          | 297,941,597 |        | Occupancy Rate    | 45.6%  |
| Fixed Assets               | 14,812,176  | Contractual Allowances | 221,477,208 | 74.3%  | Length of Stay    | 3.9    |
| Other Assets               | (3,521,219) | Operating Revenue      | 76,464,389  | 25.7%  | Average Wages     | 56.78  |
| Total Assets               | 28,704,752  | Operating Expenses     | 78,260,771  | 102.3% | Medicare Part A   | 19.5%  |
| Current Liabilities        | 10,820,785  | Operating Margin       | (1,796,382) | (2.3%) | Medicare Part B   | 3.7%   |
| Long Term Liabilities      | 3,234,471   | Other Income           | 1,478,324   | 1.9%   | Current Ratio     | 1.61   |
| Equity                     | 14,649,496  | Other Expense          | 16,808      | 0.0%   | Days to Collect   | 160.4  |
| Total Liabilities & Equity | 28,704,752  | Net Profit or (Loss)   | (334,866)   | (0.4%) | Avg Payment Days  | 35.6   |
|                            |             |                        |             |        | Depreciation Rate | 10.1%  |
|                            |             |                        |             |        | Return of Equity  | (2.0%) |

# Hospital Profile Report

**050342 Pioneers Memorial Healthcare District Brawley, CA**

Government - Hospital District/Auth

207 W LEGION ROAD

FYE 06/30/2008 Days 366 Submitted

Short Term

BRAWLEY CA 92227

Total Beds 99 107

Imperial Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

PIONEERS MEM. HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |        |                   |       |
|----------------------------|------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 24,514,578 | Total Charges          | 207,053,303 |        | Occupancy Rate    | 57.3% |
| Fixed Assets               | 29,719,628 | Contractual Allowances | 136,260,371 | 65.8%  | Length of Stay    | 4.3   |
| Other Assets               | 6,471,790  | Operating Revenue      | 70,792,932  | 34.2%  | Average Wages     | 33.24 |
| Total Assets               | 60,705,996 | Operating Expenses     | 72,820,343  | 102.9% | Medicare Part A   | 19.9% |
| Current Liabilities        | 14,392,047 | Operating Margin       | (2,027,411) | (2.9%) | Medicare Part B   | 4.7%  |
| Long Term Liabilities      | 25,337,183 | Other Income           | 3,937,275   | 5.6%   | Current Ratio     | 1.70  |
| Equity                     | 20,976,766 | Other Expense          | 30,969      | 0.0%   | Days to Collect   | 167.2 |
| Total Liabilities & Equity | 60,705,996 | Net Profit or (Loss)   | 1,878,895   | 2.7%   | Avg Payment Days  | 38.9  |
|                            |            |                        |             |        | Depreciation Rate | 4.8%  |
|                            |            |                        |             |        | Return of Equity  | 9.0%  |

**050589 Placentia Linda Hospital Placentia, CA**

Proprietary

1301 N ROSE DRIVE

FYE 05/31/2008 Days 366 Submitted

Short Term

PLACENTIA CA 92870

Total Beds 114 114

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

PLACENTIA LINDA COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |       |                   |       |
|----------------------------|------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 11,830,196 | Total Charges          | 296,199,978 |       | Occupancy Rate    | 34.7% |
| Fixed Assets               | 24,910,592 | Contractual Allowances | 238,243,254 | 80.4% | Length of Stay    | 3.5   |
| Other Assets               | 2,585,753  | Operating Revenue      | 57,956,724  | 19.6% | Average Wages     | 41.49 |
| Total Assets               | 39,326,541 | Operating Expenses     | 56,425,188  | 97.4% | Medicare Part A   | 12.9% |
| Current Liabilities        | 6,811,897  | Operating Margin       | 1,531,536   | 2.6%  | Medicare Part B   | 2.6%  |
| Long Term Liabilities      | 91,741     | Other Income           | 78,646      | 0.1%  | Current Ratio     | 1.74  |
| Equity                     | 32,422,903 | Other Expense          | 0           | 0.0%  | Days to Collect   | 130.0 |
| Total Liabilities & Equity | 39,326,541 | Net Profit or (Loss)   | 1,610,182   | 2.8%  | Avg Payment Days  | 31.2  |
|                            |            |                        |             |       | Depreciation Rate | 4.2%  |
|                            |            |                        |             |       | Return of Equity  | 5.0%  |

# Hospital Profile Report

**051326 Plumas District Hospital Quincy, CA**

1065 BUCKS LAKE ROAD  
 QUINCY CA 95971  
 Plumas  
 USG California 00454

FYE 06/30/2008 Days 366 Submitted

Government - Hospital District/Auth  
 Critical Access Hospital  
 Total Beds 25 24

Govt - District

General Short Term

Full Util

PLUMAS DISTRICT HOSPITAL CAH

**Balance Sheet**

**Income Statement**

**Key Performance Indicators**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 7,813,329         |
| Fixed Assets               | 5,127,080         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>12,940,409</u> |
| Current Liabilities        | 2,953,155         |
| Long Term Liabilities      | 698,093           |
| Equity                     | <u>9,289,161</u>  |
| Total Liabilities & Equity | <u>12,940,409</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 35,909,888        |
| Contractual Allowances | <u>15,880,475</u> |
| Operating Revenue      | 20,029,413        |
| Operating Expenses     | <u>20,091,018</u> |
| Operating Margin       | (61,605)          |
| Other Income           | 695,873           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 634,268           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 19.7% |
| Length of Stay    | 3.2   |
| Average Wages     |       |
| Medicare Part A   | 9.5%  |
| Medicare Part B   | 10.2% |
| Current Ratio     | 2.65  |
| Days to Collect   | 157.1 |
| Avg Payment Days  | 51.3  |
| Depreciation Rate | 1.1%  |
| Return of Equity  | 7.0%  |

**050636 Pomerado Hospital Poway, CA**

15615 POMERADO ROAD  
 POWAY CA 92064  
 San Diego  
 Blue Cross (California) 00040

FYE 06/30/2008 Days 366 Submitted

Government - Hospital District/Auth  
 Short Term  
 Total Beds 95 95

Govt - District

General Short Term

Full Util

POMERADO HOSPITAL

**Balance Sheet**

**Income Statement**

**Key Performance Indicators**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 58,505,215         |
| Fixed Assets               | 54,874,178         |
| Other Assets               | <u>40,219,120</u>  |
| Total Assets               | <u>153,598,513</u> |
| Current Liabilities        | 116,094,220        |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>37,504,293</u>  |
| Total Liabilities & Equity | <u>153,598,513</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 371,332,652        |
| Contractual Allowances | <u>256,514,878</u> |
| Operating Revenue      | 114,817,774        |
| Operating Expenses     | <u>121,026,812</u> |
| Operating Margin       | (6,209,038)        |
| Other Income           | 22,749,610         |
| Other Expense          | <u>19,128,776</u>  |
| Net Profit or (Loss)   | (2,588,204)        |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 81.2%  |
| Length of Stay    | 4.0    |
| Average Wages     | 39.56  |
| Medicare Part A   | 14.4%  |
| Medicare Part B   | 2.8%   |
| Current Ratio     | 0.50   |
| Days to Collect   | 136.4  |
| Avg Payment Days  | 20.7   |
| Depreciation Rate | 2.0%   |
| Return of Equity  | (7.0%) |

# Hospital Profile Report

**050231 Pomona Valley Hospital Medical Center Pomona, CA**

Voluntary Non-Profit - Other

1798 N GAREY AVE

FYE 12/31/2008 Days 366 Submitted

Short Term

POMONA CA 91767

Total Beds 435 404

Los Angeles

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

POMONA VALLEY HOSPITAL MED CTR

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 101,970,678        |
| Fixed Assets               | 120,220,421        |
| Other Assets               | <u>88,579,484</u>  |
| Total Assets               | <u>310,770,583</u> |
| Current Liabilities        | 50,366,809         |
| Long Term Liabilities      | 63,977,649         |
| Equity                     | <u>196,426,125</u> |
| Total Liabilities & Equity | <u>310,770,583</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,961,523,700        |
| Contractual Allowances | <u>1,559,124,095</u> |
| Operating Revenue      | 402,399,605          |
| Operating Expenses     | <u>388,736,526</u>   |
| Operating Margin       | 13,663,079           |
| Other Income           | 9,019,317            |
| Other Expense          | <u>372,576</u>       |
| Net Profit or (Loss)   | 22,309,820           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 83.4% |
| Length of Stay    | 5.4   |
| Average Wages     | 43.61 |
| Medicare Part A   | 13.3% |
| Medicare Part B   | 2.3%  |
| Current Ratio     | 2.02  |
| Days to Collect   | 103.0 |
| Avg Payment Days  | 35.6  |
| Depreciation Rate | 5.0%  |
| Return of Equity  | 11.0% |

**050546 Porterville Developmental Center Porterville, CA**

Government - State

26501 AVENUE 140

FYE 06/30/2008 Days 366 Submitted

Short Term

PORTERVILLE CA 93258

Total Beds 44 44

Tulare

Govt - State

Blue Cross (California)

00040

Other

Full Util

**Key Performance Indicators**

PORTERVILLE DEVELOPMENTAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 18,802,065         |
| Fixed Assets               | 0                  |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>18,802,065</u>  |
| Current Liabilities        | 24,562,785         |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>(5,760,720)</u> |
| Total Liabilities & Equity | <u>18,802,065</u>  |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 156,945,488        |
| Contractual Allowances | <u>0</u>           |
| Operating Revenue      | 156,945,488        |
| Operating Expenses     | <u>170,204,708</u> |
| Operating Margin       | (13,259,220)       |
| Other Income           | 0                  |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (13,259,220)       |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 9.3%   |
| Length of Stay    | 51.4   |
| Average Wages     | 85.80  |
| Medicare Part A   | 0.1%   |
| Medicare Part B   | 0.0%   |
| Current Ratio     | 0.77   |
| Days to Collect   | 0.3    |
| Avg Payment Days  | 21.0   |
| Depreciation Rate | 0.0%   |
| Return of Equity  | 230.0% |

# Hospital Profile Report

**050169 Presbyterian Intercommunity Hospital Whittier, CA**

Voluntary Non-Profit - Private

12401 E WASHINGTON BLVD

FYE 09/30/2008 Days 366 Submitted

Short Term

WHITTIER CA 90602

Total Beds 308 392

Los Angeles

Nonprofit - Church

Mutual of Omaha Insurance Company 52280

General Short Term Full Util

**Key Performance Indicators**

PRESBYTERIAN INTERCOMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 93,191,221         |
| Fixed Assets               | 212,268,860        |
| Other Assets               | <u>488,798,656</u> |
| Total Assets               | <u>794,258,737</u> |
| Current Liabilities        | 256,190,846        |
| Long Term Liabilities      | 129,823,839        |
| Equity                     | <u>408,244,052</u> |
| Total Liabilities & Equity | <u>794,258,737</u> |

|                        |                      |        |
|------------------------|----------------------|--------|
| Total Charges          | 1,749,335,452        |        |
| Contractual Allowances | <u>1,411,724,316</u> | 80.7%  |
| Operating Revenue      | 337,611,136          | 19.3%  |
| Operating Expenses     | <u>357,146,550</u>   | 105.8% |
| Operating Margin       | (19,535,414)         | (5.8%) |
| Other Income           | (12,001,169)         | (3.6%) |
| Other Expense          | <u>(1,451,752)</u>   | (0.4%) |
| Net Profit or (Loss)   | (30,084,831)         | (8.9%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 57.9%  |
| Length of Stay    | 4.6    |
| Average Wages     | 36.81  |
| Medicare Part A   | 13.3%  |
| Medicare Part B   | 2.4%   |
| Current Ratio     | 0.36   |
| Days to Collect   | 73.4   |
| Avg Payment Days  | 40.3   |
| Depreciation Rate | 1.6%   |
| Return of Equity  | (7.0%) |

**052046 Promise Hospital Of East Los Angeles Los Angeles, CA**

Proprietary

443 SOUTH SOTO STREET

FYE 06/30/2008 Days 366 Settled

Long Term

LOS ANGELES CA 90033

Total Beds 177 179

Los Angeles

Private - Corporation

Mutual of Omaha Insurance Company 52280

General Long Term Full Util

**Key Performance Indicators**

PROMISE HOSP OF EAST LOS ANGELES

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 45,884,239          |
| Fixed Assets               | 3,246,062           |
| Other Assets               | <u>2,222,440</u>    |
| Total Assets               | <u>51,352,741</u>   |
| Current Liabilities        | 78,087,406          |
| Long Term Liabilities      | 82,897              |
| Equity                     | <u>(26,817,562)</u> |
| Total Liabilities & Equity | <u>51,352,741</u>   |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 266,338,555        |         |
| Contractual Allowances | <u>204,589,350</u> | 76.8%   |
| Operating Revenue      | 61,749,205         | 23.2%   |
| Operating Expenses     | <u>76,079,135</u>  | 123.2%  |
| Operating Margin       | (14,329,930)       | (23.2%) |
| Other Income           | 627,047            | 1.0%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (13,702,883)       | (22.2%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 58.1% |
| Length of Stay    | 28.9  |
| Average Wages     | 30.36 |
| Medicare Part A   | 78.8% |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 0.59  |
| Days to Collect   | 271.4 |
| Avg Payment Days  | 68.7  |
| Depreciation Rate | 17.4% |
| Return of Equity  | 51.0% |

# Hospital Profile Report

**052051 Promise Hospital Of San Diego San Diego, CA**

Proprietary

5550 UNIVERSITY AVENUE

FYE 12/31/2008 Days 366 Submitted

Long Term

SAN DIEGO CA 92105

Total Beds 57 100

San Diego

Private - Corporation

00803

General Long Term

Full Util

**Key Performance Indicators**

PROMISE HOSPITAL OF SAN DIEGO

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 28,856,107          |
| Fixed Assets               | 2,169,329           |
| Other Assets               | <u>4,747,673</u>    |
| Total Assets               | <u>35,773,109</u>   |
| Current Liabilities        | 47,724,078          |
| Long Term Liabilities      | 24,189              |
| Equity                     | <u>(11,975,158)</u> |
| Total Liabilities & Equity | <u>35,773,109</u>   |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 128,607,170       |
| Contractual Allowances | <u>85,473,613</u> |
| Operating Revenue      | 43,133,557        |
| Operating Expenses     | <u>44,806,309</u> |
| Operating Margin       | (1,672,752)       |
| Other Income           | 137,037           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | (1,535,715)       |

|        |                   |       |
|--------|-------------------|-------|
| 66.5%  | Occupancy Rate    | 81.1% |
| 33.5%  | Length of Stay    | 15.7  |
| 103.9% | Average Wages     | 30.59 |
| (3.9%) | Medicare Part A   | 48.1% |
| 0.3%   | Medicare Part B   | 0.7%  |
| 0.0%   | Current Ratio     | 0.60  |
| (3.6%) | Days to Collect   | 222.0 |
|        | Avg Payment Days  | 86.3  |
|        | Depreciation Rate | 7.9%  |
|        | Return of Equity  | 13.0% |

**050278 Providence Holy Cross Medical Center Mission Hills, CA**

Voluntary Non-Profit - Church

15031 RINALDI ST

FYE 12/31/2008 Days 366 Submitted

Short Term

MISSION HILLS CA 91345

Total Beds 257 193

Los Angeles

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

PROVIDENCE HOLY CROSS MED. CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 86,786,926         |
| Fixed Assets               | 98,003,761         |
| Other Assets               | <u>40,876,481</u>  |
| Total Assets               | <u>225,667,168</u> |
| Current Liabilities        | 52,224,658         |
| Long Term Liabilities      | 76,166,255         |
| Equity                     | <u>97,276,255</u>  |
| Total Liabilities & Equity | <u>225,667,168</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,514,381,940        |
| Contractual Allowances | <u>1,249,727,161</u> |
| Operating Revenue      | 264,654,779          |
| Operating Expenses     | <u>234,220,579</u>   |
| Operating Margin       | 30,434,200           |
| Other Income           | (8,785,048)          |
| Other Expense          | <u>0</u>             |
| Net Profit or (Loss)   | 21,649,152           |

|        |                   |        |
|--------|-------------------|--------|
| 82.5%  | Occupancy Rate    | 103.1% |
| 17.5%  | Length of Stay    | 4.9    |
| 88.5%  | Average Wages     | 46.70  |
| 11.5%  | Medicare Part A   | 17.1%  |
| (3.3%) | Medicare Part B   | 1.7%   |
| 0.0%   | Current Ratio     | 1.66   |
| 8.2%   | Days to Collect   | 175.8  |
|        | Avg Payment Days  | 38.4   |
|        | Depreciation Rate | 2.7%   |
|        | Return of Equity  | 22.0%  |



# Hospital Profile Report

**050009 Queen Of The Valley Medical Center Napa, CA**

Voluntary Non-Profit - Church

1000 TRANCAS ST

FYE 06/30/2008 Days 366 Submitted

Short Term

NAPA CA 94558

Total Beds 147 171

Napa Nonprofit - Church

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

Urban QUEEN OF THE VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 111,060,685        |
| Fixed Assets               | 121,068,281        |
| Other Assets               | <u>52,086,451</u>  |
| Total Assets               | <u>284,215,417</u> |
| Current Liabilities        | 23,503,980         |
| Long Term Liabilities      | 57,397,118         |
| Equity                     | <u>203,314,319</u> |
| Total Liabilities & Equity | <u>284,215,417</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 860,747,045        |       |
| Contractual Allowances | <u>622,171,019</u> | 72.3% |
| Operating Revenue      | 238,576,026        | 27.7% |
| Operating Expenses     | <u>231,994,802</u> | 97.2% |
| Operating Margin       | 6,581,224          | 2.8%  |
| Other Income           | 7,135,924          | 3.0%  |
| Other Expense          | <u>9,580,314</u>   | 4.0%  |
| Net Profit or (Loss)   | 4,136,834          | 1.7%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 71.5% |
| Length of Stay    | 5.2   |
| Average Wages     | 53.06 |
| Medicare Part A   | 18.7% |
| Medicare Part B   | 4.6%  |
| Current Ratio     | 4.73  |
| Days to Collect   | 154.2 |
| Avg Payment Days  | 30.8  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 2.0%  |

**053303 Rady Children'S Hospital - San Diego San Diego, CA**

Voluntary Non-Profit - Other

3020 CHILDRENS WAY

FYE 06/30/2008 Days 366 Submitted

Childrens

SAN DIEGO CA 92123

Total Beds 259 247

San Diego Nonprofit - Other

Blue Cross (California) 00040

Children

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 392,929,212        |
| Fixed Assets               | 197,548,679        |
| Other Assets               | <u>164,596,584</u> |
| Total Assets               | <u>755,074,475</u> |
| Current Liabilities        | 132,826,362        |
| Long Term Liabilities      | 312,048,213        |
| Equity                     | <u>310,199,900</u> |
| Total Liabilities & Equity | <u>755,074,475</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 1,132,630,973      |         |
| Contractual Allowances | <u>765,308,870</u> | 67.6%   |
| Operating Revenue      | 367,322,103        | 32.4%   |
| Operating Expenses     | <u>441,247,655</u> | 120.1%  |
| Operating Margin       | (73,925,552)       | (20.1%) |
| Other Income           | 115,018,066        | 31.3%   |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | 41,092,514         | 11.2%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 75.6% |
| Length of Stay    | 4.8   |
| Average Wages     | 53.06 |
| Medicare Part A   | 0.1%  |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 2.96  |
| Days to Collect   | 79.9  |
| Avg Payment Days  | 78.1  |
| Depreciation Rate | 0.1%  |
| Return of Equity  | 13.0% |

# Hospital Profile Report

**050272 Redlands Community Hospital Redlands, CA**

Voluntary Non-Profit - Other

350 TERRACINA BLVD FYE 09/30/2008 Days 366 Submitted

Short Term

REDLANDS CA 92373

Total Beds 138 171

San Bernardino Govt - County

Blue Cross (California) 00040 General Short Term  
 REDLANDS COMMUNITY HOSPITAL

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 87.8% |
| Length of Stay                    | 4.9   |
| Average Wages                     | 36.84 |
| Medicare Part A                   | 10.8% |
| Medicare Part B                   | 2.9%  |
| Current Ratio                     | 0.51  |
| Days to Collect                   | 32.4  |
| Avg Payment Days                  | 14.9  |
| Depreciation Rate                 | 0.7%  |
| Return of Equity                  | 3.0%  |

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                    |
|----------------------------|--------------------|------------------------|--------------------|
| Current Assets             | 18,825,534         | Total Charges          | 548,761,724        |
| Fixed Assets               | 94,797,873         | Contractual Allowances | <u>401,429,460</u> |
| Other Assets               | <u>81,450,309</u>  | Operating Revenue      | 147,332,264        |
| Total Assets               | <u>195,073,716</u> | Operating Expenses     | <u>147,746,876</u> |
| Current Liabilities        | 36,987,122         | Operating Margin       | (414,612)          |
| Long Term Liabilities      | 67,568,512         | Other Income           | 3,124,353          |
| Equity                     | <u>90,518,082</u>  | Other Expense          | <u>87,134</u>      |
| Total Liabilities & Equity | <u>195,073,716</u> | Net Profit or (Loss)   | 2,622,607          |

**051318 Redwood Memorial Hospital Fortuna, CA**

Voluntary Non-Profit - Private

3300 RENNER DRIVE FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

FORTUNA CA 95540

Total Beds 25 25

Humboldt Nonprofit - Other

Mutual of Omaha Insurance Company 52280 Other  
 REDWOOD MEMORIAL HOSPITAL

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 69.6% |
| Length of Stay                    | 3.8   |
| Average Wages                     | 22.4% |
| Medicare Part A                   | 4.2%  |
| Medicare Part B                   | 2.76  |
| Current Ratio                     | 143.4 |
| Days to Collect                   | 35.5  |
| Avg Payment Days                  | 1.5%  |
| Depreciation Rate                 | 7.0%  |
| Return of Equity                  | 7.0%  |

**Balance Sheet**

**Income Statement**

|                            |                   |                        |                   |
|----------------------------|-------------------|------------------------|-------------------|
| Current Assets             | 14,256,783        | Total Charges          | 109,087,262       |
| Fixed Assets               | 8,555,048         | Contractual Allowances | <u>74,413,855</u> |
| Other Assets               | <u>15,325,247</u> | Operating Revenue      | 34,673,407        |
| Total Assets               | <u>38,137,078</u> | Operating Expenses     | <u>31,947,086</u> |
| Current Liabilities        | 5,158,787         | Operating Margin       | 2,726,321         |
| Long Term Liabilities      | 2,201,246         | Other Income           | 184,037           |
| Equity                     | <u>30,777,045</u> | Other Expense          | <u>739,009</u>    |
| Total Liabilities & Equity | <u>38,137,078</u> | Net Profit or (Loss)   | 2,171,349         |

# Hospital Profile Report

**050125 Regional Medical Center Of San Jose San Jose, CA**

Voluntary Non-Profit - Church

225 N JACKSON AVE

FYE 12/31/2008 Days 366 Submitted

Short Term

SAN JOSE CA 95116

Total Beds 204 204

Santa Clara

Private - Corporation

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

REGIONAL MEDICAL CENTER OF SAN JOSE

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 52,038,242          |
| Fixed Assets               | 131,990,055         |
| Other Assets               | <u>20,625,761</u>   |
| Total Assets               | <u>204,654,058</u>  |
| Current Liabilities        | 39,187,589          |
| Long Term Liabilities      | 222,125,468         |
| Equity                     | <u>(56,658,999)</u> |
| Total Liabilities & Equity | <u>204,654,058</u>  |

|                        |                      |         |
|------------------------|----------------------|---------|
| Total Charges          | 1,349,490,047        |         |
| Contractual Allowances | <u>1,118,733,425</u> | 82.9%   |
| Operating Revenue      | 230,756,622          | 17.1%   |
| Operating Expenses     | <u>254,935,513</u>   | 110.5%  |
| Operating Margin       | (24,178,891)         | (10.5%) |
| Other Income           | 896,207              | 0.4%    |
| Other Expense          | <u>0</u>             | 0.0%    |
| Net Profit or (Loss)   | (23,282,684)         | (10.1%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 71.4% |
| Length of Stay    | 4.8   |
| Average Wages     | 64.82 |
| Medicare Part A   | 28.9% |
| Medicare Part B   | 4.0%  |
| Current Ratio     | 1.33  |
| Days to Collect   | 205.3 |
| Avg Payment Days  | 27.9  |
| Depreciation Rate | 5.8%  |
| Return of Equity  | 41.0% |

**054009 Resnick Neuropsychiatric Hospital At UCLA Los Angeles, CA**

Government - Hospital District/Auth

150 MEDICAL PLAZA

FYE 06/30/2008 Days 366 Submitted

Psychiatric

LOS ANGELES CA 90095

Total Beds 209 136

Los Angeles

Govt - State

Blue Cross (California)

00040

Psychiatric

Full Util

**Key Performance Indicators**

RESNICK NEUROPSYCHIATRIC HOSPITAL AT

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 29,480,000        |
| Fixed Assets               | 8,780,000         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>38,260,000</u> |
| Current Liabilities        | 10,820,000        |
| Long Term Liabilities      | 5,510,000         |
| Equity                     | <u>21,930,000</u> |
| Total Liabilities & Equity | <u>38,260,000</u> |

|                        |                   |         |
|------------------------|-------------------|---------|
| Total Charges          | 49,351,808        |         |
| Contractual Allowances | <u>26,308,023</u> | 53.3%   |
| Operating Revenue      | 23,043,785        | 46.7%   |
| Operating Expenses     | <u>39,347,224</u> | 170.7%  |
| Operating Margin       | (16,303,439)      | (70.7%) |
| Other Income           | 12,053,439        | 52.3%   |
| Other Expense          | <u>0</u>          | 0.0%    |
| Net Profit or (Loss)   | (4,250,000)       | (18.4%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 45.6%   |
| Length of Stay    | 11.6    |
| Average Wages     | 64.82   |
| Medicare Part A   | 28.0%   |
| Medicare Part B   | 2.0%    |
| Current Ratio     | 2.72    |
| Days to Collect   | 96.9    |
| Avg Payment Days  | 102.9   |
| Depreciation Rate | 9.6%    |
| Return of Equity  | (19.0%) |

# Hospital Profile Report

**050133 Rideout Memorial Hospital Marysville, CA**

Voluntary Non-Profit - Other

726 4TH ST  
 MARYSVILLE CA 95901  
 Yuba  
 Blue Cross (California) 00040

FYE 06/30/2008 Days 366 Submitted

Short Term  
 Total Beds 132 281

Nonprofit - Other

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 58,730,759         |
| Fixed Assets               | 67,720,725         |
| Other Assets               | <u>253,674,208</u> |
| Total Assets               | <u>380,125,692</u> |
| Current Liabilities        | 36,602,246         |
| Long Term Liabilities      | 80,769,146         |
| Equity                     | <u>262,754,300</u> |
| Total Liabilities & Equity | <u>380,125,692</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 616,037,480        |
| Contractual Allowances | <u>392,943,846</u> |
| Operating Revenue      | 223,093,634        |
| Operating Expenses     | <u>225,064,859</u> |
| Operating Margin       | (1,971,225)        |
| Other Income           | 15,284,558         |
| Other Expense          | <u>14,784,262</u>  |
| Net Profit or (Loss)   | (1,470,929)        |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 60.7%  |
| Length of Stay    | 4.7    |
| Average Wages     | 38.42  |
| Medicare Part A   | 25.6%  |
| Medicare Part B   | 5.7%   |
| Current Ratio     | 1.60   |
| Days to Collect   | 204.3  |
| Avg Payment Days  | 32.2   |
| Depreciation Rate | 4.8%   |
| Return of Equity  | (1.0%) |

**050448 Ridgecrest Regional Hospital Ridgecrest, CA**

Voluntary Non-Profit - Private

1081 NORTH CHINA LAKE BLVD  
 RIDGECREST CA 93555  
 Kern  
 Blue Cross (California) 00040

FYE 01/31/2008 Days 365 Settled

Short Term  
 Total Beds 80 88

Nonprofit - Other

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 12,080,880         |
| Fixed Assets               | 27,322,984         |
| Other Assets               | <u>83,912,859</u>  |
| Total Assets               | <u>123,316,723</u> |
| Current Liabilities        | 4,653,475          |
| Long Term Liabilities      | 72,215,000         |
| Equity                     | <u>46,448,248</u>  |
| Total Liabilities & Equity | <u>123,316,723</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 115,175,633       |
| Contractual Allowances | <u>68,325,080</u> |
| Operating Revenue      | 46,850,553        |
| Operating Expenses     | <u>44,036,216</u> |
| Operating Margin       | 2,814,337         |
| Other Income           | 929,289           |
| Other Expense          | <u>60,595</u>     |
| Net Profit or (Loss)   | 3,683,031         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 32.2% |
| Length of Stay    | 4.0   |
| Average Wages     | 35.96 |
| Medicare Part A   | 15.1% |
| Medicare Part B   | 5.3%  |
| Current Ratio     | 2.60  |
| Days to Collect   | 170.5 |
| Avg Payment Days  | 33.8  |
| Depreciation Rate | 2.0%  |
| Return of Equity  | 8.0%  |

# Hospital Profile Report

**054130 Riverside Center For Behavioral Medicine Riverside, CA**

Proprietary

5900 BROCKTON AVE

FYE 12/31/2008 Days 366 Submitted

Psychiatric

RIVERSIDE CA 92506

Total Beds 68 68

Riverside Private - Corporation

Blue Cross (California) 00040

Psychiatric

Full Util

**Key Performance Indicators**

KNOLLWOOD PSYCH CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 1,074,463          |
| Fixed Assets               | 338,266            |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>1,412,729</u>   |
| Current Liabilities        | 9,543,948          |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>(8,131,219)</u> |
| Total Liabilities & Equity | <u>1,412,729</u>   |

|                        |                  |         |
|------------------------|------------------|---------|
| Total Charges          | 16,861,588       |         |
| Contractual Allowances | <u>9,857,930</u> | 58.5%   |
| Operating Revenue      | 7,003,658        | 41.5%   |
| Operating Expenses     | <u>7,937,108</u> | 113.3%  |
| Operating Margin       | (933,450)        | (13.3%) |
| Other Income           | 175,925          | 2.5%    |
| Other Expense          | <u>0</u>         | 0.0%    |
| Net Profit or (Loss)   | (757,525)        | (10.8%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 36.4% |
| Length of Stay    | 8.9   |
| Average Wages     | 24.76 |
| Medicare Part A   | 32.1% |
| Medicare Part B   | 6.5%  |
| Current Ratio     | 0.11  |
| Days to Collect   | 74.1  |
| Avg Payment Days  | 136.7 |
| Depreciation Rate | 77.5% |
| Return of Equity  | 9.0%  |

**050022 Riverside Community Hospital Riverside, CA**

Government - Local

4445 MAGNOLIA AVENUE

FYE 04/30/2008 Days 366 Amended

Short Term

RIVERSIDE CA 92501

Total Beds 369 373

Riverside Private - Corporation

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

RIVERSIDE COMMUNITY

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 79,894,727         |
| Fixed Assets               | 75,460,519         |
| Other Assets               | <u>6,043,875</u>   |
| Total Assets               | <u>161,399,121</u> |
| Current Liabilities        | 19,178,992         |
| Long Term Liabilities      | (138,380,752)      |
| Equity                     | <u>280,600,881</u> |
| Total Liabilities & Equity | <u>161,399,121</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 1,248,626,203      |       |
| Contractual Allowances | <u>958,939,148</u> | 76.8% |
| Operating Revenue      | 289,687,055        | 23.2% |
| Operating Expenses     | <u>245,258,863</u> | 84.7% |
| Operating Margin       | 44,428,192         | 15.3% |
| Other Income           | 1,480,601          | 0.5%  |
| Other Expense          | <u>63,666</u>      | 0.0%  |
| Net Profit or (Loss)   | 45,845,127         | 15.8% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 69.7% |
| Length of Stay    | 4.8   |
| Average Wages     | 42.36 |
| Medicare Part A   | 19.3% |
| Medicare Part B   | 1.7%  |
| Current Ratio     | 4.17  |
| Days to Collect   | 187.9 |
| Avg Payment Days  | 29.6  |
| Depreciation Rate | 6.6%  |
| Return of Equity  | 16.0% |

# Hospital Profile Report

**050292 Riverside County Regional Medical Center Moreno Valley, CA**

Proprietary

26520 CACTUS AVENUE FYE 06/30/2008 Days 366 Submitted

Short Term

MORENO VALLEY CA 92555

Total Beds 439 395

Riverside Govt - County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

RIVERSIDE COUNTY REGIONAL MED CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |         |
|----------------------------|-------------|------------------------|---------------|---------|
| Current Assets             | 154,349,708 | Total Charges          | 1,208,990,463 |         |
| Fixed Assets               | 165,279,456 | Contractual Allowances | 1,026,658,767 | 84.9%   |
| Other Assets               | 31,746,118  | Operating Revenue      | 182,331,696   | 15.1%   |
| Total Assets               | 351,375,282 | Operating Expenses     | 354,429,269   | 194.4%  |
| Current Liabilities        | 64,457,645  | Operating Margin       | (172,097,573) | (94.4%) |
| Long Term Liabilities      | 217,894,172 | Other Income           | 169,655,169   | 93.0%   |
| Equity                     | 69,023,465  | Other Expense          | 0             | 0.0%    |
| Total Liabilities & Equity | 351,375,282 | Net Profit or (Loss)   | (2,442,404)   | (1.3%)  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 80.4%   |
| Length of Stay    | 4.9     |
| Average Wages     | 36.76   |
| Medicare Part A   | 10.0%   |
| Medicare Part B   | 1.1%    |
| Current Ratio     | 2.39    |
| Days to Collect   | 2,234.8 |
| Avg Payment Days  | 34.7    |
| Depreciation Rate | 2.1%    |
| Return of Equity  | (4.0%)  |

**050262 Ronald Reagan UCLA Medical Center Los Angeles, CA**

Government - State

757 WESTWOOD PLAZA FYE 06/30/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90095

Total Beds 668 574

Los Angeles Govt - State

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

UCLA MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |               |                        |               |        |
|----------------------------|---------------|------------------------|---------------|--------|
| Current Assets             | 570,570,000   | Total Charges          | 2,626,313,032 |        |
| Fixed Assets               | 1,124,420,000 | Contractual Allowances | 1,659,710,000 | 63.2%  |
| Other Assets               | 34,220,000    | Operating Revenue      | 966,603,032   | 36.8%  |
| Total Assets               | 1,729,210,000 | Operating Expenses     | 985,828,117   | 102.0% |
| Current Liabilities        | 134,470,000   | Operating Margin       | (19,225,085)  | (2.0%) |
| Long Term Liabilities      | 626,790,000   | Other Income           | 65,725,085    | 6.8%   |
| Equity                     | 967,950,000   | Other Expense          | 0             | 0.0%   |
| Total Liabilities & Equity | 1,729,210,000 | Net Profit or (Loss)   | 46,500,000    | 4.8%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 82.0% |
| Length of Stay    | 6.3   |
| Average Wages     | 43.07 |
| Medicare Part A   | 17.8% |
| Medicare Part B   | 3.8%  |
| Current Ratio     | 4.24  |
| Days to Collect   | 84.8  |
| Avg Payment Days  | 44.0  |
| Depreciation Rate | 2.5%  |
| Return of Equity  | 5.0%  |

# Hospital Profile Report

**050603 Saddleback Memorial Medical Center Laguna Hills, CA**

Voluntary Non-Profit - Private

24451 HEALTH CENTER DRIVE FYE 06/30/2008 Days 366 Amended

Short Term

LAGUNA HILLS CA 92653

Total Beds 325 313

Orange Nonprofit - Other

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

SADDLEBACK MEMORIAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                    |         |                   |       |
|----------------------------|--------------------|------------------------|--------------------|---------|-------------------|-------|
| Current Assets             | 127,250,642        | Total Charges          | 1,012,911,566      |         | Occupancy Rate    | 65.2% |
| Fixed Assets               | 99,218,298         | Contractual Allowances | <u>751,202,976</u> | 74.2%   | Length of Stay    | 4.1   |
| Other Assets               | <u>3,465,287</u>   | Operating Revenue      | 261,708,590        | 25.8%   | Average Wages     | 38.04 |
| Total Assets               | <u>229,934,227</u> | Operating Expenses     | <u>331,571,328</u> | 126.7%  | Medicare Part A   | 15.3% |
| Current Liabilities        | 47,545,794         | Operating Margin       | (69,862,738)       | (26.7%) | Medicare Part B   | 3.3%  |
| Long Term Liabilities      | 19,340,506         | Other Income           | 93,572,028         | 35.8%   | Current Ratio     | 2.68  |
| Equity                     | <u>163,047,927</u> | Other Expense          | <u>0</u>           | 0.0%    | Days to Collect   | 202.3 |
| Total Liabilities & Equity | <u>229,934,227</u> | Net Profit or (Loss)   | 23,709,290         | 9.1%    | Avg Payment Days  | 33.6  |
|                            |                    |                        |                    |         | Depreciation Rate | 1.0%  |
|                            |                    |                        |                    |         | Return of Equity  | 15.0% |

**050093 Saint Agnes Medical Center Fresno, CA**

Voluntary Non-Profit - Church

1303 E HERNDON AVE FYE 06/30/2008 Days 366 Submitted

Short Term

FRESNO CA 93710

Total Beds 436 436

Fresno Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SAINT AGNES MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                      |       |                   |       |
|----------------------------|--------------------|------------------------|----------------------|-------|-------------------|-------|
| Current Assets             | 150,543,836        | Total Charges          | 1,422,097,921        |       | Occupancy Rate    | 74.3% |
| Fixed Assets               | 232,501,385        | Contractual Allowances | <u>1,025,076,567</u> | 72.1% | Length of Stay    | 4.1   |
| Other Assets               | <u>255,913,464</u> | Operating Revenue      | 397,021,354          | 27.9% | Average Wages     | 40.62 |
| Total Assets               | <u>638,958,685</u> | Operating Expenses     | <u>385,419,243</u>   | 97.1% | Medicare Part A   | 28.9% |
| Current Liabilities        | 36,579,717         | Operating Margin       | 11,602,111           | 2.9%  | Medicare Part B   | 5.6%  |
| Long Term Liabilities      | 114,115,576        | Other Income           | 6,142,803            | 1.5%  | Current Ratio     | 4.12  |
| Equity                     | <u>488,263,392</u> | Other Expense          | <u>14,172,802</u>    | 3.6%  | Days to Collect   | 59.3  |
| Total Liabilities & Equity | <u>638,958,685</u> | Net Profit or (Loss)   | 3,572,112            | 0.9%  | Avg Payment Days  | 31.6  |
|                            |                    |                        |                      |       | Depreciation Rate | 3.0%  |
|                            |                    |                        |                      |       | Return of Equity  | 1.0%  |

# Hospital Profile Report

**050104 Saint Francis Medical Center Lynwood, CA**

Voluntary Non-Profit - Church

3630 EAST IMPERIAL HIGHWAY

FYE 06/30/2008 Days 366 Amended

Short Term

LYNWOOD CA 90262

Total Beds 448 339

Los Angeles

Nonprofit - Church

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

ST. FRANCIS MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 106,244,041        |
| Fixed Assets               | 154,808,871        |
| Other Assets               | <u>91,296,412</u>  |
| Total Assets               | <u>352,349,324</u> |
| Current Liabilities        | 42,779,967         |
| Long Term Liabilities      | 183,471,141        |
| Equity                     | <u>126,098,216</u> |
| Total Liabilities & Equity | <u>352,349,324</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,006,476,841      |
| Contractual Allowances | <u>732,756,239</u> |
| Operating Revenue      | 273,720,602        |
| Operating Expenses     | <u>274,975,176</u> |
| Operating Margin       | (1,254,574)        |
| Other Income           | 8,581,188          |
| Other Expense          | <u>22,973</u>      |
| Net Profit or (Loss)   | 7,303,641          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 94.4% |
| Length of Stay    | 5.9   |
| Average Wages     | 42.96 |
| Medicare Part A   | 15.5% |
| Medicare Part B   | 1.5%  |
| Current Ratio     | 2.48  |
| Days to Collect   | 178.2 |
| Avg Payment Days  | 26.8  |
| Depreciation Rate | 3.7%  |
| Return of Equity  | 6.0%  |

**050152 Saint Francis Memorial Hospital San Francisco, CA**

Voluntary Non-Profit - Private

900 HYDE ST

FYE 06/30/2008 Days 366 Submitted

Short Term

SAN FRANCISCO CA 94109

Total Beds 362 150

San Francisco

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SAINT FRANCIS MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 42,463,686         |
| Fixed Assets               | 90,352,867         |
| Other Assets               | <u>213,271,195</u> |
| Total Assets               | <u>346,087,748</u> |
| Current Liabilities        | 22,564,855         |
| Long Term Liabilities      | 65,485,495         |
| Equity                     | <u>258,037,398</u> |
| Total Liabilities & Equity | <u>346,087,748</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 653,039,306        |
| Contractual Allowances | <u>485,347,369</u> |
| Operating Revenue      | 167,691,937        |
| Operating Expenses     | <u>184,490,039</u> |
| Operating Margin       | (16,798,102)       |
| Other Income           | 8,438,899          |
| Other Expense          | <u>766,100</u>     |
| Net Profit or (Loss)   | (9,125,303)        |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 46.6%  |
| Length of Stay    | 7.1    |
| Average Wages     | 56.91  |
| Medicare Part A   | 14.9%  |
| Medicare Part B   | 3.5%   |
| Current Ratio     | 1.88   |
| Days to Collect   | 240.8  |
| Avg Payment Days  | 35.3   |
| Depreciation Rate | 4.4%   |
| Return of Equity  | (4.0%) |

# Hospital Profile Report

|                            |  |                                   |  |
|----------------------------|--|-----------------------------------|--|
| <b>050290</b>              | <b>Saint John'S Health Center Santa Monica, CA</b> |                                   | Voluntary Non-Profit - Church                              |
| 1328 22ND ST               |  | FYE 12/31/2008 Days 214 Submitted | Short Term   |
| SANTA MONICA               | CA 90404   | FYE 05/31/2008 Days 366 Submitted | Total Beds 317 <span style="float: right;">340</span>      |
| Los Angeles                |  | Nonprofit - Church                |  |
| Blue Cross (California)    | 00040  | General Short Term                | Full Util  |
|                            |  | SAINT JOHN S HOSPITAL             |  |
|                            |  | <b>Income Statement</b>           | <b>Key Performance Indicators</b>                          |
| <b>Balance Sheet</b>       |  |                                   |  |
| Current Assets             | 68,756,431   | Total Charges                     | 540,154,404  |
| Fixed Assets               | 168,385,063  | Contractual Allowances            | 398,966,813 <span style="float: right;">73.9%</span>       |
| Other Assets               | <u>303,222,732</u>                                 | Operating Revenue                 | 141,187,591 <span style="float: right;">26.1%</span>       |
| Total Assets               | <u>540,364,226</u>                                 | Operating Expenses                | 159,661,193 <span style="float: right;">113.1%</span>      |
| Current Liabilities        | 56,108,316   | Operating Margin                  | (18,473,602) <span style="float: right;">(13.1%)</span>    |
| Long Term Liabilities      | 2,181,057  | Other Income                      | 3,689,244 <span style="float: right;">2.6%</span>          |
| Equity                     | <u>482,074,853</u>                                 | Other Expense                     | <u>0</u> <span style="float: right;">0.0%</span>           |
| Total Liabilities & Equity | <u>540,364,226</u>                                 | Net Profit or (Loss)              | (14,784,358) <span style="float: right;">(10.5%)</span>    |
|                            |  |                                   | Occupancy Rate <span style="float: right;">53.8%</span>    |
|                            |  |                                   | Length of Stay <span style="float: right;">4.7</span>      |
|                            |  |                                   | Average Wages <span style="float: right;">43.72</span>     |
|                            |  |                                   | Medicare Part A <span style="float: right;">25.5%</span>   |
|                            |  |                                   | Medicare Part B <span style="float: right;">3.7%</span>    |
|                            |  |                                   | Current Ratio <span style="float: right;">1.23</span>      |
|                            |  |                                   | Days to Collect <span style="float: right;">54.0</span>    |
|                            |  |                                   | Avg Payment Days <span style="float: right;">46.6</span>   |
|                            |  |                                   | Depreciation Rate <span style="float: right;">1.1%</span>  |
|                            |  |                                   | Return of Equity <span style="float: right;">(3.0%)</span> |

|                            |  |                                   |   |
|----------------------------|--|-----------------------------------|---|
| <b>050688</b>              | <b>Saint Louise Regional Hospital Gilroy, CA</b> |                                   | Voluntary Non-Profit - Church                             |
| 9400 NO NAME UNO           |  | FYE 06/30/2008 Days 366 Submitted | Short Term  |
| GILROY                     | CA 95020   |                                   | Total Beds 93 <span style="float: right;">71</span>       |
| Santa Clara                |  | Nonprofit - Church                |   |
| USG California             | 00454  | General Short Term                | Full Util   |
|                            |  | ST LOUISE REGIONAL HOSPITAL       |   |
|                            |  | <b>Income Statement</b>           | <b>Key Performance Indicators</b>                         |
| <b>Balance Sheet</b>       |  |                                   |   |
| Current Assets             | 16,434,786                                       | Total Charges                     | 336,388,692   |
| Fixed Assets               | 19,599,106                                       | Contractual Allowances            | 264,945,497 <span style="float: right;">78.8%</span>      |
| Other Assets               | <u>1,248,063</u>                                 | Operating Revenue                 | 71,443,195 <span style="float: right;">21.2%</span>       |
| Total Assets               | <u>37,281,955</u>                                | Operating Expenses                | 73,402,315 <span style="float: right;">102.7%</span>      |
| Current Liabilities        | 8,430,240  | Operating Margin                  | (1,959,120) <span style="float: right;">(2.7%)</span>     |
| Long Term Liabilities      | 49,760,397                                       | Other Income                      | 632,052 <span style="float: right;">0.9%</span>           |
| Equity                     | <u>(20,908,682)</u>                              | Other Expense                     | <u>90,318</u> <span style="float: right;">0.1%</span>     |
| Total Liabilities & Equity | <u>37,281,955</u>                                | Net Profit or (Loss)              | (1,417,386) <span style="float: right;">(2.0%)</span>     |
|                            |  |                                   | Occupancy Rate <span style="float: right;">53.5%</span>   |
|                            |  |                                   | Length of Stay <span style="float: right;">2.3</span>     |
|                            |  |                                   | Average Wages <span style="float: right;">57.62</span>    |
|                            |  |                                   | Medicare Part A <span style="float: right;">16.9%</span>  |
|                            |  |                                   | Medicare Part B <span style="float: right;">3.3%</span>   |
|                            |  |                                   | Current Ratio <span style="float: right;">1.95</span>     |
|                            |  |                                   | Days to Collect <span style="float: right;">305.9</span>  |
|                            |  |                                   | Avg Payment Days <span style="float: right;">23.9</span>  |
|                            |  |                                   | Depreciation Rate <span style="float: right;">8.3%</span> |
|                            |  |                                   | Return of Equity <span style="float: right;">7.0%</span>  |

# Hospital Profile Report

**050502 Saint Vincent Medical Center Los Angeles, CA**

Voluntary Non-Profit - Church

2131 W 3RD ST FYE 06/30/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90057

Total Beds 357 320

Los Angeles Nonprofit - Other

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

ST. VINCENT MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |              |         |                   |         |
|----------------------------|-------------|------------------------|--------------|---------|-------------------|---------|
| Current Assets             | 43,372,688  | Total Charges          | 797,274,350  |         | Occupancy Rate    | 41.6%   |
| Fixed Assets               | 88,342,071  | Contractual Allowances | 623,628,866  | 78.2%   | Length of Stay    | 5.4     |
| Other Assets               | 28,659,372  | Operating Revenue      | 173,645,484  | 21.8%   | Average Wages     | 39.80   |
| Total Assets               | 160,374,131 | Operating Expenses     | 202,570,944  | 116.7%  | Medicare Part A   | 40.1%   |
| Current Liabilities        | 43,939,675  | Operating Margin       | (28,925,460) | (16.7%) | Medicare Part B   | 6.9%    |
| Long Term Liabilities      | 86,917,459  | Other Income           | 12,747,056   | 7.3%    | Current Ratio     | 0.99    |
| Equity                     | 29,516,997  | Other Expense          | 0            | 0.0%    | Days to Collect   | 274.7   |
| Total Liabilities & Equity | 160,374,131 | Net Profit or (Loss)   | (16,178,404) | (9.3%)  | Avg Payment Days  | 50.4    |
|                            |             |                        |              |         | Depreciation Rate | 2.9%    |
|                            |             |                        |              |         | Return of Equity  | (55.0%) |

**050334 Salinas Valley Memorial Hospital Salinas, CA**

Government - Hospital District/Auth

450 EAST ROMIE LANE FYE 06/30/2008 Days 366 Submitted

Short Term

SALINAS CA 93901

Total Beds 266 251

Monterey Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SALINAS VALLEY MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |       |                   |       |
|----------------------------|-------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 79,127,094  | Total Charges          | 815,350,638 |       | Occupancy Rate    | 64.0% |
| Fixed Assets               | 209,305,988 | Contractual Allowances | 463,068,938 | 56.8% | Length of Stay    | 3.9   |
| Other Assets               | 112,617,262 | Operating Revenue      | 352,281,700 | 43.2% | Average Wages     | 58.03 |
| Total Assets               | 401,050,344 | Operating Expenses     | 335,186,417 | 95.1% | Medicare Part A   | 17.8% |
| Current Liabilities        | 54,860,695  | Operating Margin       | 17,095,283  | 4.9%  | Medicare Part B   | 3.1%  |
| Long Term Liabilities      | 24,143,300  | Other Income           | 18,079,652  | 5.1%  | Current Ratio     | 1.44  |
| Equity                     | 322,046,349 | Other Expense          | 0           | 0.0%  | Days to Collect   | 53.9  |
| Total Liabilities & Equity | 401,050,344 | Net Profit or (Loss)   | 35,174,935  | 10.0% | Avg Payment Days  | 50.1  |
|                            |             |                        |             |       | Depreciation Rate | 0.0%  |
|                            |             |                        |             |       | Return of Equity  | 11.0% |

# Hospital Profile Report

**050099 San Antonio Community Hospital Upland, CA**

Voluntary Non-Profit - Other

999 SAN BERNARDINO RD FYE 12/31/2008 Days 366 Submitted

Short Term

UPLAND CA 91786

Total Beds 330 307

San Bernardino Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SAN ANTONIO COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |        |                   |       |
|----------------------------|-------------|------------------------|---------------|--------|-------------------|-------|
| Current Assets             | 124,766,046 | Total Charges          | 1,021,616,350 |        | Occupancy Rate    | 56.4% |
| Fixed Assets               | 68,597,812  | Contractual Allowances | 749,668,811   | 73.4%  | Length of Stay    | 3.4   |
| Other Assets               | 172,047,108 | Operating Revenue      | 271,947,539   | 26.6%  | Average Wages     | 38.51 |
| Total Assets               | 365,410,966 | Operating Expenses     | 267,801,528   | 98.5%  | Medicare Part A   | 14.3% |
| Current Liabilities        | 36,717,808  | Operating Margin       | 4,146,011     | 1.5%   | Medicare Part B   | 2.7%  |
| Long Term Liabilities      | 87,630,198  | Other Income           | 15,226,320    | 5.6%   | Current Ratio     | 3.40  |
| Equity                     | 241,062,960 | Other Expense          | 20,321,891    | 7.5%   | Days to Collect   | 74.7  |
| Total Liabilities & Equity | 365,410,966 | Net Profit or (Loss)   | (949,560)     | (0.3%) | Avg Payment Days  | 42.8  |
|                            |             |                        |               |        | Depreciation Rate | 3.8%  |
|                            |             |                        |               |        | Return of Equity  | 0.0%  |

**050588 San Dimas Community Hospital San Dimas, CA**

Proprietary

1350 W COVINA BLVD FYE 12/31/2008 Days 184 Submitted

Short Term

SAN DIMAS CA 91773 FYE 06/30/2008 Days 182 Submitted

Total Beds 93 64

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

SAN DIMAS COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |       |                   |        |
|----------------------------|------------|------------------------|-------------|-------|-------------------|--------|
| Current Assets             | 18,694,393 | Total Charges          | 162,590,049 |       | Occupancy Rate    | 76.4%  |
| Fixed Assets               | 13,573,406 | Contractual Allowances | 136,359,625 | 83.9% | Length of Stay    | 3.6    |
| Other Assets               | 66,579     | Operating Revenue      | 26,230,424  | 16.1% | Average Wages     | 105.21 |
| Total Assets               | 32,334,378 | Operating Expenses     | 22,958,221  | 87.5% | Medicare Part A   | 13.9%  |
| Current Liabilities        | 9,113,430  | Operating Margin       | 3,272,203   | 12.5% | Medicare Part B   | 1.6%   |
| Long Term Liabilities      | 20,000,000 | Other Income           | 477,824     | 1.8%  | Current Ratio     | 2.05   |
| Equity                     | 3,220,948  | Other Expense          | 529,414     | 2.0%  | Days to Collect   | 945.4  |
| Total Liabilities & Equity | 32,334,378 | Net Profit or (Loss)   | 3,220,613   | 12.3% | Avg Payment Days  | 35.2   |
|                            |            |                        |             |       | Depreciation Rate | 1.4%   |
|                            |            |                        |             |       | Return of Equity  | 100.0% |

# Hospital Profile Report

**050228 San Francisco General Hospital San Francisco, CA**

Government - Local

1001 POTRERO AVENUE FYE 06/30/2008 Days 366 Submitted

Short Term

SAN FRANCISCO CA 94110

Total Beds 639 282

San Francisco Govt - City-County

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

SAN FRANCISCO GENERAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                      |          |                   |       |
|----------------------------|--------------------|------------------------|----------------------|----------|-------------------|-------|
| Current Assets             | 143,269,356        | Total Charges          | 1,286,951,298        |          | Occupancy Rate    | 81.7% |
| Fixed Assets               | 45,160,758         | Contractual Allowances | <u>1,060,667,603</u> | 82.4%    | Length of Stay    | 6.6   |
| Other Assets               | <u>22,230,098</u>  | Operating Revenue      | 226,283,695          | 17.6%    | Average Wages     | 57.03 |
| Total Assets               | <u>210,660,212</u> | Operating Expenses     | <u>580,354,905</u>   | 256.5%   | Medicare Part A   | 18.6% |
| Current Liabilities        | 111,131,698        | Operating Margin       | (354,071,210)        | (156.5%) | Medicare Part B   | 3.8%  |
| Long Term Liabilities      | 57,655,492         | Other Income           | 385,859,914          | 170.5%   | Current Ratio     | 1.29  |
| Equity                     | <u>41,873,022</u>  | Other Expense          | <u>7,444,565</u>     | 3.3%     | Days to Collect   | 76.6  |
| Total Liabilities & Equity | <u>210,660,212</u> | Net Profit or (Loss)   | 24,344,139           | 10.8%    | Avg Payment Days  | 31.4  |
|                            |                    |                        |                      |          | Depreciation Rate | 3.4%  |
|                            |                    |                        |                      |          | Return of Equity  | 58.0% |

**050132 San Gabriel Valley Medical Center San Gabriel, CA**

Voluntary Non-Profit - Other

438 W LAS TUNAS DRIVE FYE 06/30/2008 Days 192 Submitted

Short Term

SAN GABRIEL CA 91778

Total Beds 271 190

Los Angeles Private - Corporation

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SAN GABRIEL VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |                        |                    |        |                   |         |
|----------------------------|-------------------|------------------------|--------------------|--------|-------------------|---------|
| Current Assets             | 26,399,931        | Total Charges          | 288,257,508        |        | Occupancy Rate    | 64.3%   |
| Fixed Assets               | 7,452,624         | Contractual Allowances | <u>226,320,489</u> | 78.5%  | Length of Stay    | 7.1     |
| Other Assets               | <u>744,667</u>    | Operating Revenue      | 61,937,019         | 21.5%  | Average Wages     | 40.29   |
| Total Assets               | <u>34,597,222</u> | Operating Expenses     | <u>66,344,922</u>  | 107.1% | Medicare Part A   | 26.7%   |
| Current Liabilities        | 28,848,328        | Operating Margin       | (4,407,903)        | (7.1%) | Medicare Part B   | 2.0%    |
| Long Term Liabilities      | 14,148            | Other Income           | 3,142,650          | 5.1%   | Current Ratio     | 0.92    |
| Equity                     | <u>5,734,746</u>  | Other Expense          | <u>0</u>           | 0.0%   | Days to Collect   | 446.1   |
| Total Liabilities & Equity | <u>34,597,222</u> | Net Profit or (Loss)   | (1,265,253)        | (2.0%) | Avg Payment Days  | 43.9    |
|                            |                   |                        |                    |        | Depreciation Rate | 55.4%   |
|                            |                   |                        |                    |        | Return of Equity  | (22.0%) |

# Hospital Profile Report

**050054 San Gorgonio Memorial Hospital Banning, CA**

Government - Hospital District/Auth

600 NORTH HIGHLAND SPRINGS AVENUE FYE 06/30/2008 Days 366 Amended

Short Term

BANNING CA 92220

Total Beds 44 46

Riverside Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

Urban SAN GORGONIO MEMORIAL

Occupancy Rate 94.5%

**Balance Sheet**

**Income Statement**

Length of Stay 3.7

Current Assets 21,771,444 Total Charges 127,893,995

Average Wages 32.21

Fixed Assets 27,868,636 Contractual Allowances 96,192,205 75.2%

Medicare Part A 26.2%

Other Assets 1,722,645 Operating Revenue 31,701,790 24.8%

Medicare Part B 4.6%

Total Assets 51,362,725 Operating Expenses 38,200,425 120.5%

Current Ratio 1.68

Current Liabilities 12,978,348 Operating Margin (6,498,635) (20.5%)

Days to Collect 473.4

Long Term Liabilities 35,298,795 Other Income 5,039,128 15.9%

Avg Payment Days 86.8

Equity 3,085,582 Other Expense 8,329 0.0%

Depreciation Rate 5.1%

Total Liabilities & Equity 51,362,725 Net Profit or (Loss) (1,467,836) (4.6%)

Return of Equity (48.0%)

**050455 San Joaquin Community Hospital Bakersfield, CA**

Voluntary Non-Profit - Church

2615 CHESTER AVENUE FYE 12/31/2008 Days 366 Submitted

Short Term

BAKERSFIELD CA 93301

Total Beds 161 178

Kern Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SAN JOAQUIN COMMUNITY HOSPITAL

Occupancy Rate 90.7%

**Balance Sheet**

**Income Statement**

Length of Stay 4.9

Current Assets 61,113,515 Total Charges 815,554,239

Average Wages 38.36

Fixed Assets 93,793,715 Contractual Allowances 645,204,646 79.1%

Medicare Part A 23.2%

Other Assets 6,410,125 Operating Revenue 170,349,593 20.9%

Medicare Part B 2.8%

Total Assets 161,317,355 Operating Expenses 165,071,817 96.9%

Current Ratio 2.71

Current Liabilities 22,538,258 Operating Margin 5,277,776 3.1%

Days to Collect 333.8

Long Term Liabilities 79,054,860 Other Income 5,408,505 3.2%

Avg Payment Days 37.6

Equity 59,724,237 Other Expense 0 0.0%

Depreciation Rate 0.2%

Total Liabilities & Equity 161,317,355 Net Profit or (Loss) 10,686,281 6.3%

Return of Equity 18.0%

# Hospital Profile Report

**050167 San Joaquin General Hospital French Camp, CA**

Government - Local

500 W HOSPITAL ROAD FYE 06/30/2008 Days 366 Submitted

Short Term

FRENCH CAMP CA 95231

Total Beds 212 196

San Joaquin Govt - County

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SAN JOAQUIN GENERAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |              |         |                   |         |
|----------------------------|-------------|------------------------|--------------|---------|-------------------|---------|
| Current Assets             | 56,947,528  | Total Charges          | 327,393,382  |         | Occupancy Rate    | 63.7%   |
| Fixed Assets               | 78,965,739  | Contractual Allowances | 160,260,014  | 49.0%   | Length of Stay    | 4.9     |
| Other Assets               | 8,909,311   | Operating Revenue      | 167,133,368  | 51.0%   | Average Wages     | 42.85   |
| Total Assets               | 144,822,578 | Operating Expenses     | 202,522,843  | 121.2%  | Medicare Part A   | 8.8%    |
| Current Liabilities        | 21,491,372  | Operating Margin       | (35,389,475) | (21.2%) | Medicare Part B   | 1.8%    |
| Long Term Liabilities      | 71,158,926  | Other Income           | 22,080,722   | 13.2%   | Current Ratio     | 2.65    |
| Equity                     | 52,172,280  | Other Expense          | 1,225,413    | 0.7%    | Days to Collect   | 195.1   |
| Total Liabilities & Equity | 144,822,578 | Net Profit or (Loss)   | (14,534,166) | (8.7%)  | Avg Payment Days  | 32.6    |
|                            |             |                        |              |         | Depreciation Rate | 3.2%    |
|                            |             |                        |              |         | Return of Equity  | (28.0%) |

**050264 San Leandro Hospital San Leandro, CA**

Proprietary

13855 E 14TH STREET FYE 12/31/2008 Days 366 Submitted

Short Term

SAN LEANDRO CA 94578

Total Beds 136 93

Alameda Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

SAN LEANDRO HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |        |                   |       |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 15,614,173  | Total Charges          | 313,050,005 |        | Occupancy Rate    | 55.1% |
| Fixed Assets               | 6,644,394   | Contractual Allowances | 235,719,602 | 75.3%  | Length of Stay    | 4.5   |
| Other Assets               | 124,719     | Operating Revenue      | 77,330,403  | 24.7%  | Average Wages     | 56.60 |
| Total Assets               | 22,383,286  | Operating Expenses     | 78,223,868  | 101.2% | Medicare Part A   | 33.1% |
| Current Liabilities        | 29,432,361  | Operating Margin       | (893,465)   | (1.2%) | Medicare Part B   | 4.8%  |
| Long Term Liabilities      | 0           | Other Income           | 856,063     | 1.1%   | Current Ratio     | 0.53  |
| Equity                     | (7,049,075) | Other Expense          | 5,447,125   | 7.0%   | Days to Collect   | 95.6  |
| Total Liabilities & Equity | 22,383,286  | Net Profit or (Loss)   | (5,484,527) | (7.1%) | Avg Payment Days  | 25.7  |
|                            |             |                        |             |        | Depreciation Rate | 14.5% |
|                            |             |                        |             |        | Return of Equity  | 78.0% |

# Hospital Profile Report

**050113 San Mateo Medical Center San Mateo, CA**

Government - Local

222 W 39TH AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

SAN MATEO CA 94403

Total Beds 509 69

San Mateo

Govt - County

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 65,815,241         |
| Fixed Assets               | 13,262,223         |
| Other Assets               | <u>22,123,129</u>  |
| Total Assets               | <u>101,200,593</u> |
| Current Liabilities        | 60,399,989         |
| Long Term Liabilities      | 4,041,603          |
| Equity                     | <u>36,759,001</u>  |
| Total Liabilities & Equity | <u>101,200,593</u> |

**Income Statement**

|                        |                    |          |
|------------------------|--------------------|----------|
| Total Charges          | 250,805,993        |          |
| Contractual Allowances | <u>229,168,075</u> | 91.4%    |
| Operating Revenue      | 21,637,918         | 8.6%     |
| Operating Expenses     | <u>228,790,062</u> | 1,057.4% |
| Operating Margin       | (207,152,144)      | (957.4%) |
| Other Income           | 229,556,601        | 1,060.9% |
| Other Expense          | <u>1,437,745</u>   | 6.6%     |
| Net Profit or (Loss)   | 20,966,712         | 96.9%    |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 64.7% |
| Length of Stay    | 5.5   |
| Average Wages     | 52.45 |
| Medicare Part A   | 14.4% |
| Medicare Part B   | 9.9%  |
| Current Ratio     | 1.09  |
| Days to Collect   | 566.7 |
| Avg Payment Days  | 27.6  |
| Depreciation Rate | 2.6%  |
| Return of Equity  | 57.0% |

**050689 San Ramon Regional Medical Ctr San Ramon, CA**

Proprietary

6001 NORRIS CANYON ROAD

FYE 05/31/2008 Days 366 Submitted

Short Term

SAN RAMON CA 94583

Total Beds 123 123

Contra Costa

Private - Corporation

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 28,056,079        |
| Fixed Assets               | 61,048,259        |
| Other Assets               | <u>5,891,498</u>  |
| Total Assets               | <u>94,995,836</u> |
| Current Liabilities        | 16,897,270        |
| Long Term Liabilities      | 4,159             |
| Equity                     | <u>78,094,407</u> |
| Total Liabilities & Equity | <u>94,995,836</u> |

**Income Statement**

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 618,286,876        |       |
| Contractual Allowances | <u>483,716,746</u> | 78.2% |
| Operating Revenue      | 134,570,130        | 21.8% |
| Operating Expenses     | <u>127,005,348</u> | 94.4% |
| Operating Margin       | 7,564,782          | 5.6%  |
| Other Income           | 1,025,815          | 0.8%  |
| Other Expense          | <u>0</u>           | 0.0%  |
| Net Profit or (Loss)   | 8,590,597          | 6.4%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 58.6% |
| Length of Stay    | 4.8   |
| Average Wages     | 54.92 |
| Medicare Part A   | 13.2% |
| Medicare Part B   | 2.8%  |
| Current Ratio     | 1.66  |
| Days to Collect   | 129.1 |
| Avg Payment Days  | 43.8  |
| Depreciation Rate | 3.8%  |
| Return of Equity  | 11.0% |

# Hospital Profile Report

**050396 Santa Barbara Cottage Hospital Santa Barbara, CA**

Voluntary Non-Profit - Other

PUEBLO AT BATH ST

FYE 12/31/2008 Days 366 Submitted

Short Term

SANTA BARBARA CA 93105

Total Beds 395 370

Santa Barbara

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 222,862,682        |
| Fixed Assets               | 191,865,668        |
| Other Assets               | <u>464,890,220</u> |
| Total Assets               | <u>879,618,570</u> |
| Current Liabilities        | 165,282,633        |
| Long Term Liabilities      | 321,381,880        |
| Equity                     | <u>392,954,057</u> |
| Total Liabilities & Equity | <u>879,618,570</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 1,163,269,490      |         |
| Contractual Allowances | <u>757,360,978</u> | 65.1%   |
| Operating Revenue      | 405,908,512        | 34.9%   |
| Operating Expenses     | <u>357,451,585</u> | 88.1%   |
| Operating Margin       | 48,456,927         | 11.9%   |
| Other Income           | 53,547,073         | 13.2%   |
| Other Expense          | <u>245,995,984</u> | 60.6%   |
| Net Profit or (Loss)   | (143,991,984)      | (35.5%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 63.4%   |
| Length of Stay    | 5.0     |
| Average Wages     | 45.04   |
| Medicare Part A   | 15.2%   |
| Medicare Part B   | 3.3%    |
| Current Ratio     | 1.35    |
| Days to Collect   | 53.5    |
| Avg Payment Days  | 58.1    |
| Depreciation Rate | 0.0%    |
| Return of Equity  | (37.0%) |

**054125 Santa Barbara County Psychiatric Health Facility Santa Barbara, CA**

Government - Local

315 CAMINO DEL REMEDIO

FYE 06/30/2008 Days 366 Submitted

Psychiatric

SANTA BARBARA CA 93110

Total Beds 16 16

Santa Barbara

Govt - County

Blue Cross (California)

00040

Psychiatric

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 19,947,980        |
| Fixed Assets               | 0                 |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>19,947,980</u> |
| Current Liabilities        | 17,752,688        |
| Long Term Liabilities      | 0                 |
| Equity                     | <u>2,195,292</u>  |
| Total Liabilities & Equity | <u>19,947,980</u> |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 71,430,203        |        |
| Contractual Allowances | <u>0</u>          | 0.0%   |
| Operating Revenue      | 71,430,203        | 100.0% |
| Operating Expenses     | <u>69,707,599</u> | 97.6%  |
| Operating Margin       | 1,722,604         | 2.4%   |
| Other Income           | 0                 | 0.0%   |
| Other Expense          | <u>0</u>          | 0.0%   |
| Net Profit or (Loss)   | 1,722,604         | 2.4%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 89.4% |
| Length of Stay    | 13.0  |
| Average Wages     | 0.8%  |
| Medicare Part A   | 0.8%  |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 1.12  |
| Days to Collect   | 98.2  |
| Avg Payment Days  | 5.8   |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 78.0% |

# Hospital Profile Report

**050038 Santa Clara Valley Medical Center San Jose, CA**

Government - Local

751 SOUTH BASCOM AVENUE

FYE 06/30/2008 Days 366 Submitted

Short Term

SAN JOSE CA 95128

Total Beds 574 441

Santa Clara

Govt - County

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SANTA CLARA VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 705,525,405          |
| Fixed Assets               | 478,695,846          |
| Other Assets               | <u>6,272,045</u>     |
| Total Assets               | <u>1,190,493,296</u> |
| Current Liabilities        | 440,487,677          |
| Long Term Liabilities      | 557,127,647          |
| Equity                     | <u>192,877,972</u>   |
| Total Liabilities & Equity | <u>1,190,493,296</u> |

|                        |                      |          |
|------------------------|----------------------|----------|
| Total Charges          | 1,766,429,537        |          |
| Contractual Allowances | <u>1,434,870,253</u> | 81.2%    |
| Operating Revenue      | 331,559,284          | 18.8%    |
| Operating Expenses     | <u>927,144,607</u>   | 279.6%   |
| Operating Margin       | (595,585,323)        | (179.6%) |
| Other Income           | 553,307,668          | 166.9%   |
| Other Expense          | <u>17,553</u>        | 0.0%     |
| Net Profit or (Loss)   | (42,295,208)         | (12.8%)  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 75.2%   |
| Length of Stay    | 5.3     |
| Average Wages     | 58.25   |
| Medicare Part A   | 13.7%   |
| Medicare Part B   | 2.8%    |
| Current Ratio     | 1.60    |
| Days to Collect   | 579.0   |
| Avg Payment Days  | 18.1    |
| Depreciation Rate | 1.2%    |
| Return of Equity  | (22.0%) |

**050112 Santa Monica - UCLA Med Ctr & Orthopaedic Hospital Santa Monica, CA**

Government - State

1250 16TH STREET

FYE 06/30/2008 Days 366 Submitted

Short Term

SANTA MONICA CA 90404

Total Beds 331 301

Los Angeles

Govt - State

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SANTA MONICA UCLA MEDICAL CENTER AND

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 61,540,000         |
| Fixed Assets               | 424,960,000        |
| Other Assets               | <u>25,670,000</u>  |
| Total Assets               | <u>512,170,000</u> |
| Current Liabilities        | 45,280,000         |
| Long Term Liabilities      | 269,830,000        |
| Equity                     | <u>197,060,000</u> |
| Total Liabilities & Equity | <u>512,170,000</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 659,424,575        |        |
| Contractual Allowances | <u>453,526,639</u> | 68.8%  |
| Operating Revenue      | 205,897,936        | 31.2%  |
| Operating Expenses     | <u>221,300,223</u> | 107.5% |
| Operating Margin       | (15,402,287)       | (7.5%) |
| Other Income           | 4,932,287          | 2.4%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | (10,470,000)       | (5.1%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 64.4%  |
| Length of Stay    | 4.7    |
| Average Wages     | 45.12  |
| Medicare Part A   | 20.3%  |
| Medicare Part B   | 2.2%   |
| Current Ratio     | 1.36   |
| Days to Collect   | 91.4   |
| Avg Payment Days  | 48.4   |
| Depreciation Rate | 3.0%   |
| Return of Equity  | (5.0%) |

# Hospital Profile Report

**050174 Santa Rosa Memorial Hospital Santa Rosa, CA**

Voluntary Non-Profit - Church

1165 MONTGOMERY DR FYE 06/30/2008 Days 366 Submitted

Short Term

SANTA ROSA CA 95405

Total Beds 292 269

Sonoma Nonprofit - Church

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

SANTA ROSA MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 104,803,858 | Total Charges          | 1,355,650,317 |       | Occupancy Rate    | 67.6% |
| Fixed Assets               | 181,812,115 | Contractual Allowances | 1,037,703,042 | 76.5% | Length of Stay    | 5.1   |
| Other Assets               | 58,463,377  | Operating Revenue      | 317,947,275   | 23.5% | Average Wages     | 58.96 |
| Total Assets               | 345,079,350 | Operating Expenses     | 315,446,908   | 99.2% | Medicare Part A   | 21.4% |
| Current Liabilities        | 49,361,812  | Operating Margin       | 2,500,367     | 0.8%  | Medicare Part B   | 5.7%  |
| Long Term Liabilities      | 146,276,631 | Other Income           | 8,179,150     | 2.6%  | Current Ratio     | 2.12  |
| Equity                     | 149,440,907 | Other Expense          | 10,583,810    | 3.3%  | Days to Collect   | 60.5  |
| Total Liabilities & Equity | 345,079,350 | Net Profit or (Loss)   | 95,707        | 0.0%  | Avg Payment Days  | 44.9  |
|                            |             |                        |               |       | Depreciation Rate | 5.2%  |
|                            |             |                        |               |       | Return of Equity  | 0.0%  |

**050478 Santa Ynez Valley Cottage Hospital Solvang, CA**

Voluntary Non-Profit - Other

2050 VIBORG ROAD FYE 12/31/2008 Days 366 Submitted

Short Term

SOLVANG CA 93463

Total Beds 22 10

Santa Barbara Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SANTA YNEZ VALLEY COTTAGE HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |            |        |                   |        |
|----------------------------|------------|------------------------|------------|--------|-------------------|--------|
| Current Assets             | 7,179,430  | Total Charges          | 30,786,409 |        | Occupancy Rate    | 25.4%  |
| Fixed Assets               | 1,143,630  | Contractual Allowances | 19,520,530 | 63.4%  | Length of Stay    | 3.1    |
| Other Assets               | 4,259,430  | Operating Revenue      | 11,265,879 | 36.6%  | Average Wages     | 44.88  |
| Total Assets               | 12,582,490 | Operating Expenses     | 10,871,912 | 96.5%  | Medicare Part A   | 9.2%   |
| Current Liabilities        | 2,184,462  | Operating Margin       | 393,967    | 3.5%   | Medicare Part B   | 9.3%   |
| Long Term Liabilities      | 1,933,325  | Other Income           | 496,154    | 4.4%   | Current Ratio     | 3.29   |
| Equity                     | 8,464,703  | Other Expense          | 1,532,505  | 13.6%  | Days to Collect   | 40.1   |
| Total Liabilities & Equity | 12,582,490 | Net Profit or (Loss)   | (642,384)  | (5.7%) | Avg Payment Days  | 47.6   |
|                            |            |                        |            |        | Depreciation Rate | 0.0%   |
|                            |            |                        |            |        | Return of Equity  | (8.0%) |

# Hospital Profile Report

**050424 Scripps Green Hospital La Jolla, CA**

10666 NORTH TORREY PINES ROAD  
 LA JOLLA CA 92037  
 San Diego

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 173 171

Blue Cross (California) 00040 Nonprofit - Other  
 General Short Term

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 60.5% |
| Length of Stay                    | 3.5   |
| Average Wages                     | 44.14 |
| Medicare Part A                   | 15.6% |
| Medicare Part B                   | 4.0%  |
| Current Ratio                     | 2.46  |
| Days to Collect                   | 146.6 |
| Avg Payment Days                  | 26.3  |
| Depreciation Rate                 | 6.4%  |
| Return of Equity                  | 23.0% |

| <b>Balance Sheet</b>       |                    | <b>Income Statement</b> |                    |
|----------------------------|--------------------|-------------------------|--------------------|
| Current Assets             | 40,718,069         | Total Charges           | 877,801,890        |
| Fixed Assets               | 78,233,486         | Contractual Allowances  | <u>597,777,732</u> |
| Other Assets               | <u>126,437,988</u> | Operating Revenue       | 280,024,158        |
| Total Assets               | <u>245,389,543</u> | Operating Expenses      | <u>238,916,314</u> |
| Current Liabilities        | 16,559,379         | Operating Margin        | 41,107,844         |
| Long Term Liabilities      | 1,914,707          | Other Income            | 11,029,206         |
| Equity                     | <u>226,915,457</u> | Other Expense           | <u>0</u>           |
| Total Liabilities & Equity | <u>245,389,543</u> | Net Profit or (Loss)    | 52,137,050         |

**050503 Scripps Memorial Hospital - Encinitas Encinitas, CA**

354 SANTA FE DRIVE  
 ENCINITAS CA 92024  
 San Diego

Voluntary Non-Profit - Private  
 Short Term  
 Total Beds 138 108

Blue Cross (California) 00040 Nonprofit - Other  
 General Short Term

| <b>Key Performance Indicators</b> |       |
|-----------------------------------|-------|
| Occupancy Rate                    | 89.0% |
| Length of Stay                    | 4.4   |
| Average Wages                     | 43.52 |
| Medicare Part A                   | 16.3% |
| Medicare Part B                   | 2.8%  |
| Current Ratio                     | 0.50  |
| Days to Collect                   | 193.2 |
| Avg Payment Days                  | 27.5  |
| Depreciation Rate                 | 5.9%  |
| Return of Equity                  | 42.0% |

| <b>Balance Sheet</b>       |                   | <b>Income Statement</b> |                    |
|----------------------------|-------------------|-------------------------|--------------------|
| Current Assets             | 28,957,775        | Total Charges           | 469,527,231        |
| Fixed Assets               | 50,260,183        | Contractual Allowances  | <u>311,182,755</u> |
| Other Assets               | <u>10,358,992</u> | Operating Revenue       | 158,344,476        |
| Total Assets               | <u>89,576,950</u> | Operating Expenses      | <u>160,979,616</u> |
| Current Liabilities        | 57,517,145        | Operating Margin        | (2,635,140)        |
| Long Term Liabilities      | 4,935,683         | Other Income            | 14,067,098         |
| Equity                     | <u>27,124,122</u> | Other Expense           | <u>0</u>           |
| Total Liabilities & Equity | <u>89,576,950</u> | Net Profit or (Loss)    | 11,431,958         |

# Hospital Profile Report

**050324 Scripps Memorial Hospital La Jolla La Jolla, CA**

Voluntary Non-Profit - Other

9888 GENESEE AVENUE FYE 09/30/2008 Days 366 Submitted

Short Term

LA JOLLA CA 92037

Total Beds 293 307

San Diego Nonprofit - Other

USG California 00454 General Short Term  
SCRIPPS MEM HOSPITAL-LA JOLLA

Full Util **Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                    |
|----------------------------|--------------------|------------------------|--------------------|
| Current Assets             | 73,519,914         | Total Charges          | 1,303,954,820      |
| Fixed Assets               | 148,200,862        | Contractual Allowances | <u>863,542,367</u> |
| Other Assets               | <u>21,162,311</u>  | Operating Revenue      | 440,412,453        |
| Total Assets               | <u>242,883,087</u> | Operating Expenses     | <u>396,355,107</u> |
| Current Liabilities        | 29,017,604         | Operating Margin       | 44,057,346         |
| Long Term Liabilities      | 5,248,230          | Other Income           | 13,090,031         |
| Equity                     | <u>208,617,253</u> | Other Expense          | <u>40,572</u>      |
| Total Liabilities & Equity | <u>242,883,087</u> | Net Profit or (Loss)   | 57,106,805         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 85.6% |
| Length of Stay    | 5.4   |
| Average Wages     | 42.49 |
| Medicare Part A   | 12.3% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 2.53  |
| Days to Collect   | 201.2 |
| Avg Payment Days  | 26.9  |
| Depreciation Rate | 5.0%  |
| Return of Equity  | 27.0% |

**050077 Scripps Mercy Hospital San Diego, CA**

Voluntary Non-Profit - Other

4077 5TH AVE FYE 09/30/2008 Days 366 Submitted

Short Term

SAN DIEGO CA 92103

Total Beds 517 509

San Diego Nonprofit - Other

Blue Cross (California) 00040 General Short Term  
SCRIPPS MERCY HOSPITAL

Full Util **Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                      |
|----------------------------|--------------------|------------------------|----------------------|
| Current Assets             | 94,751,354         | Total Charges          | 1,771,153,858        |
| Fixed Assets               | 111,140,930        | Contractual Allowances | <u>1,249,712,760</u> |
| Other Assets               | <u>20,548,053</u>  | Operating Revenue      | 521,441,098          |
| Total Assets               | <u>226,440,337</u> | Operating Expenses     | <u>529,031,457</u>   |
| Current Liabilities        | 37,095,561         | Operating Margin       | (7,590,359)          |
| Long Term Liabilities      | 159,777,852        | Other Income           | 14,970,334           |
| Equity                     | <u>29,566,924</u>  | Other Expense          | <u>346,129</u>       |
| Total Liabilities & Equity | <u>226,440,337</u> | Net Profit or (Loss)   | 7,033,846            |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 77.4% |
| Length of Stay    | 4.8   |
| Average Wages     | 42.61 |
| Medicare Part A   | 20.1% |
| Medicare Part B   | 3.4%  |
| Current Ratio     | 2.55  |
| Days to Collect   | 286.9 |
| Avg Payment Days  | 25.2  |
| Depreciation Rate | 4.1%  |
| Return of Equity  | 24.0% |

# Hospital Profile Report

**054124 Sempervirens Eureka, CA**

720 WOOD ST

FYE 06/30/2008 Days 366 Submitted

Government - Local

EUREKA CA 95501

Psychiatric

Humboldt

Govt - State

Total Beds 16 16

Blue Cross (California)

00040

Psychiatric

Full Util

**Key Performance Indicators**

HUMBOLDT COUNTY - SEMPREVIRENS

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 861,620          |
| Fixed Assets               | 903,823          |
| Other Assets               | <u>0</u>         |
| Total Assets               | <u>1,765,443</u> |
| Current Liabilities        | 1,674,893        |
| Long Term Liabilities      | 0                |
| Equity                     | <u>90,550</u>    |
| Total Liabilities & Equity | <u>1,765,443</u> |

|                        |                   |          |
|------------------------|-------------------|----------|
| Total Charges          | 3,183,023         |          |
| Contractual Allowances | <u>278,550</u>    | 8.8%     |
| Operating Revenue      | 2,904,473         | 91.2%    |
| Operating Expenses     | <u>25,812,617</u> | 888.7%   |
| Operating Margin       | (22,908,144)      | (788.7%) |
| Other Income           | 22,908,145        | 788.7%   |
| Other Expense          | <u>0</u>          | 0.0%     |
| Net Profit or (Loss)   | 1                 | 0.0%     |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 54.5% |
| Length of Stay    | 5.6   |
| Average Wages     |       |
| Medicare Part A   | 24.8% |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 0.51  |
| Days to Collect   | 70.8  |
| Avg Payment Days  | 13.1  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 0.0%  |

**051327 Seneca District Hospital Chester, CA**

130 BRENTWOOD DRIVE

FYE 06/30/2008 Days 294 Submitted

Government - Hospital District/Auth

CHESTER CA 96020

Critical Access Hospital

Plumas

Govt - District

Total Beds 10 10

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

SENECA DISTRICT HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,313,787        |
| Fixed Assets               | 3,177,650        |
| Other Assets               | <u>269,144</u>   |
| Total Assets               | <u>6,760,581</u> |
| Current Liabilities        | 2,052,522        |
| Long Term Liabilities      | 1,439,294        |
| Equity                     | <u>3,268,765</u> |
| Total Liabilities & Equity | <u>6,760,581</u> |

|                        |                  |        |
|------------------------|------------------|--------|
| Total Charges          | 15,592,006       |        |
| Contractual Allowances | <u>7,193,659</u> | 46.1%  |
| Operating Revenue      | 8,398,347        | 53.9%  |
| Operating Expenses     | <u>8,826,932</u> | 105.1% |
| Operating Margin       | (428,585)        | (5.1%) |
| Other Income           | 1,080,539        | 12.9%  |
| Other Expense          | <u>0</u>         | 0.0%   |
| Net Profit or (Loss)   | 651,954          | 7.8%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 28.2% |
| Length of Stay    | 4.8   |
| Average Wages     |       |
| Medicare Part A   | 10.9% |
| Medicare Part B   | 8.1%  |
| Current Ratio     | 1.61  |
| Days to Collect   | 282.1 |
| Avg Payment Days  | 48.0  |
| Depreciation Rate | 3.5%  |
| Return of Equity  | 20.0% |

# Hospital Profile Report

**050197 Sequoia Hospital Redwood City, CA**

Voluntary Non-Profit - Private

170 ALAMEDA DE LAS PULGAS FYE 06/30/2008 Days 182 Submitted

Short Term

REDWOOD CITY CA 94062

Total Beds 438 262

San Mateo Nonprofit - Other

USG California 00454 General Short Term

Full Util

**Key Performance Indicators**

SEQUOIA HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |       |                   |       |
|----------------------------|-------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 52,197,606  | Total Charges          | 444,508,994 |       | Occupancy Rate    | 34.0% |
| Fixed Assets               | 77,184,844  | Contractual Allowances | 343,155,953 | 77.2% | Length of Stay    | 4.9   |
| Other Assets               | 163,110,803 | Operating Revenue      | 101,353,041 | 22.8% | Average Wages     | 59.93 |
| Total Assets               | 292,493,253 | Operating Expenses     | 94,859,339  | 93.6% | Medicare Part A   | 21.1% |
| Current Liabilities        | 34,654,281  | Operating Margin       | 6,493,702   | 6.4%  | Medicare Part B   | 4.3%  |
| Long Term Liabilities      | 109,300,558 | Other Income           | 2,910,090   | 2.9%  | Current Ratio     | 1.51  |
| Equity                     | 148,538,414 | Other Expense          | 2,005,780   | 2.0%  | Days to Collect   | 59.6  |
| Total Liabilities & Equity | 292,493,253 | Net Profit or (Loss)   | 7,398,012   | 7.3%  | Avg Payment Days  | 46.4  |
|                            |             |                        |             |       | Depreciation Rate | 3.4%  |
|                            |             |                        |             |       | Return of Equity  | 5.0%  |

**050289 Seton Medical Center Daly City, CA**

Voluntary Non-Profit - Church

1900 SULLIVAN AVENUE FYE 06/30/2008 Days 366 Submitted

Short Term

DALY CITY CA 94015

Total Beds 478 231

San Mateo Nonprofit - Church

USG California 00454 General Short Term

Full Util

**Key Performance Indicators**

SETON MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |        |                   |       |
|----------------------------|-------------|------------------------|---------------|--------|-------------------|-------|
| Current Assets             | 106,355,370 | Total Charges          | 1,459,175,770 |        | Occupancy Rate    | 66.7% |
| Fixed Assets               | 70,039,954  | Contractual Allowances | 1,180,175,061 | 80.9%  | Length of Stay    | 6.0   |
| Other Assets               | 2,117,446   | Operating Revenue      | 279,000,709   | 19.1%  | Average Wages     | 59.04 |
| Total Assets               | 178,512,770 | Operating Expenses     | 289,231,637   | 103.7% | Medicare Part A   | 18.8% |
| Current Liabilities        | 57,022,629  | Operating Margin       | (10,230,928)  | (3.7%) | Medicare Part B   | 3.4%  |
| Long Term Liabilities      | 96,217,606  | Other Income           | 11,466,836    | 4.1%   | Current Ratio     | 1.87  |
| Equity                     | 25,272,535  | Other Expense          | 532,531       | 0.2%   | Days to Collect   | 306.1 |
| Total Liabilities & Equity | 178,512,770 | Net Profit or (Loss)   | 703,377       | 0.3%   | Avg Payment Days  | 28.8  |
|                            |             |                        |               |        | Depreciation Rate | 3.6%  |
|                            |             |                        |               |        | Return of Equity  | 3.0%  |

# Hospital Profile Report

**050222 Sharp Chula Vista Medical Center Chula Vista, CA**

Voluntary Non-Profit - Other

751 MEDICAL CENTER COURT FYE 09/30/2008 Days 366 Submitted

Short Term

CHULA VISTA CA 91911

Total Beds 206 243

San Diego Nonprofit - Other

Blue Cross (California) 00040 General Short Term SHARP CHULA VISTA MEDICAL CTR

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                    |                        |                    |
|----------------------------|--------------------|------------------------|--------------------|
| Current Assets             | 123,201,239        | Total Charges          | 1,083,017,750      |
| Fixed Assets               | 39,507,773         | Contractual Allowances | <u>855,729,446</u> |
| Other Assets               | <u>5,639,059</u>   | Operating Revenue      | 227,288,304        |
| Total Assets               | <u>168,348,071</u> | Operating Expenses     | <u>224,048,727</u> |
| Current Liabilities        | 23,791,624         | Operating Margin       | 3,239,577          |
| Long Term Liabilities      | 59,928,611         | Other Income           | 2,549,105          |
| Equity                     | <u>84,627,836</u>  | Other Expense          | <u>1,448,298</u>   |
| Total Liabilities & Equity | <u>168,348,071</u> | Net Profit or (Loss)   | 4,340,384          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 82.3% |
| Length of Stay    | 5.0   |
| Average Wages     | 40.40 |
| Medicare Part A   | 24.3% |
| Medicare Part B   | 3.9%  |
| Current Ratio     | 5.18  |
| Days to Collect   | 155.3 |
| Avg Payment Days  | 31.7  |
| Depreciation Rate | 5.3%  |
| Return of Equity  | 5.0%  |

**050234 Sharp Coronado Hospital And Hlthcr Ctr Coronado, CA**

Voluntary Non-Profit - Other

250 PROSPECT PLACE FYE 09/30/2008 Days 366 Submitted

Short Term

CORONADO CA 92118

Total Beds 158 59

San Diego Nonprofit - Other

Blue Cross (California) 00040 General Short Term SHARP CORONADO HOSPITAL

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |                        |                    |
|----------------------------|-------------------|------------------------|--------------------|
| Current Assets             | (2,695,927)       | Total Charges          | 200,717,644        |
| Fixed Assets               | 9,532,140         | Contractual Allowances | <u>142,701,440</u> |
| Other Assets               | <u>7,327,128</u>  | Operating Revenue      | 58,016,204         |
| Total Assets               | <u>14,163,341</u> | Operating Expenses     | <u>62,808,448</u>  |
| Current Liabilities        | 7,235,577         | Operating Margin       | (4,792,244)        |
| Long Term Liabilities      | 1,884,563         | Other Income           | 3,992,222          |
| Equity                     | <u>5,043,201</u>  | Other Expense          | <u>0</u>           |
| Total Liabilities & Equity | <u>14,163,341</u> | Net Profit or (Loss)   | (800,022)          |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 39.6%   |
| Length of Stay    | 3.4     |
| Average Wages     | 40.32   |
| Medicare Part A   | 8.6%    |
| Medicare Part B   | 2.6%    |
| Current Ratio     | (0.37)  |
| Days to Collect   | 111.2   |
| Avg Payment Days  | 29.6    |
| Depreciation Rate | 6.6%    |
| Return of Equity  | (16.0%) |

# Hospital Profile Report

**050722 Sharp Mary Birch Hospital For Women San Diego, CA**

Voluntary Non-Profit - Private

3003 HEALTH CENTER DRIVE FYE 09/30/2008 Days 366 Submitted

Short Term

SAN DIEGO CA 92123

Total Beds 169 169

San Diego Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SHARP MARY BIRCH HOSPITAL FOR WOMEN

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |       |                   |        |
|----------------------------|-------------|------------------------|-------------|-------|-------------------|--------|
| Current Assets             | 89,576,904  | Total Charges          | 441,751,599 |       | Occupancy Rate    | 114.0% |
| Fixed Assets               | 33,050,235  | Contractual Allowances | 298,881,078 | 67.7% | Length of Stay    | 6.9    |
| Other Assets               | 343,582     | Operating Revenue      | 142,870,521 | 32.3% | Average Wages     | 44.77  |
| Total Assets               | 122,970,721 | Operating Expenses     | 104,874,283 | 73.4% | Medicare Part A   | 0.4%   |
| Current Liabilities        | 10,292,827  | Operating Margin       | 37,996,238  | 26.6% | Medicare Part B   | 0.1%   |
| Long Term Liabilities      | 44,029,366  | Other Income           | 1,531,416   | 1.1%  | Current Ratio     | 8.70   |
| Equity                     | 68,648,528  | Other Expense          | 0           | 0.0%  | Days to Collect   | 126.6  |
| Total Liabilities & Equity | 122,970,721 | Net Profit or (Loss)   | 39,527,654  | 27.7% | Avg Payment Days  | 29.1   |
|                            |             |                        |             |       | Depreciation Rate | 3.4%   |
|                            |             |                        |             |       | Return of Equity  | 58.0%  |

**050100 Sharp Memorial Hospital San Diego, CA**

Voluntary Non-Profit - Other

7901 FROST ST FYE 09/30/2008 Days 366 Submitted

Short Term

SAN DIEGO CA 92123

Total Beds 351 405

San Diego Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SHARP MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 473,753,179 | Total Charges          | 2,371,615,128 |       | Occupancy Rate    | 52.7% |
| Fixed Assets               | 142,125,595 | Contractual Allowances | 1,720,607,593 | 72.6% | Length of Stay    | 5.0   |
| Other Assets               | 193,684,866 | Operating Revenue      | 651,007,535   | 27.4% | Average Wages     | 40.48 |
| Total Assets               | 809,563,640 | Operating Expenses     | 598,939,101   | 92.0% | Medicare Part A   | 9.1%  |
| Current Liabilities        | 54,671,999  | Operating Margin       | 52,068,434    | 8.0%  | Medicare Part B   | 2.4%  |
| Long Term Liabilities      | 264,317,697 | Other Income           | 7,755,257     | 1.2%  | Current Ratio     | 8.67  |
| Equity                     | 490,573,944 | Other Expense          | 1,142,576     | 0.2%  | Days to Collect   | 149.7 |
| Total Liabilities & Equity | 809,563,640 | Net Profit or (Loss)   | 58,681,115    | 9.0%  | Avg Payment Days  | 27.4  |
|                            |             |                        |               |       | Depreciation Rate | 3.3%  |
|                            |             |                        |               |       | Return of Equity  | 12.0% |

# Hospital Profile Report

**054145 Sharp Mesa Vista Hospital San Diego, CA**

7850 VISTA HILL AVENUE  
 SAN DIEGO CA 92123  
 San Diego  
 USG California 00454  
 Urban

Voluntary Non-Profit - Other  
 Psychiatric  
 Total Beds 149 149

FYE 09/30/2008 Days 366 Submitted  
 Nonprofit - Other

Psychiatric

Full Util

SHARP MESA VISTA HOSPITAL

**Key Performance Indicators**

Occupancy Rate 72.2%  
 Length of Stay 7.1  
 Average Wages 40.65  
 Medicare Part A 15.6%  
 Medicare Part B 13.6%  
 Current Ratio 10.35  
 Days to Collect 121.1  
 Avg Payment Days 19.0  
 Depreciation Rate 5.0%  
 Return of Equity 3.0%

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 27,793,817        |
| Fixed Assets               | 3,792,411         |
| Other Assets               | <u>827,685</u>    |
| Total Assets               | <u>32,413,913</u> |
| Current Liabilities        | 2,685,397         |
| Long Term Liabilities      | 9,075,840         |
| Equity                     | <u>20,652,676</u> |
| Total Liabilities & Equity | <u>32,413,913</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 134,778,521       |
| Contractual Allowances | <u>85,722,992</u> |
| Operating Revenue      | 49,055,529        |
| Operating Expenses     | <u>48,764,971</u> |
| Operating Margin       | 290,558           |
| Other Income           | 418,854           |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 709,412           |

63.6%  
 36.4%  
 99.4%  
 0.6%  
 0.9%  
 0.0%  
 1.4%

**050755 Sherman Oaks Hospital Sherman Oaks, CA**

4929 VAN NUYS BLVD  
 SHERMAN OAKS CA 91403  
 Los Angeles  
 Mutual of Omaha Insurance Company 52280

Proprietary  
 Short Term  
 Total Beds 102 112

FYE 12/31/2008 Days 366 Submitted

Private - Corporation

General Short Term

Full Util

SHERMAN OAKS HOSPITAL AND HEALTH CTR

**Key Performance Indicators**

Occupancy Rate 54.0%  
 Length of Stay 4.3  
 Average Wages 130.69  
 Medicare Part A 31.4%  
 Medicare Part B 3.9%  
 Current Ratio 1.48  
 Days to Collect 210.3  
 Avg Payment Days 21.1  
 Depreciation Rate 13.4%  
 Return of Equity 76.0%

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 16,507,865        |
| Fixed Assets               | 13,463,489        |
| Other Assets               | <u>1,630,399</u>  |
| Total Assets               | <u>31,601,753</u> |
| Current Liabilities        | 11,163,090        |
| Long Term Liabilities      | 13,872,851        |
| Equity                     | <u>6,565,812</u>  |
| Total Liabilities & Equity | <u>31,601,753</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 298,269,941        |
| Contractual Allowances | <u>212,318,966</u> |
| Operating Revenue      | 85,950,975         |
| Operating Expenses     | <u>81,815,606</u>  |
| Operating Margin       | 4,135,369          |
| Other Income           | 854,901            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 4,990,270          |

71.2%  
 28.8%  
 95.2%  
 4.8%  
 1.0%  
 0.0%  
 5.8%

# Hospital Profile Report

**053310 Shriners Hospital For Crippled Children Sacramento, CA**

2425 STOCKTON BLVD

FYE 12/31/2008 Days 366 Settled

Voluntary Non-Profit - Private

SACRAMENTO CA 95817

Childrens

Sacramento

Private - Individual

Total Beds 60 0

Mutual of Omaha Insurance Company 52280

No Util

**Key Performance Indicators**

**Balance Sheet**

|                                       |          |
|---------------------------------------|----------|
| Current Assets                        | 0        |
| Fixed Assets                          | 0        |
| Other Assets                          | 0        |
| <b>Total Assets</b>                   | <b>0</b> |
| Current Liabilities                   | 0        |
| Long Term Liabilities                 | 0        |
| Equity                                | 0        |
| <b>Total Liabilities &amp; Equity</b> | <b>0</b> |

**SHRINERS HOSPITAL FOR CHILDREN**

**Income Statement**

|                             |          |
|-----------------------------|----------|
| Total Charges               | 0        |
| Contractual Allowances      | 0        |
| Operating Revenue           | 0        |
| Operating Expenses          | 0        |
| Operating Margin            | 0        |
| Other Income                | 0        |
| Other Expense               | 0        |
| <b>Net Profit or (Loss)</b> | <b>0</b> |

Occupancy Rate

Length of Stay

Average Wages

Medicare Part A

Medicare Part B

Current Ratio

Days to Collect

Avg Payment Days

Depreciation Rate

Return of Equity

**050192 Sierra Kings District Hospital Reedley, CA**

372 W CYPRESS AVE

FYE 06/30/2008 Days 366 Submitted

Government - Hospital District/Auth

REEDLEY CA 93654

Short Term

Fresno

Govt - District

Total Beds 44 44

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                                       |                   |
|---------------------------------------|-------------------|
| Current Assets                        | 9,591,658         |
| Fixed Assets                          | 16,618,523        |
| Other Assets                          | 23,703,887        |
| <b>Total Assets</b>                   | <b>49,914,068</b> |
| Current Liabilities                   | 14,580,672        |
| Long Term Liabilities                 | 31,332,616        |
| Equity                                | 4,000,780         |
| <b>Total Liabilities &amp; Equity</b> | <b>49,914,068</b> |

**SIERRA KINGS DISTRICT HOSPITAL**

**Income Statement**

|                             |                  |
|-----------------------------|------------------|
| Total Charges               | 58,399,531       |
| Contractual Allowances      | 34,970,459       |
| Operating Revenue           | 23,429,072       |
| Operating Expenses          | 26,783,141       |
| Operating Margin            | (3,354,069)      |
| Other Income                | 2,740,402        |
| Other Expense               | 27,419           |
| <b>Net Profit or (Loss)</b> | <b>(641,086)</b> |

Occupancy Rate 51.9%

Length of Stay 3.0

Average Wages 29.76

Medicare Part A 10.7%

Medicare Part B 2.9%

Current Ratio 0.66

Days to Collect 237.3

Avg Payment Days 174.2

Depreciation Rate 0.7%

Return of Equity (16.0%)

# Hospital Profile Report

**050150 Sierra Nevada Memorial Hospital Grass Valley, CA**

Voluntary Non-Profit - Other

155 GLASSON WAY

FYE 06/30/2008 Days 366 Submitted

Short Term

GRASS VALLEY CA 95945

Total Beds 124 104

Nevada

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SIERRA NEVADA MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 61,544,827         |
| Fixed Assets               | 37,171,905         |
| Other Assets               | <u>85,201,351</u>  |
| Total Assets               | <u>183,918,083</u> |
| Current Liabilities        | 15,052,682         |
| Long Term Liabilities      | 18,737,409         |
| Equity                     | <u>150,127,992</u> |
| Total Liabilities & Equity | <u>183,918,083</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 325,141,386        |
| Contractual Allowances | <u>214,719,628</u> |
| Operating Revenue      | 110,421,758        |
| Operating Expenses     | <u>107,563,480</u> |
| Operating Margin       | 2,858,278          |
| Other Income           | 3,013,534          |
| Other Expense          | <u>7,005</u>       |
| Net Profit or (Loss)   | 5,864,807          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 53.2% |
| Length of Stay    | 3.3   |
| Average Wages     | 47.88 |
| Medicare Part A   | 20.8% |
| Medicare Part B   | 6.6%  |
| Current Ratio     | 4.09  |
| Days to Collect   | 130.6 |
| Avg Payment Days  | 36.7  |
| Depreciation Rate | 4.5%  |
| Return of Equity  | 4.0%  |

**050261 Sierra View District Hospital Porterville, CA**

Government - Hospital District/Auth

465 W PUTNAM AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

PORTERVILLE CA 93257

Total Beds 120 128

Tulare

Govt - District

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SIERRA VIEW DISTRICT HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 56,535,000         |
| Fixed Assets               | 57,625,735         |
| Other Assets               | <u>146,736,395</u> |
| Total Assets               | <u>260,897,130</u> |
| Current Liabilities        | 30,051,228         |
| Long Term Liabilities      | 85,023,185         |
| Equity                     | <u>145,822,717</u> |
| Total Liabilities & Equity | <u>260,897,130</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 471,173,838        |
| Contractual Allowances | <u>353,286,043</u> |
| Operating Revenue      | 117,887,795        |
| Operating Expenses     | <u>111,617,869</u> |
| Operating Margin       | 6,269,926          |
| Other Income           | 10,286,050         |
| Other Expense          | <u>673,889</u>     |
| Net Profit or (Loss)   | 15,882,087         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 80.6% |
| Length of Stay    | 4.5   |
| Average Wages     | 37.50 |
| Medicare Part A   | 21.0% |
| Medicare Part B   | 5.4%  |
| Current Ratio     | 1.88  |
| Days to Collect   | 414.6 |
| Avg Payment Days  | 33.4  |
| Depreciation Rate | 4.2%  |
| Return of Equity  | 11.0% |

# Hospital Profile Report

**054087 Sierra Vista Hospital, Inc Sacramento, CA**

Voluntary Non-Profit - Private

8001 BRUCEVILLE ROAD FYE 12/31/2008 Days 366 Submitted

Psychiatric

SACRAMENTO CA 95823

Total Beds 72 72

Sacramento Private - Corporation

Mutual of Omaha Insurance Company 52280

Psychiatric

Full Util

**Key Performance Indicators**

Urban SIERRA VISTA

Occupancy Rate 82.6%

**Balance Sheet**

**Income Statement**

Length of Stay 6.7

Current Assets 4,348,877

Total Charges 50,103,308

Average Wages

Fixed Assets 16,556,273

Contractual Allowances 28,978,997

57.8%

Medicare Part A 23.9%

Other Assets 27,663,967

Operating Revenue 21,124,311

42.2%

Medicare Part B 1.6%

Total Assets 48,569,117

Operating Expenses 19,374,226

91.7%

Current Ratio 3.39

Current Liabilities 1,284,176

Operating Margin 1,750,085

8.3%

Days to Collect 50.4

Long Term Liabilities 37,852,316

Other Income 79,836

0.4%

Avg Payment Days 25.5

Equity 9,432,625

Other Expense 0

0.0%

Depreciation Rate 2.0%

Total Liabilities & Equity 48,569,117

Net Profit or (Loss) 1,829,921

8.7%

Return of Equity 19.0%

**050506 Sierra Vista Regional Medical Center San Luis Obispo, CA**

Proprietary

1010 MURRAY ST FYE 05/31/2008 Days 366 Submitted

Short Term

SAN LUIS OBISPO CA 93405

Total Beds 171 165

San Luis Obispo Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

Occupancy Rate 52.7%

Current Assets 25,329,611

Total Charges 601,881,405

Average Wages 46.94

Fixed Assets 59,698,268

Contractual Allowances 486,550,745

80.8%

Medicare Part A 16.1%

Other Assets 20,716,152

Operating Revenue 115,330,660

19.2%

Medicare Part B 2.4%

Total Assets 105,744,031

Operating Expenses 108,950,112

94.5%

Current Ratio 2.09

Current Liabilities 12,141,395

Operating Margin 6,380,548

5.5%

Days to Collect 166.1

Long Term Liabilities 167,715

Other Income 797,459

0.7%

Avg Payment Days 32.9

Equity 93,434,921

Other Expense 0

0.0%

Depreciation Rate 4.6%

Total Liabilities & Equity 105,744,031

Net Profit or (Loss) 7,178,007

6.2%

Return of Equity 8.0%

# Hospital Profile Report

**050236 Simi Valley Hospital & Health Care Services Simi Valley, CA**

2975 N SYCAMORE DR

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Church

SIMI VALLEY CA 93065

Short Term

Ventura

Nonprofit - Church

Total Beds 149 122

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 22,583,461          |
| Fixed Assets               | 79,155,713          |
| Other Assets               | <u>15,803,127</u>   |
| Total Assets               | <u>117,542,301</u>  |
| Current Liabilities        | 63,026,498          |
| Long Term Liabilities      | 96,415,090          |
| Equity                     | <u>(41,899,287)</u> |
| Total Liabilities & Equity | <u>117,542,301</u>  |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 338,192,543        |
| Contractual Allowances | <u>251,933,636</u> |
| Operating Revenue      | 86,258,907         |
| Operating Expenses     | <u>95,724,953</u>  |
| Operating Margin       | (9,466,046)        |
| Other Income           | 2,360,741          |
| Other Expense          | <u>29,307</u>      |
| Net Profit or (Loss)   | (7,134,612)        |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 47.8% |
| Length of Stay    | 4.8   |
| Average Wages     | 41.64 |
| Medicare Part A   | 17.0% |
| Medicare Part B   | 2.5%  |
| Current Ratio     | 0.36  |
| Days to Collect   | 225.7 |
| Avg Payment Days  | 42.1  |
| Depreciation Rate | 1.8%  |
| Return of Equity  | 17.0% |

**050547 Sonoma Development Center Eldridge, CA**

P O BOX 1493

FYE 06/30/2008 Days 366 Submitted

Government - State

ELDRIDGE CA 95431

Short Term

Sonoma

Govt - State

Total Beds 13 13

Blue Cross (California) 00040

Other

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 20,013,763         |
| Fixed Assets               | 0                  |
| Other Assets               | <u>0</u>           |
| Total Assets               | <u>20,013,763</u>  |
| Current Liabilities        | 26,300,131         |
| Long Term Liabilities      | 0                  |
| Equity                     | <u>(6,286,368)</u> |
| Total Liabilities & Equity | <u>20,013,763</u>  |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 163,195,195        |
| Contractual Allowances | <u>0</u>           |
| Operating Revenue      | 163,195,195        |
| Operating Expenses     | <u>176,429,613</u> |
| Operating Margin       | (13,234,418)       |
| Other Income           | 0                  |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (13,234,418)       |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 24.2%  |
| Length of Stay    | 16.7   |
| Average Wages     | 34.87  |
| Medicare Part A   | 0.4%   |
| Medicare Part B   | 0.0%   |
| Current Ratio     | 0.76   |
| Days to Collect   | 0.2    |
| Avg Payment Days  | 23.4   |
| Depreciation Rate | 0.0%   |
| Return of Equity  | 211.0% |

# Hospital Profile Report

**050090 Sonoma Valley Hospital Sonoma, CA**

Government - Hospital District/Auth

347 ANDRIEUX ST FYE 06/30/2008 Days 366 Submitted

Short Term

SONOMA CA 95476

Total Beds 56 56

Sonoma Govt - District

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SONOMA VALLEY HEALTH CARE DISTRICT

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 10,505,050        |
| Fixed Assets               | 6,046,474         |
| Other Assets               | <u>5,549,913</u>  |
| Total Assets               | <u>22,101,437</u> |
| Current Liabilities        | 11,367,463        |
| Long Term Liabilities      | 6,264,586         |
| Equity                     | <u>4,469,388</u>  |
| Total Liabilities & Equity | <u>22,101,437</u> |

|                        |                   |         |
|------------------------|-------------------|---------|
| Total Charges          | 135,575,018       |         |
| Contractual Allowances | <u>98,219,466</u> | 72.4%   |
| Operating Revenue      | 37,355,552        | 27.6%   |
| Operating Expenses     | <u>42,639,131</u> | 114.1%  |
| Operating Margin       | (5,283,579)       | (14.1%) |
| Other Income           | 5,917,010         | 15.8%   |
| Other Expense          | <u>3,713,056</u>  | 9.9%    |
| Net Profit or (Loss)   | (3,079,625)       | (8.2%)  |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 30.1%   |
| Length of Stay    | 4.1     |
| Average Wages     | 43.57   |
| Medicare Part A   | 18.2%   |
| Medicare Part B   | 7.8%    |
| Current Ratio     | 0.92    |
| Days to Collect   | 169.4   |
| Avg Payment Days  | 65.9    |
| Depreciation Rate | 3.7%    |
| Return of Equity  | (69.0%) |

**050335 Sonora Regional Medical Center Sonora, CA**

Voluntary Non-Profit - Church

1000 GREENLEY ROAD FYE 12/31/2008 Days 366 Submitted

Short Term

SONORA CA 95370

Total Beds 75 84

Tuolumne Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SONORA REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 27,596,000        |
| Fixed Assets               | 55,409,999        |
| Other Assets               | <u>730,490</u>    |
| Total Assets               | <u>83,736,489</u> |
| Current Liabilities        | 20,307,155        |
| Long Term Liabilities      | 46,577,083        |
| Equity                     | <u>16,852,251</u> |
| Total Liabilities & Equity | <u>83,736,489</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 533,116,646        |        |
| Contractual Allowances | <u>392,124,584</u> | 73.6%  |
| Operating Revenue      | 140,992,062        | 26.4%  |
| Operating Expenses     | <u>143,821,863</u> | 102.0% |
| Operating Margin       | (2,829,801)        | (2.0%) |
| Other Income           | 4,789,238          | 3.4%   |
| Other Expense          | <u>6,207</u>       | 0.0%   |
| Net Profit or (Loss)   | 1,953,230          | 1.4%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 71.2% |
| Length of Stay    | 4.8   |
| Average Wages     | 38.78 |
| Medicare Part A   | 14.0% |
| Medicare Part B   | 9.1%  |
| Current Ratio     | 1.36  |
| Days to Collect   | 204.1 |
| Avg Payment Days  | 26.1  |
| Depreciation Rate | 5.1%  |
| Return of Equity  | 12.0% |

# Hospital Profile Report

**050193 South Coast Medical Center Laguna Beach, CA**

Voluntary Non-Profit - Other

31872 COAST HWY

FYE 12/31/2008 Days 366 Submitted

Short Term

LAGUNA BEACH CA 92677

Total Beds 210 124

Orange

Nonprofit - Church

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**SOUTH COAST MEDICAL CENTER**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 16,456,645          |
| Fixed Assets               | 16,238,067          |
| Other Assets               | <u>11,629,568</u>   |
| Total Assets               | <u>44,324,280</u>   |
| Current Liabilities        | 53,120,573          |
| Long Term Liabilities      | 12,160,857          |
| Equity                     | <u>(20,957,150)</u> |
| Total Liabilities & Equity | <u>44,324,280</u>   |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 268,925,458        |         |
| Contractual Allowances | <u>201,094,330</u> | 74.8%   |
| Operating Revenue      | 67,831,128         | 25.2%   |
| Operating Expenses     | <u>80,494,607</u>  | 118.7%  |
| Operating Margin       | (12,663,479)       | (18.7%) |
| Other Income           | 2,247,166          | 3.3%    |
| Other Expense          | <u>348,719</u>     | 0.5%    |
| Net Profit or (Loss)   | (10,765,032)       | (15.9%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 33.2% |
| Length of Stay    | 4.7   |
| Average Wages     | 44.65 |
| Medicare Part A   | 10.3% |
| Medicare Part B   | 3.7%  |
| Current Ratio     | 0.31  |
| Days to Collect   | 272.2 |
| Avg Payment Days  | 45.7  |
| Depreciation Rate | 1.7%  |
| Return of Equity  | 51.0% |

**051302 Southern Inyo Hospital Lone Pine, CA**

Government - Hospital District/Auth

501 EAST LOCUST STREET

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

LONE PINE CA 93545

Total Beds 4 4

Inyo

Govt - District

USG California 00454

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**SOUTHERN INYO HOSPITAL**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,780,145        |
| Fixed Assets               | 551,747          |
| Other Assets               | <u>274,213</u>   |
| Total Assets               | <u>4,606,105</u> |
| Current Liabilities        | 991,095          |
| Long Term Liabilities      | 253,732          |
| Equity                     | <u>3,361,278</u> |
| Total Liabilities & Equity | <u>4,606,105</u> |

|                        |                  |         |
|------------------------|------------------|---------|
| Total Charges          | 9,039,104        |         |
| Contractual Allowances | <u>2,361,064</u> | 26.1%   |
| Operating Revenue      | 6,678,040        | 73.9%   |
| Operating Expenses     | <u>7,723,430</u> | 115.7%  |
| Operating Margin       | (1,045,390)      | (15.7%) |
| Other Income           | 1,157,968        | 17.3%   |
| Other Expense          | <u>0</u>         | 0.0%    |
| Net Profit or (Loss)   | 112,578          | 1.7%    |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 12.2% |
| Length of Stay    | 7.7   |
| Average Wages     |       |
| Medicare Part A   | 0.8%  |
| Medicare Part B   | 11.3% |
| Current Ratio     | 3.81  |
| Days to Collect   | 4.2   |
| Avg Payment Days  | 22.2  |
| Depreciation Rate | 3.5%  |
| Return of Equity  | 3.0%  |

# Hospital Profile Report

**050701 Southwest Healthcare System Murrieta, CA**

Voluntary Non-Profit - Private

25500 MEDICAL CENTER DRIVE FYE 12/31/2008 Days 366 Submitted

Short Term

MURRIETA CA 92562

Total Beds 49 218

Riverside Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term

Full Util

**Key Performance Indicators**

SOUTHWEST HEALTHCARE SYSTEM

**Balance Sheet**

**Income Statement**

|                            |              |                        |             |
|----------------------------|--------------|------------------------|-------------|
| Current Assets             | 31,028,107   | Total Charges          | 637,121,841 |
| Fixed Assets               | 38,061,903   | Contractual Allowances | 414,626,557 |
| Other Assets               | 71,638,321   | Operating Revenue      | 222,495,284 |
| Total Assets               | 140,728,331  | Operating Expenses     | 215,816,230 |
| Current Liabilities        | (16,491,761) | Operating Margin       | 6,679,054   |
| Long Term Liabilities      | 0            | Other Income           | 907,862     |
| Equity                     | 157,220,092  | Other Expense          | 0           |
| Total Liabilities & Equity | 140,728,331  | Net Profit or (Loss)   | 7,586,916   |

|                   |       |  |  |  |        |
|-------------------|-------|--|--|--|--------|
| Occupancy Rate    |       |  |  |  | 85.2%  |
| Length of Stay    |       |  |  |  | 3.8    |
| Average Wages     |       |  |  |  | 43.68  |
| Medicare Part A   | 65.1% |  |  |  | 14.0%  |
| Medicare Part B   | 34.9% |  |  |  | 2.2%   |
| Current Ratio     | 97.0% |  |  |  | (1.88) |
| Days to Collect   | 3.0%  |  |  |  | 85.6   |
| Avg Payment Days  | 0.4%  |  |  |  | 18.3   |
| Depreciation Rate | 0.0%  |  |  |  | 17.5%  |
| Return of Equity  | 3.4%  |  |  |  | 5.0%   |

**050129 St Bernardine Medical Center San Bernardino, CA**

Voluntary Non-Profit - Church

2101 N WATERMAN AVE FYE 06/30/2008 Days 366 Submitted

Short Term

SAN BERNARDINO CA 92404

Total Beds 291 293

San Bernardino Nonprofit - Church

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

ST. BERNARDINE MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |
|----------------------------|-------------|------------------------|---------------|
| Current Assets             | 48,374,239  | Total Charges          | 1,061,242,159 |
| Fixed Assets               | 71,866,884  | Contractual Allowances | 837,544,874   |
| Other Assets               | 10,628,301  | Operating Revenue      | 223,697,285   |
| Total Assets               | 130,869,424 | Operating Expenses     | 237,710,762   |
| Current Liabilities        | 28,974,434  | Operating Margin       | (14,013,477)  |
| Long Term Liabilities      | 69,459,203  | Other Income           | 16,183,715    |
| Equity                     | 32,435,787  | Other Expense          | 0             |
| Total Liabilities & Equity | 130,869,424 | Net Profit or (Loss)   | 2,170,238     |

|                   |        |  |  |  |       |
|-------------------|--------|--|--|--|-------|
| Occupancy Rate    |        |  |  |  | 76.2% |
| Length of Stay    |        |  |  |  | 5.1   |
| Average Wages     |        |  |  |  | 43.98 |
| Medicare Part A   | 78.9%  |  |  |  | 21.4% |
| Medicare Part B   | 21.1%  |  |  |  | 1.8%  |
| Current Ratio     | 106.3% |  |  |  | 1.67  |
| Days to Collect   | (6.3%) |  |  |  | 69.9  |
| Avg Payment Days  | 7.2%   |  |  |  | 35.0  |
| Depreciation Rate | 0.0%   |  |  |  | 0.0%  |
| Return of Equity  | 1.0%   |  |  |  | 7.0%  |

# Hospital Profile Report

**050042 St Elizabeth Community Hospital Red Bluff, CA**

Voluntary Non-Profit - Church

2550 SISTER MARY COLUMBA DRIVE FYE 06/30/2008 Days 366 Submitted

Short Term

RED BLUFF CA 96080

Total Beds 76 76

Tehama Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

ST ELIZABETH COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 38,280,387          |
| Fixed Assets               | 18,042,639          |
| Other Assets               | <u>9,977,891</u>    |
| Total Assets               | <u>66,300,917</u>   |
| Current Liabilities        | (23,226,936)        |
| Long Term Liabilities      | 7,097,387           |
| Equity                     | <u>0</u>            |
| Total Liabilities & Equity | <u>(16,129,549)</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 238,035,538        |
| Contractual Allowances | <u>149,386,033</u> |
| Operating Revenue      | 88,649,505         |
| Operating Expenses     | <u>71,957,348</u>  |
| Operating Margin       | 16,692,157         |
| Other Income           | 1,474,681          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 18,166,838         |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 42.2%  |
| Length of Stay    | 2.9    |
| Average Wages     | 48.16  |
| Medicare Part A   | 20.4%  |
| Medicare Part B   | 5.1%   |
| Current Ratio     | (1.65) |
| Days to Collect   | 121.1  |
| Avg Payment Days  | 29.1   |
| Depreciation Rate | 5.3%   |
| Return of Equity  |        |

**050013 St Helena Hospital Saint Helena, CA**

Voluntary Non-Profit - Church

10 WOODLAND ROAD FYE 12/31/2008 Days 366 Submitted

Short Term

SAINT HELENA CA 94574

Total Beds 168 181

Napa Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

ST. HELENA HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 18,022,159        |
| Fixed Assets               | 35,103,723        |
| Other Assets               | <u>40,008,231</u> |
| Total Assets               | <u>93,134,113</u> |
| Current Liabilities        | 27,274,010        |
| Long Term Liabilities      | 35,360,805        |
| Equity                     | <u>30,499,298</u> |
| Total Liabilities & Equity | <u>93,134,113</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 464,607,533        |
| Contractual Allowances | <u>355,256,080</u> |
| Operating Revenue      | 109,351,453        |
| Operating Expenses     | <u>125,238,695</u> |
| Operating Margin       | (15,887,242)       |
| Other Income           | 9,020,519          |
| Other Expense          | <u>54,153</u>      |
| Net Profit or (Loss)   | (6,920,876)        |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 29.5%   |
| Length of Stay    | 5.2     |
| Average Wages     | 52.41   |
| Medicare Part A   | 23.5%   |
| Medicare Part B   | 6.1%    |
| Current Ratio     | 0.66    |
| Days to Collect   | 264.4   |
| Avg Payment Days  | 36.6    |
| Depreciation Rate | 2.3%    |
| Return of Equity  | (23.0%) |

# Hospital Profile Report

**050616 St John'S Pleasant Valley Hospital Camarillo, CA**

Voluntary Non-Profit - Church

2309 ANTONIO AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

CAMARILLO CA 93010

Total Beds 180 81

Ventura

Nonprofit - Church

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

ST. JOHN S PLEASANT VALLEY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 25,449,023        |
| Fixed Assets               | 27,310,205        |
| Other Assets               | <u>13,184,975</u> |
| Total Assets               | <u>65,944,203</u> |
| Current Liabilities        | 9,204,685         |
| Long Term Liabilities      | 16,778,292        |
| Equity                     | <u>39,961,226</u> |
| Total Liabilities & Equity | <u>65,944,203</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 329,976,377        |        |
| Contractual Allowances | <u>250,073,342</u> | 75.8%  |
| Operating Revenue      | 79,903,035         | 24.2%  |
| Operating Expenses     | <u>81,463,021</u>  | 102.0% |
| Operating Margin       | (1,559,986)        | (2.0%) |
| Other Income           | 1,040,778          | 1.3%   |
| Other Expense          | <u>0</u>           | 0.0%   |
| Net Profit or (Loss)   | (519,208)          | (0.6%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 60.3%  |
| Length of Stay    | 5.2    |
| Average Wages     | 43.40  |
| Medicare Part A   | 18.8%  |
| Medicare Part B   | 4.0%   |
| Current Ratio     | 2.76   |
| Days to Collect   | 225.5  |
| Avg Payment Days  | 29.7   |
| Depreciation Rate | 3.5%   |
| Return of Equity  | (1.0%) |

**050082 St John'S Regional Medical Center Oxnard, CA**

Voluntary Non-Profit - Church

1600 N ROSE AVE

FYE 06/30/2008 Days 366 Submitted

Short Term

OXNARD CA 93030

Total Beds 243 242

Ventura

Nonprofit - Church

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

ST. JOHNS REGIONAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 50,623,770         |
| Fixed Assets               | 80,494,611         |
| Other Assets               | <u>96,524,659</u>  |
| Total Assets               | <u>227,643,040</u> |
| Current Liabilities        | 27,624,996         |
| Long Term Liabilities      | 120,938,593        |
| Equity                     | <u>79,079,451</u>  |
| Total Liabilities & Equity | <u>227,643,040</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 737,116,841        |         |
| Contractual Allowances | <u>542,588,415</u> | 73.6%   |
| Operating Revenue      | 194,528,426        | 26.4%   |
| Operating Expenses     | <u>225,780,196</u> | 116.1%  |
| Operating Margin       | (31,251,770)       | (16.1%) |
| Other Income           | 3,267,965          | 1.7%    |
| Other Expense          | <u>970,437</u>     | 0.5%    |
| Net Profit or (Loss)   | (28,954,242)       | (14.9%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 60.0%   |
| Length of Stay    | 5.2     |
| Average Wages     | 44.23   |
| Medicare Part A   | 23.6%   |
| Medicare Part B   | 2.9%    |
| Current Ratio     | 1.83    |
| Days to Collect   | 209.8   |
| Avg Payment Days  | 29.2    |
| Depreciation Rate | 3.6%    |
| Return of Equity  | (37.0%) |

# Hospital Profile Report

**050006 St Joseph Hospital Eureka, CA**

Voluntary Non-Profit - Church

2700 DOLBEER ST

FYE 06/30/2008 Days 366 Submitted

Short Term

EUREKA CA 95501

Total Beds 140 174

Humboldt

Nonprofit - Other

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

ST JOSEPH HOSPITAL - EUREKA

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 31,677,535         |
| Fixed Assets               | 68,523,553         |
| Other Assets               | <u>13,101,117</u>  |
| Total Assets               | <u>113,302,205</u> |
| Current Liabilities        | 19,862,208         |
| Long Term Liabilities      | 11,706,506         |
| Equity                     | <u>81,733,491</u>  |
| Total Liabilities & Equity | <u>113,302,205</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 531,105,444        |
| Contractual Allowances | <u>384,197,956</u> |
| Operating Revenue      | 146,907,488        |
| Operating Expenses     | <u>142,052,055</u> |
| Operating Margin       | 4,855,433          |
| Other Income           | 576,996            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 5,432,429          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 42.8% |
| Length of Stay    | 4.7   |
| Average Wages     | 47.24 |
| Medicare Part A   | 20.2% |
| Medicare Part B   | 7.2%  |
| Current Ratio     | 1.59  |
| Days to Collect   | 152.3 |
| Avg Payment Days  | 26.9  |
| Depreciation Rate | 1.6%  |
| Return of Equity  | 7.0%  |

**050069 St Joseph Hospital Orange, CA**

Voluntary Non-Profit - Church

1100 W STEWART DR

FYE 06/30/2008 Days 366 Submitted

Short Term

ORANGE CA 92868

Total Beds 426 488

Orange

Nonprofit - Church

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

ST. JOSEPH HOSPITAL OF ORANGE

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 147,097,948        |
| Fixed Assets               | 472,155,500        |
| Other Assets               | <u>178,997,763</u> |
| Total Assets               | <u>798,251,211</u> |
| Current Liabilities        | 77,523,916         |
| Long Term Liabilities      | 33,456,937         |
| Equity                     | <u>687,270,358</u> |
| Total Liabilities & Equity | <u>798,251,211</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 2,035,463,877        |
| Contractual Allowances | <u>1,551,139,405</u> |
| Operating Revenue      | 484,324,472          |
| Operating Expenses     | <u>519,907,027</u>   |
| Operating Margin       | (35,582,555)         |
| Other Income           | 67,832,261           |
| Other Expense          | <u>14,136,573</u>    |
| Net Profit or (Loss)   | 18,113,133           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 51.6% |
| Length of Stay    | 4.3   |
| Average Wages     | 41.98 |
| Medicare Part A   | 12.4% |
| Medicare Part B   | 3.1%  |
| Current Ratio     | 1.90  |
| Days to Collect   | 90.5  |
| Avg Payment Days  | 47.8  |
| Depreciation Rate | 3.4%  |
| Return of Equity  | 3.0%  |

# Hospital Profile Report

**054123 St Joseph'S Behavioral Health Center Stockton, CA**

Voluntary Non-Profit - Church

2510 N CALIFORNIA ST FYE 06/30/2008 Days 366 Submitted

Psychiatric

STOCKTON CA 95204

Total Beds 35 35

San Joaquin Nonprofit - Church

Blue Cross (California) 00040 Psychiatric Full Util

**Key Performance Indicators**

ST. JOSEPH S BEHAVIORAL HEALTH CENTE

**Balance Sheet**

**Income Statement**

|                            |           |                        |            |       |                   |       |
|----------------------------|-----------|------------------------|------------|-------|-------------------|-------|
| Current Assets             | 8,411,699 | Total Charges          | 28,633,327 |       | Average Wages     |       |
| Fixed Assets               | 836,151   | Contractual Allowances | 17,919,946 | 62.6% | Medicare Part A   | 33.0% |
| Other Assets               | 29,539    | Operating Revenue      | 10,713,381 | 37.4% | Medicare Part B   | 0.0%  |
| Total Assets               | 9,277,389 | Operating Expenses     | 9,513,798  | 88.8% | Current Ratio     | 6.08  |
| Current Liabilities        | 1,383,305 | Operating Margin       | 1,199,583  | 11.2% | Days to Collect   | 171.8 |
| Long Term Liabilities      | 186,109   | Other Income           | 34,430     | 0.3%  | Avg Payment Days  | 22.7  |
| Equity                     | 7,707,975 | Other Expense          | 0          | 0.0%  | Depreciation Rate | 3.6%  |
| Total Liabilities & Equity | 9,277,389 | Net Profit or (Loss)   | 1,234,013  | 11.5% | Return of Equity  | 16.0% |

**050084 St Josephs Med Center Of Stockton Stockton, CA**

Voluntary Non-Profit - Church

1800 N CALIFORNIA ST FYE 06/30/2008 Days 366 Submitted

Short Term

STOCKTON CA 95204

Total Beds 294 273

San Joaquin Nonprofit - Church

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

ST. JOSEPH S MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 105,661,487 | Total Charges          | 1,451,974,528 |       | Average Wages     | 46.39 |
| Fixed Assets               | 66,148,240  | Contractual Allowances | 1,149,282,741 | 79.2% | Medicare Part A   | 23.0% |
| Other Assets               | 133,188,469 | Operating Revenue      | 302,691,787   | 20.8% | Medicare Part B   | 3.3%  |
| Total Assets               | 304,998,196 | Operating Expenses     | 286,010,720   | 94.5% | Current Ratio     | 2.51  |
| Current Liabilities        | 42,113,345  | Operating Margin       | 16,681,067    | 5.5%  | Days to Collect   | 250.0 |
| Long Term Liabilities      | 104,778,620 | Other Income           | 8,804,438     | 2.9%  | Avg Payment Days  | 30.1  |
| Equity                     | 158,106,231 | Other Expense          | 0             | 0.0%  | Depreciation Rate | 4.0%  |
| Total Liabilities & Equity | 304,998,196 | Net Profit or (Loss)   | 25,485,505    | 8.4%  | Return of Equity  | 16.0% |

# Hospital Profile Report

**050168 St Jude Medical Center Fullerton, CA**

Voluntary Non-Profit - Church

101 E VALENCIA MESA DRIVE FYE 06/30/2008 Days 366 Submitted

Short Term

FULLERTON CA 92835

Total Beds 301 282

Orange Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

**Key Performance Indicators**

ST. JUDE MEDICAL CENTER - FULLERTON

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 329,628,558        |
| Fixed Assets               | 246,819,366        |
| Other Assets               | <u>11,633,388</u>  |
| Total Assets               | <u>588,081,312</u> |
| Current Liabilities        | 45,021,547         |
| Long Term Liabilities      | 164,241,739        |
| Equity                     | <u>378,818,026</u> |
| Total Liabilities & Equity | <u>588,081,312</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 1,243,768,916      |       |
| Contractual Allowances | <u>841,447,436</u> | 67.7% |
| Operating Revenue      | 402,321,480        | 32.3% |
| Operating Expenses     | <u>353,178,088</u> | 87.8% |
| Operating Margin       | 49,143,392         | 12.2% |
| Other Income           | 249                | 0.0%  |
| Other Expense          | <u>20,640,780</u>  | 5.1%  |
| Net Profit or (Loss)   | 28,502,861         | 7.1%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 68.0% |
| Length of Stay    | 4.7   |
| Average Wages     | 42.67 |
| Medicare Part A   | 11.8% |
| Medicare Part B   | 3.0%  |
| Current Ratio     | 7.32  |
| Days to Collect   | 54.1  |
| Avg Payment Days  | 15.5  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 8.0%  |

**050055 St Luke'S Hospital San Francisco, CA**

Voluntary Non-Profit - Church

3555 CESAR CHAVEZ STREET FYE 12/31/2008 Days 366 Submitted

Short Term

SAN FRANCISCO CA 94110

Total Beds 229 150

San Francisco Nonprofit - Other

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

ST. LUKES HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 237,692,591          |
| Fixed Assets               | 495,974,238          |
| Other Assets               | <u>417,926,809</u>   |
| Total Assets               | <u>1,151,593,638</u> |
| Current Liabilities        | 128,142,944          |
| Long Term Liabilities      | 309,830,413          |
| Equity                     | <u>713,620,281</u>   |
| Total Liabilities & Equity | <u>1,151,593,638</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 458,316,738        |         |
| Contractual Allowances | <u>360,647,876</u> | 78.7%   |
| Operating Revenue      | 97,668,862         | 21.3%   |
| Operating Expenses     | <u>161,826,618</u> | 165.7%  |
| Operating Margin       | (64,157,756)       | (65.7%) |
| Other Income           | 4,424,484          | 4.5%    |
| Other Expense          | <u>0</u>           | 0.0%    |
| Net Profit or (Loss)   | (59,733,272)       | (61.2%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 35.0%   |
| Length of Stay    | 4.7     |
| Average Wages     | 55.29   |
| Medicare Part A   | 19.0%   |
| Medicare Part B   | 2.9%    |
| Current Ratio     | 1.85    |
| Days to Collect   | 2,477.3 |
| Avg Payment Days  | 261.4   |
| Depreciation Rate | 0.7%    |
| Return of Equity  | (8.0%)  |

# Hospital Profile Report

**050191 St Mary Medical Center Long Beach, CA**

Voluntary Non-Profit - Church

1050 LINDEN AVE FYE 06/30/2008 Days 366 Submitted

Short Term

LONG BEACH CA 90813

Total Beds 539 324

Los Angeles Nonprofit - Church

Mutual of Omaha Insurance Company 52280 General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**ST. MARY MEDICAL CENTER**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 32,862,314        |
| Fixed Assets               | 45,717,888        |
| Other Assets               | <u>8,518,577</u>  |
| Total Assets               | <u>87,098,779</u> |
| Current Liabilities        | 35,621,975        |
| Long Term Liabilities      | 50,713,484        |
| Equity                     | <u>763,320</u>    |
| Total Liabilities & Equity | <u>87,098,779</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 775,522,055        |
| Contractual Allowances | <u>582,253,718</u> |
| Operating Revenue      | 193,268,337        |
| Operating Expenses     | <u>203,792,191</u> |
| Operating Margin       | (10,523,854)       |
| Other Income           | 12,321,977         |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 1,798,123          |

|        |
|--------|
| 75.1%  |
| 24.9%  |
| 105.4% |
| (5.4%) |
| 6.4%   |
| 0.0%   |
| 0.9%   |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 50.8%  |
| Length of Stay    | 5.3    |
| Average Wages     | 40.69  |
| Medicare Part A   | 17.4%  |
| Medicare Part B   | 3.1%   |
| Current Ratio     | 0.92   |
| Days to Collect   | 235.6  |
| Avg Payment Days  | 53.3   |
| Depreciation Rate | 6.3%   |
| Return of Equity  | 236.0% |

**050300 St Mary Medical Center Apple Valley, CA**

Voluntary Non-Profit - Church

18300 HIGHWAY 18 FYE 06/30/2008 Days 366 Submitted

Short Term

APPLE VALLEY CA 92307

Total Beds 186 186

San Bernardino Nonprofit - Other

Mutual of Omaha Insurance Company 52280 General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**ST MARY MEDICAL CENTER**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 51,335,684         |
| Fixed Assets               | 87,312,995         |
| Other Assets               | <u>36,856,016</u>  |
| Total Assets               | <u>175,504,695</u> |
| Current Liabilities        | 32,644,532         |
| Long Term Liabilities      | 61,172,072         |
| Equity                     | <u>81,688,091</u>  |
| Total Liabilities & Equity | <u>175,504,695</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 676,348,783        |
| Contractual Allowances | <u>490,890,946</u> |
| Operating Revenue      | 185,457,837        |
| Operating Expenses     | <u>184,446,055</u> |
| Operating Margin       | 1,011,782          |
| Other Income           | 2,023,434          |
| Other Expense          | <u>1,721,606</u>   |
| Net Profit or (Loss)   | 1,313,610          |

|       |
|-------|
| 72.6% |
| 27.4% |
| 99.5% |
| 0.5%  |
| 1.1%  |
| 0.9%  |
| 0.7%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 84.0% |
| Length of Stay    | 3.9   |
| Average Wages     | 42.29 |
| Medicare Part A   | 17.8% |
| Medicare Part B   | 2.7%  |
| Current Ratio     | 1.57  |
| Days to Collect   | 151.9 |
| Avg Payment Days  | 45.2  |
| Depreciation Rate | 4.4%  |
| Return of Equity  | 2.0%  |

# Hospital Profile Report

**050457 St Mary'S Medical Center San Francisco, CA**

Voluntary Non-Profit - Church

450 STANYAN ST FYE 06/30/2008 Days 366 Amended

Short Term

SAN FRANCISCO CA 94117

Total Beds 403 118

San Francisco Nonprofit - Church

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

ST. MARY S MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |             |        |                   |       |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 71,438,911  | Total Charges          | 771,520,970 |        | Occupancy Rate    | 60.1% |
| Fixed Assets               | 54,003,943  | Contractual Allowances | 581,616,363 | 75.4%  | Length of Stay    | 4.8   |
| Other Assets               | 42,772,864  | Operating Revenue      | 189,904,607 | 24.6%  | Average Wages     | 57.36 |
| Total Assets               | 168,215,718 | Operating Expenses     | 195,990,198 | 103.2% | Medicare Part A   | 22.8% |
| Current Liabilities        | 24,372,118  | Operating Margin       | (6,085,591) | (3.2%) | Medicare Part B   | 4.2%  |
| Long Term Liabilities      | 41,085,383  | Other Income           | 9,719,229   | 5.1%   | Current Ratio     | 2.93  |
| Equity                     | 102,758,217 | Other Expense          | 3           | 0.0%   | Days to Collect   | 214.7 |
| Total Liabilities & Equity | 168,215,718 | Net Profit or (Loss)   | 3,633,635   | 1.9%   | Avg Payment Days  | 35.6  |
|                            |             |                        |             |        | Depreciation Rate | 4.7%  |
|                            |             |                        |             |        | Return of Equity  | 4.0%  |

**050002 St Rose Hospital Hayward, CA**

Voluntary Non-Profit - Church

27200 CALAROGA AVE FYE 09/30/2008 Days 366 Submitted

Short Term

HAYWARD CA 94545

Total Beds 129 141

Alameda Nonprofit - Other

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

ST ROSE HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |        |                   |       |
|----------------------------|------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 42,238,561 | Total Charges          | 549,743,620 |        | Occupancy Rate    | 77.1% |
| Fixed Assets               | 15,429,698 | Contractual Allowances | 434,974,838 | 79.1%  | Length of Stay    | 5.6   |
| Other Assets               | 240,795    | Operating Revenue      | 114,768,782 | 20.9%  | Average Wages     | 46.51 |
| Total Assets               | 57,909,054 | Operating Expenses     | 116,759,784 | 101.7% | Medicare Part A   | 33.5% |
| Current Liabilities        | 22,448,713 | Operating Margin       | (1,991,002) | (1.7%) | Medicare Part B   | 2.8%  |
| Long Term Liabilities      | 21,692,354 | Other Income           | 2,663,585   | 2.3%   | Current Ratio     | 1.88  |
| Equity                     | 13,767,987 | Other Expense          | 0           | 0.0%   | Days to Collect   | 349.3 |
| Total Liabilities & Equity | 57,909,054 | Net Profit or (Loss)   | 672,583     | 0.6%   | Avg Payment Days  | 24.0  |
|                            |            |                        |             |        | Depreciation Rate | 3.3%  |
|                            |            |                        |             |        | Return of Equity  | 5.0%  |

# Hospital Profile Report

**054074 St. Helena Hospital Center For Behavioral Health Vallejo, CA**

Voluntary Non-Profit - Church

525 OREGON ST FYE 12/31/2008 Days 366 Submitted

Psychiatric

VALLEJO CA 94590

Total Beds 61 61

Solano Nonprofit - Church

Blue Cross (California) 00040 Psychiatric Full Util

**Key Performance Indicators**

ST. HELENA CENTER FOR BEHAVARIOL HEA

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,231,998        |
| Fixed Assets               | 1,499,178        |
| Other Assets               | <u>329,671</u>   |
| Total Assets               | <u>5,060,847</u> |
| Current Liabilities        | 286,712          |
| Long Term Liabilities      | 0                |
| Equity                     | <u>4,774,135</u> |
| Total Liabilities & Equity | <u>5,060,847</u> |

|                        |                   |        |
|------------------------|-------------------|--------|
| Total Charges          | 55,739,301        |        |
| Contractual Allowances | <u>38,996,779</u> | 70.0%  |
| Operating Revenue      | 16,742,522        | 30.0%  |
| Operating Expenses     | <u>17,777,051</u> | 106.2% |
| Operating Margin       | (1,034,529)       | (6.2%) |
| Other Income           | 182,322           | 1.1%   |
| Other Expense          | <u>0</u>          | 0.0%   |
| Net Profit or (Loss)   | (852,207)         | (5.1%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 82.0%   |
| Length of Stay    | 10.3    |
| Average Wages     | 42.76   |
| Medicare Part A   | 15.2%   |
| Medicare Part B   | 1.5%    |
| Current Ratio     | 11.27   |
| Days to Collect   | 233.6   |
| Avg Payment Days  | (1.2)   |
| Depreciation Rate | 3.8%    |
| Return of Equity  | (18.0%) |

**050441 Stanford Hospital Stanford, CA**

Voluntary Non-Profit - Private

300 PASTEUR DRIVE FYE 08/31/2008 Days 366 Submitted

Short Term

STANFORD CA 94305

Total Beds 611 409

Santa Clara Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

STANFORD HOSPITAL & CLINICS

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 544,870,498          |
| Fixed Assets               | 413,852,864          |
| Other Assets               | <u>1,242,018,827</u> |
| Total Assets               | <u>2,200,742,189</u> |
| Current Liabilities        | 517,461,263          |
| Long Term Liabilities      | 711,585,212          |
| Equity                     | <u>971,695,714</u>   |
| Total Liabilities & Equity | <u>2,200,742,189</u> |

|                        |                      |       |
|------------------------|----------------------|-------|
| Total Charges          | 5,291,583,077        |       |
| Contractual Allowances | <u>3,719,675,670</u> | 70.3% |
| Operating Revenue      | 1,571,907,407        | 29.7% |
| Operating Expenses     | <u>1,517,826,636</u> | 96.6% |
| Operating Margin       | 54,080,771           | 3.4%  |
| Other Income           | 52,459,029           | 3.3%  |
| Other Expense          | <u>35,358,800</u>    | 2.2%  |
| Net Profit or (Loss)   | 71,181,000           | 4.5%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 82.0% |
| Length of Stay    | 5.7   |
| Average Wages     | 56.44 |
| Medicare Part A   | 12.0% |
| Medicare Part B   | 3.1%  |
| Current Ratio     | 1.05  |
| Days to Collect   | 208.0 |
| Avg Payment Days  | 52.3  |
| Depreciation Rate | 2.1%  |
| Return of Equity  | 7.0%  |

# Hospital Profile Report

**050726 Stanislaus Surgical Hospital Modesto, CA**

1421 OAKDALE ROAD

FYE 12/31/2008 Days 366 Submitted

Proprietary

MODESTO CA 95355

Short Term

Total Beds 23 23

Stanislaus Private - Corporation

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 5,417,270         |
| Fixed Assets               | 4,170,711         |
| Other Assets               | <u>11,092,904</u> |
| Total Assets               | <u>20,680,885</u> |
| Current Liabilities        | 372,887           |
| Long Term Liabilities      | 5,003,467         |
| Equity                     | <u>15,304,531</u> |
| Total Liabilities & Equity | <u>20,680,885</u> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 241,509,735        |
| Contractual Allowances | <u>211,039,665</u> |
| Operating Revenue      | 30,470,070         |
| Operating Expenses     | <u>29,496,769</u>  |
| Operating Margin       | 973,301            |
| Other Income           | 361,302            |
| Other Expense          | <u>12,668</u>      |
| Net Profit or (Loss)   | 1,321,935          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 28.5% |
| Length of Stay    | 2.3   |
| Average Wages     | 35.98 |
| Medicare Part A   | 9.7%  |
| Medicare Part B   | 15.1% |
| Current Ratio     | 14.53 |
| Days to Collect   | 343.7 |
| Avg Payment Days  | 47.6  |
| Depreciation Rate | 24.2% |
| Return of Equity  | 9.0%  |

**051990 Sunland Home Corporation Encinitas, CA**

691 SPARTA DRIVE

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Church

ENCINITAS CA 92024

Religious NonMedical Facility

Total Beds 20 9

San Diego Nonprofit - Church

Blue Cross (Tennessee) 00390

Religious Non-Medical

Full Util

**Key Performance Indicators**

**Balance Sheet**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 766,619          |
| Fixed Assets               | 2,935,781        |
| Other Assets               | <u>1,173,742</u> |
| Total Assets               | <u>4,876,142</u> |
| Current Liabilities        | 126,971          |
| Long Term Liabilities      | 0                |
| Equity                     | <u>4,749,171</u> |
| Total Liabilities & Equity | <u>4,876,142</u> |

**Income Statement**

|                        |                  |
|------------------------|------------------|
| Total Charges          | 1,403,317        |
| Contractual Allowances | <u>144,600</u>   |
| Operating Revenue      | 1,258,717        |
| Operating Expenses     | <u>1,781,279</u> |
| Operating Margin       | (522,562)        |
| Other Income           | 621,094          |
| Other Expense          | <u>0</u>         |
| Net Profit or (Loss)   | 98,532           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 26.9% |
| Length of Stay    | 49.3  |
| Average Wages     | 30.26 |
| Medicare Part A   | 10.8% |
| Medicare Part B   | 0.0%  |
| Current Ratio     | 6.04  |
| Days to Collect   | 113.9 |
| Avg Payment Days  | 27.6  |
| Depreciation Rate | 2.3%  |
| Return of Equity  | 2.0%  |

# Hospital Profile Report

**051308 Surprise Valley Community Hospital Cedarville, CA**

Government - Hospital District/Auth

MAIN AND WASHING PO BOX 246

FYE 06/30/2008 Days 366 Submitted

Critical Access Hospital

CEDARVILLE CA 96104

Total Beds 4 4

Modoc

Govt - District

USG California

00454

General Short Term

Full Util

**Key Performance Indicators**

SURPRISE VALLEY HEALTH CARE DISTRICT

**Balance Sheet**

**Income Statement**

|                            |                 |
|----------------------------|-----------------|
| Current Assets             | 477,151         |
| Fixed Assets               | 446,754         |
| Other Assets               | <u>(41,421)</u> |
| Total Assets               | <u>882,484</u>  |
| Current Liabilities        | 586,253         |
| Long Term Liabilities      | 332,431         |
| Equity                     | <u>(36,200)</u> |
| Total Liabilities & Equity | <u>882,484</u>  |

|                        |                  |         |
|------------------------|------------------|---------|
| Total Charges          | 3,522,585        |         |
| Contractual Allowances | <u>358,171</u>   | 10.2%   |
| Operating Revenue      | 3,164,414        | 89.8%   |
| Operating Expenses     | <u>3,697,234</u> | 116.8%  |
| Operating Margin       | (532,820)        | (16.8%) |
| Other Income           | 304,601          | 9.6%    |
| Other Expense          | <u>0</u>         | 0.0%    |
| Net Profit or (Loss)   | (228,219)        | (7.2%)  |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 58.5%  |
| Length of Stay    | 21.4   |
| Average Wages     |        |
| Medicare Part A   | 3.2%   |
| Medicare Part B   | 9.1%   |
| Current Ratio     | 0.81   |
| Days to Collect   | 49.3   |
| Avg Payment Days  | 42.5   |
| Depreciation Rate | 4.7%   |
| Return of Equity  | 630.0% |

**050014 Sutter Amador Hospital Jackson, CA**

Government - Local

200 MISSION BLVD

FYE 12/31/2008 Days 366 Submitted

Short Term

JACKSON CA 95642

Total Beds 42 42

Amador

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SUTTER AMADOR HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 13,963,838        |
| Fixed Assets               | 47,297,935        |
| Other Assets               | <u>2,650,312</u>  |
| Total Assets               | <u>63,912,085</u> |
| Current Liabilities        | 7,250,442         |
| Long Term Liabilities      | 48,242,420        |
| Equity                     | <u>8,419,223</u>  |
| Total Liabilities & Equity | <u>63,912,085</u> |

|                        |                    |       |
|------------------------|--------------------|-------|
| Total Charges          | 158,776,268        |       |
| Contractual Allowances | <u>100,369,350</u> | 63.2% |
| Operating Revenue      | 58,406,918         | 36.8% |
| Operating Expenses     | <u>57,794,407</u>  | 99.0% |
| Operating Margin       | 612,511            | 1.0%  |
| Other Income           | 1,657,544          | 2.8%  |
| Other Expense          | <u>838,651</u>     | 1.4%  |
| Net Profit or (Loss)   | 1,431,404          | 2.5%  |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 63.2% |
| Length of Stay    | 3.8   |
| Average Wages     | 44.73 |
| Medicare Part A   | 17.2% |
| Medicare Part B   | 6.1%  |
| Current Ratio     | 1.93  |
| Days to Collect   | 128.0 |
| Avg Payment Days  | 30.7  |
| Depreciation Rate | 6.2%  |
| Return of Equity  | 17.0% |

# Hospital Profile Report

**050498 Sutter Auburn Faith Hospital Auburn, CA**

11815 EDUCATION STREET

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

AUBURN CA 95603

Short Term

Placer

Nonprofit - Other

Total Beds 97 87

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SUTTER AUBURN FAITH HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 15,179,298        |
| Fixed Assets               | 29,442,875        |
| Other Assets               | <u>11,301,815</u> |
| Total Assets               | <u>55,923,988</u> |
| Current Liabilities        | 8,619,436         |
| Long Term Liabilities      | 31,345,415        |
| Equity                     | <u>15,959,137</u> |
| Total Liabilities & Equity | <u>55,923,988</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 292,258,360        |
| Contractual Allowances | <u>207,393,247</u> |
| Operating Revenue      | 84,865,113         |
| Operating Expenses     | <u>85,060,255</u>  |
| Operating Margin       | (195,142)          |
| Other Income           | 2,653,832          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 2,458,690          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 46.5% |
| Length of Stay    | 3.4   |
| Average Wages     | 54.30 |
| Medicare Part A   | 16.7% |
| Medicare Part B   | 5.7%  |
| Current Ratio     | 1.76  |
| Days to Collect   | 139.0 |
| Avg Payment Days  | 30.9  |
| Depreciation Rate | 5.9%  |
| Return of Equity  | 15.0% |

**054096 Sutter Center For Psychiatry Sacramento, CA**

7700 FOLSOM BLVD

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Private

SACRAMENTO CA 95826

Psychiatric

Sacramento

Nonprofit - Other

Total Beds 69 69

Blue Cross (California)

00040

Psychiatric

Full Util

**Key Performance Indicators**

SUTTER CENTER FOR PSYCHIATRY

**Balance Sheet**

**Income Statement**

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,745,360        |
| Fixed Assets               | 4,482,318        |
| Other Assets               | <u>898,779</u>   |
| Total Assets               | <u>9,126,457</u> |
| Current Liabilities        | 0                |
| Long Term Liabilities      | 0                |
| Equity                     | <u>9,126,457</u> |
| Total Liabilities & Equity | <u>9,126,457</u> |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 37,722,908        |
| Contractual Allowances | <u>16,988,708</u> |
| Operating Revenue      | 20,734,200        |
| Operating Expenses     | <u>19,662,068</u> |
| Operating Margin       | 1,072,132         |
| Other Income           | 62,871            |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 1,135,003         |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 65.0% |
| Length of Stay    | 7.8   |
| Average Wages     | 43.61 |
| Medicare Part A   | 21.6% |
| Medicare Part B   | 0.9%  |
| Current Ratio     | 94.8% |
| Days to Collect   | 102.9 |
| Avg Payment Days  | 0.0   |
| Depreciation Rate | 3.2%  |
| Return of Equity  | 12.0% |

# Hospital Profile Report

**050417 Sutter Coast Hospital Crescent City, CA**

Government - Hospital District/Auth

800 E WASHINGTON BLVD FYE 12/31/2008 Days 366 Submitted

Short Term

CRESCENT CITY CA 95531

Total Beds 47 55

Del Norte Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                   | <b>Income Statement</b> |                    |        |                   |         |
|----------------------------|-------------------|-------------------------|--------------------|--------|-------------------|---------|
| Current Assets             | 10,518,561        | Total Charges           | 171,442,876        |        | Occupancy Rate    | 48.2%   |
| Fixed Assets               | 19,099,610        | Contractual Allowances  | <u>115,935,632</u> | 67.6%  | Length of Stay    | 3.9     |
| Other Assets               | <u>5,006,321</u>  | Operating Revenue       | 55,507,244         | 32.4%  | Average Wages     | 39.39   |
| Total Assets               | <u>34,624,492</u> | Operating Expenses      | <u>58,456,885</u>  | 105.3% | Medicare Part A   | 18.0%   |
| Current Liabilities        | 4,391,584         | Operating Margin        | (2,949,641)        | (5.3%) | Medicare Part B   | 7.1%    |
| Long Term Liabilities      | 16,536,556        | Other Income            | 624,497            | 1.1%   | Current Ratio     | 2.40    |
| Equity                     | <u>13,696,352</u> | Other Expense           | <u>1</u>           | 0.0%   | Days to Collect   | 187.1   |
| Total Liabilities & Equity | <u>34,624,492</u> | Net Profit or (Loss)    | (2,325,145)        | (4.2%) | Avg Payment Days  | 27.0    |
|                            |                   |                         |                    |        | Depreciation Rate | 7.1%    |
|                            |                   |                         |                    |        | Return of Equity  | (17.0%) |

**050537 Sutter Davis Hospital Davis, CA**

Proprietary

2000 SUTTER PLACE FYE 12/31/2008 Days 366 Submitted

Short Term

DAVIS CA 95616

Total Beds 48 48

Yolo Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

| <b>Balance Sheet</b>       |                   | <b>Income Statement</b> |                    |        |                   |       |
|----------------------------|-------------------|-------------------------|--------------------|--------|-------------------|-------|
| Current Assets             | 10,673,894        | Total Charges           | 253,637,905        |        | Occupancy Rate    | 66.3% |
| Fixed Assets               | 21,575,313        | Contractual Allowances  | <u>192,940,435</u> | 76.1%  | Length of Stay    | 3.4   |
| Other Assets               | <u>4,286,326</u>  | Operating Revenue       | 60,697,470         | 23.9%  | Average Wages     | 50.08 |
| Total Assets               | <u>36,535,533</u> | Operating Expenses      | <u>65,414,462</u>  | 107.8% | Medicare Part A   | 11.0% |
| Current Liabilities        | 2,950,623         | Operating Margin        | (4,716,992)        | (7.8%) | Medicare Part B   | 3.4%  |
| Long Term Liabilities      | 10,454,323        | Other Income            | 21,125,710         | 34.8%  | Current Ratio     | 3.62  |
| Equity                     | <u>23,130,587</u> | Other Expense           | <u>4,343,259</u>   | 7.2%   | Days to Collect   | 180.5 |
| Total Liabilities & Equity | <u>36,535,533</u> | Net Profit or (Loss)    | 12,065,459         | 19.9%  | Avg Payment Days  | 10.3  |
|                            |                   |                         |                    |        | Depreciation Rate | 6.3%  |
|                            |                   |                         |                    |        | Return of Equity  | 52.0% |

# Hospital Profile Report

**050523 Sutter Delta Medical Center Antioch, CA**

Voluntary Non-Profit - Private

3901 LONE TREE WAY

FYE 12/31/2008 Days 366 Submitted

Short Term

ANTIOCH CA 94509

Total Beds 111 145

Contra Costa

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SUTTER DELTA MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 24,430,687         |
| Fixed Assets               | 53,581,622         |
| Other Assets               | <u>30,488,162</u>  |
| Total Assets               | <u>108,500,471</u> |
| Current Liabilities        | 14,012,493         |
| Long Term Liabilities      | 49,028,731         |
| Equity                     | <u>45,459,247</u>  |
| Total Liabilities & Equity | <u>108,500,471</u> |

|                        |                    |        |
|------------------------|--------------------|--------|
| Total Charges          | 468,171,856        |        |
| Contractual Allowances | <u>337,751,415</u> | 72.1%  |
| Operating Revenue      | 130,420,441        | 27.9%  |
| Operating Expenses     | <u>138,063,901</u> | 105.9% |
| Operating Margin       | (7,643,460)        | (5.9%) |
| Other Income           | 3,573,245          | 2.7%   |
| Other Expense          | <u>16,775</u>      | 0.0%   |
| Net Profit or (Loss)   | (4,086,990)        | (3.1%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 58.2%  |
| Length of Stay    | 4.2    |
| Average Wages     | 55.24  |
| Medicare Part A   | 21.9%  |
| Medicare Part B   | 2.7%   |
| Current Ratio     | 1.74   |
| Days to Collect   | 228.5  |
| Avg Payment Days  | 31.0   |
| Depreciation Rate | 2.5%   |
| Return of Equity  | (9.0%) |

**050108 Sutter General Hospital Sacramento, CA**

Voluntary Non-Profit - Other

2801 L STREET

FYE 12/31/2008 Days 366 Submitted

Short Term

SACRAMENTO CA 95816

Total Beds 754 627

Sacramento

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SUTTER MEDICAL CENTER - SACRAMENTO

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 136,230,685        |
| Fixed Assets               | 90,718,982         |
| Other Assets               | <u>358,117,536</u> |
| Total Assets               | <u>585,067,203</u> |
| Current Liabilities        | 95,239,018         |
| Long Term Liabilities      | 259,424,314        |
| Equity                     | <u>230,403,871</u> |
| Total Liabilities & Equity | <u>585,067,203</u> |

|                        |                      |       |
|------------------------|----------------------|-------|
| Total Charges          | 2,652,007,082        |       |
| Contractual Allowances | <u>1,963,557,461</u> | 74.0% |
| Operating Revenue      | 688,449,621          | 26.0% |
| Operating Expenses     | <u>492,900,818</u>   | 71.6% |
| Operating Margin       | 195,548,803          | 28.4% |
| Other Income           | 11,277,775           | 1.6%  |
| Other Expense          | <u>0</u>             | 0.0%  |
| Net Profit or (Loss)   | 206,826,578          | 30.0% |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 62.0% |
| Length of Stay    | 4.7   |
| Average Wages     | 51.82 |
| Medicare Part A   | 15.6% |
| Medicare Part B   | 2.5%  |
| Current Ratio     | 1.43  |
| Days to Collect   | 208.5 |
| Avg Payment Days  | 51.8  |
| Depreciation Rate | 5.7%  |
| Return of Equity  | 90.0% |

# Hospital Profile Report

**051329 Sutter Lakeside Hospital Lakeport, CA**

5176 HILL ROAD EAST

FYE 12/31/2008 Days 198 Submitted

Voluntary Non-Profit - Other

LAKEPORT CA 95453

Critical Access Hospital

Lake

Nonprofit - Other

Total Beds 25 25

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

Rural

SUTTER LAKESIDE HOSPITAL

Occupancy Rate 81.5%

**Balance Sheet**

**Income Statement**

Length of Stay 3.5

Current Assets 106,964

Total Charges 94,378,969

Average Wages

Fixed Assets (563,054)

Contractual Allowances 61,251,713

64.9%

Medicare Part A 19.5%

Other Assets 4,520,267

Operating Revenue 33,127,256

35.1%

Medicare Part B 7.8%

Total Assets 4,064,177

Operating Expenses 35,995,208

108.7%

Current Ratio 0.01

Current Liabilities 8,997,431

Operating Margin (2,867,952)

(8.7%)

Days to Collect (28.5)

Long Term Liabilities 326,593

Other Income 574,887

1.7%

Avg Payment Days 31.7

Equity (5,259,847)

Other Expense 106,397

0.3%

Depreciation Rate 79.4%-

Total Liabilities & Equity 4,064,177

Net Profit or (Loss) (2,399,462)

(7.2%)

Return of Equity 46.0%

**050714 Sutter Maternity And Surgery Center Santa Cruz, CA**

2900 CHANTICLEER AVENUE

FYE 12/31/2008 Days 366 Submitted

Voluntary Non-Profit - Private

SANTA CRUZ CA 95065

Short Term

Santa Cruz

Nonprofit - Other

Total Beds 30 30

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

Occupancy Rate 54.9%

Current Assets 8,672,364

Total Charges 100,801,335

Average Wages 54.07

Fixed Assets 13,214,634

Contractual Allowances 51,626,795

51.2%

Medicare Part A 4.3%

Other Assets 2,504,452

Operating Revenue 49,174,540

48.8%

Medicare Part B 3.9%

Total Assets 24,391,450

Operating Expenses 39,120,887

79.6%

Current Ratio 2.76

Current Liabilities 3,143,799

Operating Margin 10,053,653

20.4%

Days to Collect 106.3

Long Term Liabilities 17,790,966

Other Income 1,580,331

3.2%

Avg Payment Days 23.4

Equity 3,456,685

Other Expense 0

0.0%

Depreciation Rate 4.9%

Total Liabilities & Equity 24,391,450

Net Profit or (Loss) 11,633,984

23.7%

Return of Equity 337.0%

# Hospital Profile Report

**050291 Sutter Medical Center Of Santa Rosa Santa Rosa, CA**

Government - Local

3325 CHANATE RD

FYE 12/31/2008 Days 366 Submitted

Short Term

SANTA ROSA CA 95404

Total Beds 170 135

Sonoma

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SUTTER MEDICAL CENTER OF SANTA ROSA

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 31,903,090        |
| Fixed Assets               | 35,179,305        |
| Other Assets               | <u>6,157,917</u>  |
| Total Assets               | <u>73,240,312</u> |
| Current Liabilities        | 12,031,651        |
| Long Term Liabilities      | 15,265,952        |
| Equity                     | <u>45,942,709</u> |
| Total Liabilities & Equity | <u>73,240,312</u> |

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 391,043,655        |         |
| Contractual Allowances | <u>251,868,061</u> | 64.4%   |
| Operating Revenue      | 139,175,594        | 35.6%   |
| Operating Expenses     | <u>157,825,942</u> | 113.4%  |
| Operating Margin       | (18,650,348)       | (13.4%) |
| Other Income           | 2,053,630          | 1.5%    |
| Other Expense          | <u>4,679,385</u>   | 3.4%    |
| Net Profit or (Loss)   | (21,276,103)       | (15.3%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 52.0%   |
| Length of Stay    | 4.6     |
| Average Wages     | 56.84   |
| Medicare Part A   | 22.6%   |
| Medicare Part B   | 4.0%    |
| Current Ratio     | 2.65    |
| Days to Collect   | 206.9   |
| Avg Payment Days  | 26.7    |
| Depreciation Rate | 7.5%    |
| Return of Equity  | (46.0%) |

**050309 Sutter Roseville Medical Center Roseville, CA**

Voluntary Non-Profit - Other

ONE MEDICAL PLAZA

FYE 12/31/2008 Days 366 Submitted

Short Term

ROSEVILLE CA 95661

Total Beds 225 248

Placer

Nonprofit - Other

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

SUTTER ROSEVILLE MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 59,762,331         |
| Fixed Assets               | 236,800,901        |
| Other Assets               | <u>66,597,093</u>  |
| Total Assets               | <u>363,160,325</u> |
| Current Liabilities        | 28,126,772         |
| Long Term Liabilities      | 265,666,315        |
| Equity                     | <u>69,367,238</u>  |
| Total Liabilities & Equity | <u>363,160,325</u> |

|                        |               |      |
|------------------------|---------------|------|
| Total Charges          | 1,017,704,539 |      |
| Contractual Allowances | <u>0</u>      | 0.0% |
| Operating Revenue      | 0             | 0.0% |
| Operating Expenses     | <u>0</u>      |      |
| Operating Margin       | 0             |      |
| Other Income           | 0             |      |
| Other Expense          | <u>0</u>      |      |
| Net Profit or (Loss)   | 0             |      |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 68.3% |
| Length of Stay    | 3.5   |
| Average Wages     | 52.88 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     | 2.12  |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate | 5.4%  |
| Return of Equity  | 0.0%  |

# Hospital Profile Report

**050101 Sutter Solano Medical Center Vallejo, CA**

Voluntary Non-Profit - Other

300 HOSPITAL DR FYE 12/31/2008 Days 366 Submitted

Short Term

VALLEJO CA 94589

Total Beds 102 102

Solano Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SUTTER SOLANO MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |        |  |                   |         |
|----------------------------|------------|------------------------|-------------|--------|--|-------------------|---------|
| Current Assets             | 20,277,696 | Total Charges          | 404,665,367 |        |  | Occupancy Rate    | 56.5%   |
| Fixed Assets               | 52,057,342 | Contractual Allowances | 295,337,187 | 73.0%  |  | Length of Stay    | 4.4     |
| Other Assets               | 3,165,928  | Operating Revenue      | 109,328,180 | 27.0%  |  | Average Wages     | 56.72   |
| Total Assets               | 75,500,966 | Operating Expenses     | 115,815,230 | 105.9% |  | Medicare Part A   | 20.0%   |
| Current Liabilities        | 12,306,776 | Operating Margin       | (6,487,050) | (5.9%) |  | Medicare Part B   | 3.7%    |
| Long Term Liabilities      | 23,435,660 | Other Income           | 1,845,656   | 1.7%   |  | Current Ratio     | 1.65    |
| Equity                     | 39,758,530 | Other Expense          | 0           | 0.0%   |  | Days to Collect   | 191.8   |
| Total Liabilities & Equity | 75,500,966 | Net Profit or (Loss)   | (4,641,394) | (4.2%) |  | Avg Payment Days  | 30.4    |
|                            |            |                        |             |        |  | Depreciation Rate | 5.9%    |
|                            |            |                        |             |        |  | Return of Equity  | (12.0%) |

**050313 Sutter Tracy Community Hospital Tracy, CA**

Voluntary Non-Profit - Other

1420 N TRACY BLVD FYE 12/31/2008 Days 366 Submitted

Short Term

TRACY CA 95376

Total Beds 53 82

San Joaquin Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

SUTTER TRACY COMMUNITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |            |                        |             |       |  |                   |       |
|----------------------------|------------|------------------------|-------------|-------|--|-------------------|-------|
| Current Assets             | 14,730,463 | Total Charges          | 319,881,125 |       |  | Occupancy Rate    | 64.4% |
| Fixed Assets               | 40,310,215 | Contractual Allowances | 213,622,083 | 66.8% |  | Length of Stay    | 4.4   |
| Other Assets               | 18,343,546 | Operating Revenue      | 106,259,042 | 33.2% |  | Average Wages     | 44.00 |
| Total Assets               | 73,384,224 | Operating Expenses     | 93,460,881  | 88.0% |  | Medicare Part A   | 12.0% |
| Current Liabilities        | 2,533,240  | Operating Margin       | 12,798,161  | 12.0% |  | Medicare Part B   | 2.6%  |
| Long Term Liabilities      | 24,809,972 | Other Income           | 2,712,392   | 2.6%  |  | Current Ratio     | 5.81  |
| Equity                     | 46,041,012 | Other Expense          | 0           | 0.0%  |  | Days to Collect   | 141.8 |
| Total Liabilities & Equity | 73,384,224 | Net Profit or (Loss)   | 15,510,553  | 14.6% |  | Avg Payment Days  | 6.4   |
|                            |            |                        |             |       |  | Depreciation Rate | 5.5%  |
|                            |            |                        |             |       |  | Return of Equity  | 34.0% |

# Hospital Profile Report

**051328 Tahoe Forest Hospital Truckee, CA**

10121 PINE AVE  
 TRUCKEE CA 96161  
 Nevada  
 USG California 00454

FYE 06/30/2008 Days 366 Submitted  
 Govt - District  
 General Short Term

Government - Hospital District/Auth  
 Critical Access Hospital  
 Total Beds 25 35

**Balance Sheet**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 56,840,895         |
| Fixed Assets               | 61,201,016         |
| Other Assets               | <u>8,055,482</u>   |
| Total Assets               | <u>126,097,393</u> |
| Current Liabilities        | 15,549,005         |
| Long Term Liabilities      | 45,585,252         |
| Equity                     | <u>64,963,136</u>  |
| Total Liabilities & Equity | <u>126,097,393</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 119,438,806       |
| Contractual Allowances | <u>47,647,634</u> |
| Operating Revenue      | 71,791,172        |
| Operating Expenses     | <u>59,354,187</u> |
| Operating Margin       | 12,436,985        |
| Other Income           | 14,258,841        |
| Other Expense          | <u>21,181,324</u> |
| Net Profit or (Loss)   | 5,514,502         |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 52.9% |
| Length of Stay    | 4.0   |
| Average Wages     |       |
| Medicare Part A   | 8.2%  |
| Medicare Part B   | 4.4%  |
| Current Ratio     | 3.66  |
| Days to Collect   | 145.9 |
| Avg Payment Days  | 53.8  |
| Depreciation Rate | 5.0%  |
| Return of Equity  | 8.0%  |

**051301 Tehachapi Hospital Tehachapi, CA**

115 WEST E STREET  
 TEHACHAPI CA 93581  
 Kern  
 USG California 00454

FYE 06/30/2008 Days 366 Submitted  
 Govt - District  
 Other

Government - Hospital District/Auth  
 Critical Access Hospital  
 Total Beds 24 25

**Balance Sheet**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 2,060,515         |
| Fixed Assets               | 2,351,750         |
| Other Assets               | <u>13,898,998</u> |
| Total Assets               | <u>18,311,263</u> |
| Current Liabilities        | 2,015,783         |
| Long Term Liabilities      | 12,289,979        |
| Equity                     | <u>4,005,501</u>  |
| Total Liabilities & Equity | <u>18,311,263</u> |

**Income Statement**

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 27,865,426        |
| Contractual Allowances | <u>15,579,533</u> |
| Operating Revenue      | 12,285,893        |
| Operating Expenses     | <u>13,936,106</u> |
| Operating Margin       | (1,650,213)       |
| Other Income           | 2,438,431         |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 788,218           |

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 79.0% |
| Length of Stay    | 39.8  |
| Average Wages     |       |
| Medicare Part A   | 5.0%  |
| Medicare Part B   | 12.3% |
| Current Ratio     | 1.02  |
| Days to Collect   | 182.4 |
| Avg Payment Days  | 45.5  |
| Depreciation Rate | 3.9%  |
| Return of Equity  | 20.0% |



# Hospital Profile Report

**050749 Thousand Oaks Surgical Hospital Thousand Oaks, CA**

Proprietary

401 ROLLING OAKS DR FYE 12/31/2008 Days 366 Submitted

Short Term

THOUSAND OAKS CA 91361

Total Beds 21 21

Ventura Private - Corporation

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

THOUSAND OAKS SURGICAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |              |                        |             |         |
|----------------------------|--------------|------------------------|-------------|---------|
| Current Assets             | 4,383,218    | Total Charges          | 110,682,504 |         |
| Fixed Assets               | 17,275,138   | Contractual Allowances | 91,147,811  | 82.4%   |
| Other Assets               | 35,778       | Operating Revenue      | 19,534,693  | 17.6%   |
| Total Assets               | 21,694,134   | Operating Expenses     | 23,990,110  | 122.8%  |
| Current Liabilities        | 3,906,769    | Operating Margin       | (4,455,417) | (22.8%) |
| Long Term Liabilities      | 32,609,118   | Other Income           | 101,549     | 0.5%    |
| Equity                     | (14,821,753) | Other Expense          | 0           | 0.0%    |
| Total Liabilities & Equity | 21,694,134   | Net Profit or (Loss)   | (4,353,868) | (22.3%) |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 20.6% |
| Length of Stay    | 1.9   |
| Average Wages     | 42.89 |
| Medicare Part A   | 8.0%  |
| Medicare Part B   | 6.2%  |
| Current Ratio     | 1.12  |
| Days to Collect   | 346.2 |
| Avg Payment Days  | 33.7  |
| Depreciation Rate | 0.0%  |
| Return of Equity  | 29.0% |

**050351 Torrance Memorial Medical Center Torrance, CA**

Voluntary Non-Profit - Other

3330 LOMITA BLVD FYE 12/31/2008 Days 366 Submitted

Short Term

TORRANCE CA 90509

Total Beds 380 312

Los Angeles Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

TORRANCE MEMORIAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |        |
|----------------------------|-------------|------------------------|---------------|--------|
| Current Assets             | 107,619,000 | Total Charges          | 1,818,086,809 |        |
| Fixed Assets               | 255,597,000 | Contractual Allowances | 1,423,167,655 | 78.3%  |
| Other Assets               | 224,455,000 | Operating Revenue      | 394,919,154   | 21.7%  |
| Total Assets               | 587,671,000 | Operating Expenses     | 381,730,889   | 96.7%  |
| Current Liabilities        | 117,189,000 | Operating Margin       | 13,188,265    | 3.3%   |
| Long Term Liabilities      | 168,718,000 | Other Income           | (34,189,265)  | (8.7%) |
| Equity                     | 301,764,000 | Other Expense          | 0             | 0.0%   |
| Total Liabilities & Equity | 587,671,000 | Net Profit or (Loss)   | (21,001,000)  | (5.3%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 88.4%  |
| Length of Stay    | 4.4    |
| Average Wages     | 39.08  |
| Medicare Part A   | 13.5%  |
| Medicare Part B   | 3.4%   |
| Current Ratio     | 0.92   |
| Days to Collect   | 53.8   |
| Avg Payment Days  | 45.9   |
| Depreciation Rate | 5.0%   |
| Return of Equity  | (7.0%) |

# Hospital Profile Report

**050128      Tri-City Medical Center      Oceanside, CA**

Government - Hospital District/Auth

4002 VISTA WAY      FYE 06/30/2008 Days 366 Submitted

Short Term

OCEANSIDE      CA 92056

Total Beds 365      358

San Diego      Govt - District

Blue Cross (California)      00040      General Short Term      Full Util

**Key Performance Indicators**

**Balance Sheet**

TRI-CITY MEDICAL CENTER

**Income Statement**

|                            |             |                        |             |        |                   |       |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|-------|
| Current Assets             | 64,625,967  | Total Charges          | 924,992,711 |        | Occupancy Rate    | 55.3% |
| Fixed Assets               | 78,119,724  | Contractual Allowances | 662,121,957 | 71.6%  | Length of Stay    | 4.3   |
| Other Assets               | 78,506,923  | Operating Revenue      | 262,870,754 | 28.4%  | Average Wages     | 39.65 |
| Total Assets               | 221,252,614 | Operating Expenses     | 267,956,062 | 101.9% | Medicare Part A   | 16.0% |
| Current Liabilities        | 43,505,962  | Operating Margin       | (5,085,308) | (1.9%) | Medicare Part B   | 4.5%  |
| Long Term Liabilities      | 66,377,461  | Other Income           | 16,431,962  | 6.3%   | Current Ratio     | 1.49  |
| Equity                     | 111,369,191 | Other Expense          | 2,088,637   | 0.8%   | Days to Collect   | 59.3  |
| Total Liabilities & Equity | 221,252,614 | Net Profit or (Loss)   | 9,258,017   | 3.5%   | Avg Payment Days  | 51.5  |
|                            |             |                        |             |        | Depreciation Rate | 1.8%  |
|                            |             |                        |             |        | Return of Equity  | 8.0%  |

**050575      Tri-City Regional Medical Center      Hawaiian Gardens, CA**

Government - Hospital District/Auth

21530 S PIONEER BLVD      FYE 12/31/2008 Days 366 Submitted

Short Term

HAWAIIAN GARDENS      CA 90716

Total Beds 150      129

Los Angeles      Private - Corporation

Blue Cross (California)      00040      General Short Term      Full Util

**Key Performance Indicators**

**Balance Sheet**

TRI-CITY REGIONAL MEDICAL CENTER

**Income Statement**

|                            |            |                        |             |        |                   |         |
|----------------------------|------------|------------------------|-------------|--------|-------------------|---------|
| Current Assets             | 24,650,521 | Total Charges          | 210,942,203 |        | Occupancy Rate    | 34.7%   |
| Fixed Assets               | 4,827,885  | Contractual Allowances | 160,592,806 | 76.1%  | Length of Stay    | 4.7     |
| Other Assets               | 0          | Operating Revenue      | 50,349,397  | 23.9%  | Average Wages     | 33.70   |
| Total Assets               | 29,478,406 | Operating Expenses     | 52,107,548  | 103.5% | Medicare Part A   | 37.7%   |
| Current Liabilities        | 10,152,189 | Operating Margin       | (1,758,151) | (3.5%) | Medicare Part B   | 2.4%    |
| Long Term Liabilities      | 9,969,349  | Other Income           | 223,651     | 0.4%   | Current Ratio     | 2.43    |
| Equity                     | 9,356,868  | Other Expense          | 0           | 0.0%   | Days to Collect   | 120.2   |
| Total Liabilities & Equity | 29,478,406 | Net Profit or (Loss)   | (1,534,500) | (3.0%) | Avg Payment Days  | 62.8    |
|                            |            |                        |             |        | Depreciation Rate | 16.0%   |
|                            |            |                        |             |        | Return of Equity  | (16.0%) |

# Hospital Profile Report

## 051315 Trinity Hospital Weaverville, CA

60 EASTER AVENUE

FYE 06/30/2008 Days 366 Submitted

Government - Local

WEAVERVILLE CA 96093

Critical Access Hospital

Trinity

Govt - County

Total Beds 25 25

USG California

00454

General Short Term

Full Util

### Key Performance Indicators

#### Balance Sheet

|                            |                  |
|----------------------------|------------------|
| Current Assets             | 3,233,038        |
| Fixed Assets               | 5,714,912        |
| Other Assets               | <u>0</u>         |
| Total Assets               | <u>8,947,950</u> |
| Current Liabilities        | 3,324,794        |
| Long Term Liabilities      | 312,000          |
| Equity                     | <u>5,311,156</u> |
| Total Liabilities & Equity | <u>8,947,950</u> |

#### TRINITY HOSPITAL

#### Income Statement

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 17,083,809        |
| Contractual Allowances | <u>8,054,202</u>  |
| Operating Revenue      | 9,029,607         |
| Operating Expenses     | <u>11,450,548</u> |
| Operating Margin       | (2,420,941)       |
| Other Income           | 1,786,025         |
| Other Expense          | <u>93,271</u>     |
| Net Profit or (Loss)   | (728,187)         |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 13.7%   |
| Length of Stay    | 3.4     |
| Average Wages     |         |
| Medicare Part A   | 14.2%   |
| Medicare Part B   | 12.7%   |
| Current Ratio     | 0.97    |
| Days to Collect   | 187.2   |
| Avg Payment Days  | 81.6    |
| Depreciation Rate | 11.0%   |
| Return of Equity  | (14.0%) |

## 050359 Tulare District Hospital Tulare, CA

869 CHERRY AVE

FYE 06/30/2008 Days 366 Submitted

Government - Hospital District/Auth

TULARE CA 93274

Short Term

Tulare

Govt - District

Total Beds 112 112

Blue Cross (California)

00040

General Short Term

Full Util

### Key Performance Indicators

#### Balance Sheet

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 26,444,872        |
| Fixed Assets               | 34,933,467        |
| Other Assets               | <u>18,007,378</u> |
| Total Assets               | <u>79,385,717</u> |
| Current Liabilities        | 12,265,679        |
| Long Term Liabilities      | 39,583,900        |
| Equity                     | <u>27,536,138</u> |
| Total Liabilities & Equity | <u>79,385,717</u> |

#### TULARE DISTRICT HOSPITAL

#### Income Statement

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 170,634,268        |
| Contractual Allowances | <u>107,905,817</u> |
| Operating Revenue      | 62,728,451         |
| Operating Expenses     | <u>71,468,058</u>  |
| Operating Margin       | (8,739,607)        |
| Other Income           | 10,480,223         |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 1,740,616          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 53.3% |
| Length of Stay    | 4.3   |
| Average Wages     | 28.38 |
| Medicare Part A   | 22.4% |
| Medicare Part B   | 3.6%  |
| Current Ratio     | 2.16  |
| Days to Collect   | 42.0  |
| Avg Payment Days  | 37.9  |
| Depreciation Rate | 3.1%  |
| Return of Equity  | 6.0%  |

# Hospital Profile Report

**050325 Tuolumne General Medical Facility Sonora, CA**

Government - Local

101 E HOSPITAL ROAD

FYE 06/30/2008 Days 366 Submitted

Short Term

SONORA CA 95370

Total Beds 80 15

Tuolumne Govt - County

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

Rural TUOLUMNE GENERAL HOSPITAL

Occupancy Rate 77.6%

**Balance Sheet**

**Income Statement**

Length of Stay 6.0

Current Assets 2,879,003

Total Charges 10,090,040

Average Wages 42.14

Fixed Assets 1,665,699

Contractual Allowances 2,618,706

26.0%

Medicare Part A 9.9%

Other Assets 0

Operating Revenue 7,471,334

74.0%

Medicare Part B 0.0%

Total Assets 4,544,702

Operating Expenses 15,471,986

207.1%

Current Ratio 0.90

Current Liabilities 3,185,271

Operating Margin (8,000,652) (107.1%)

Days to Collect 189.9

Long Term Liabilities 348,578

Other Income 7,129,853 95.4%

Avg Payment Days 16.5

Equity 1,010,853

Other Expense 1,046,893

14.0%

Depreciation Rate 4.2%

Total Liabilities & Equity 4,544,702

Net Profit or (Loss) (1,917,692) (25.7%)

Return of Equity (190.0%)

**050720 Tustin Hospital And Medical Center Tustin, CA**

Proprietary

14662 NEWPORT AVENUE

FYE 08/31/2008 Days 366 Submitted

Short Term

TUSTIN CA 92780

Total Beds 100 135

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

TUSTIN HOSPITAL AND MEDICAL CENTER

Occupancy Rate 5.7%

**Balance Sheet**

**Income Statement**

Length of Stay 6.2

Current Assets (14,114,639)

Total Charges 119,007,683

Average Wages 33.83

Fixed Assets 5,974,109

Contractual Allowances 107,956,181

90.7%

Medicare Part A 10.7%

Other Assets 0

Operating Revenue 11,051,502

9.3%

Medicare Part B 0.1%

Total Assets (8,140,530)

Operating Expenses 34,517,866

312.3%

Current Ratio (2.56)

Current Liabilities 5,507,269

Operating Margin (23,466,364) (212.3%)

Days to Collect 5,356.9

Long Term Liabilities 16,223,355

Other Income 14,307,616 129.5%

Avg Payment Days 53.8

Equity (29,871,154)

Other Expense 0

0.0%

Depreciation Rate 0.0%

Total Liabilities & Equity (8,140,530)

Net Profit or (Loss) (9,158,748) (82.9%)

Return of Equity 31.0%

# Hospital Profile Report

**050633 Twin Cities Community Hospital Templeton, CA**

1100 LAS TABLAS RD  
 TEMPLETON CA 93465  
 San Luis Obispo

Proprietary  
 Short Term  
 Total Beds 114 114

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Short Term Full Util

TWIN CITIES COMMUNITY HOSPITAL

**Balance Sheet**

|                                       |                           |
|---------------------------------------|---------------------------|
| Current Assets                        | 18,119,929                |
| Fixed Assets                          | 81,862,631                |
| Other Assets                          | <u>5,095,474</u>          |
| <b>Total Assets</b>                   | <b><u>105,078,034</u></b> |
| Current Liabilities                   | 6,188,830                 |
| Long Term Liabilities                 | 4,995                     |
| Equity                                | <u>98,884,209</u>         |
| <b>Total Liabilities &amp; Equity</b> | <b><u>105,078,034</u></b> |

**Income Statement**

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 493,908,597        |
| Contractual Allowances | <u>410,941,465</u> |
| Operating Revenue      | 82,967,132         |
| Operating Expenses     | <u>70,628,237</u>  |
| Operating Margin       | 12,338,895         |
| Other Income           | 192,084            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 12,530,979         |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 64.7% |
| Length of Stay                    | 4.8   |
| Average Wages                     | 45.94 |
| Medicare Part A                   | 21.3% |
| Medicare Part B                   | 3.2%  |
| Current Ratio                     | 2.93  |
| Days to Collect                   | 193.8 |
| Avg Payment Days                  | 31.5  |
| Depreciation Rate                 | 2.9%  |
| Return of Equity                  | 13.0% |

**050454 Ucsf Medical Center San Francisco, CA**

505 PARNASSUS AVE  
 SAN FRANCISCO CA 94143  
 San Francisco

Voluntary Non-Profit - Other  
 Short Term  
 Total Beds 687 642

Blue Cross (California) 00040 Nonprofit - Other

General Short Term Full Util

UCSF MEDICAL CENTER

**Balance Sheet**

|                                       |                             |
|---------------------------------------|-----------------------------|
| Current Assets                        | 435,359,000                 |
| Fixed Assets                          | 540,474,000                 |
| Other Assets                          | <u>155,193,000</u>          |
| <b>Total Assets</b>                   | <b><u>1,131,026,000</u></b> |
| Current Liabilities                   | 165,220,000                 |
| Long Term Liabilities                 | 257,021,000                 |
| Equity                                | <u>708,785,000</u>          |
| <b>Total Liabilities &amp; Equity</b> | <b><u>1,131,026,000</u></b> |

**Income Statement**

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 5,007,576,784        |
| Contractual Allowances | <u>3,550,553,577</u> |
| Operating Revenue      | 1,457,023,207        |
| Operating Expenses     | <u>1,438,259,946</u> |
| Operating Margin       | 18,763,261           |
| Other Income           | 33,977,063           |
| Other Expense          | <u>11,176,026</u>    |
| Net Profit or (Loss)   | 41,564,298           |

|                                   |       |
|-----------------------------------|-------|
| <b>Key Performance Indicators</b> |       |
| Occupancy Rate                    | 80.5% |
| Length of Stay                    | 6.5   |
| Average Wages                     | 50.88 |
| Medicare Part A                   | 13.5% |
| Medicare Part B                   | 3.6%  |
| Current Ratio                     | 2.64  |
| Days to Collect                   | 67.8  |
| Avg Payment Days                  | 34.9  |
| Depreciation Rate                 | 2.9%  |
| Return of Equity                  | 6.0%  |

# Hospital Profile Report

**050301 Ukiah Valley Medical Center/Hospital D Ukiah, CA**

Voluntary Non-Profit - Other

275 HOSPITAL DRIVE

FYE 12/31/2008 Days 366 Submitted

Short Term

UKIAH CA 95482

Total Beds 111 78

Mendocino

Nonprofit - Church

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

UKIAH VALLEY MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 23,713,844        |
| Fixed Assets               | 18,541,111        |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>42,254,955</u> |
| Current Liabilities        | 4,316,514         |
| Long Term Liabilities      | 20,462,428        |
| Equity                     | <u>17,476,013</u> |
| Total Liabilities & Equity | <u>42,254,955</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 259,127,918        |
| Contractual Allowances | <u>177,468,970</u> |
| Operating Revenue      | 81,658,948         |
| Operating Expenses     | <u>79,887,073</u>  |
| Operating Margin       | 1,771,875          |
| Other Income           | 1,074,620          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 2,846,495          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 45.6% |
| Length of Stay    | 3.3   |
| Average Wages     | 38.68 |
| Medicare Part A   | 19.2% |
| Medicare Part B   | 6.1%  |
| Current Ratio     | 5.49  |
| Days to Collect   | 192.8 |
| Avg Payment Days  | 29.2  |
| Depreciation Rate | 4.9%  |
| Return of Equity  | 16.0% |

**050599 Univ Of California Davis Med Center Sacramento, CA**

Voluntary Non-Profit - Other

2315 STOCKTON BLVD

FYE 06/30/2008 Days 366 Submitted

Short Term

SACRAMENTO CA 95817

Total Beds 449 546

Sacramento

Govt - State

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

UC DAVIS MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                      |
|----------------------------|----------------------|
| Current Assets             | 402,775,890          |
| Fixed Assets               | 598,704,235          |
| Other Assets               | <u>337,546,218</u>   |
| Total Assets               | <u>1,339,026,343</u> |
| Current Liabilities        | 188,207,536          |
| Long Term Liabilities      | 402,500,030          |
| Equity                     | <u>748,318,777</u>   |
| Total Liabilities & Equity | <u>1,339,026,343</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 4,285,702,469        |
| Contractual Allowances | <u>3,282,780,495</u> |
| Operating Revenue      | 1,002,921,974        |
| Operating Expenses     | <u>993,699,206</u>   |
| Operating Margin       | 9,222,768            |
| Other Income           | 35,706,456           |
| Other Expense          | <u>(38,989)</u>      |
| Net Profit or (Loss)   | 44,968,213           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 84.7% |
| Length of Stay    | 5.8   |
| Average Wages     | 41.44 |
| Medicare Part A   | 12.8% |
| Medicare Part B   | 3.1%  |
| Current Ratio     | 2.14  |
| Days to Collect   | 183.2 |
| Avg Payment Days  | 35.2  |
| Depreciation Rate | 2.6%  |
| Return of Equity  | 6.0%  |

# Hospital Profile Report

**050348 Univ Of California Irvine Med Center Orange, CA**

Government - State

101 CITY DRIVE SOUTH FYE 06/30/2008 Days 366 Submitted

Short Term

ORANGE CA 92868

Total Beds 453 346

Orange Govt - State

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

UCI MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 190,985,997 | Total Charges          | 2,054,731,571 |       | Average Wages     | 37.90 |
| Fixed Assets               | 0           | Contractual Allowances | 1,550,815,923 | 75.5% | Medicare Part A   | 13.3% |
| Other Assets               | 0           | Operating Revenue      | 503,915,648   | 24.5% | Medicare Part B   | 4.6%  |
| Total Assets               | 190,985,997 | Operating Expenses     | 482,991,827   | 95.8% | Current Ratio     | 2.33  |
| Current Liabilities        | 81,924,574  | Operating Margin       | 20,923,821    | 4.2%  | Days to Collect   | 58.9  |
| Long Term Liabilities      | 0           | Other Income           | 27,643,581    | 5.5%  | Avg Payment Days  | 42.5  |
| Equity                     | 109,061,423 | Other Expense          | 1,493,164     | 0.3%  | Depreciation Rate |       |
| Total Liabilities & Equity | 190,985,997 | Net Profit or (Loss)   | 47,074,238    | 9.3%  | Return of Equity  | 43.0% |

**050025 Univ Of California San Diego Med Ctr San Diego, CA**

Government - State

200 WEST ARBOR DRIVE FYE 06/30/2008 Days 366 Submitted

Short Term

SAN DIEGO CA 92103

Total Beds 545 455

San Diego Govt - State

USG California 00454 General Short Term Full Util

**Key Performance Indicators**

UCSD MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |       |                   |       |
|----------------------------|-------------|------------------------|---------------|-------|-------------------|-------|
| Current Assets             | 313,957,201 | Total Charges          | 1,794,656,477 |       | Average Wages     | 41.69 |
| Fixed Assets               | 276,821,243 | Contractual Allowances | 1,091,727,625 | 60.8% | Medicare Part A   | 13.8% |
| Other Assets               | 90,818,187  | Operating Revenue      | 702,928,852   | 39.2% | Medicare Part B   | 4.1%  |
| Total Assets               | 681,596,631 | Operating Expenses     | 660,115,109   | 93.9% | Current Ratio     | 3.00  |
| Current Liabilities        | 104,508,428 | Operating Margin       | 42,813,743    | 6.1%  | Days to Collect   | 72.9  |
| Long Term Liabilities      | 91,148,823  | Other Income           | 22,804,407    | 3.2%  | Avg Payment Days  | 53.9  |
| Equity                     | 485,939,380 | Other Expense          | 465,022       | 0.1%  | Depreciation Rate | 2.3%  |
| Total Liabilities & Equity | 681,596,631 | Net Profit or (Loss)   | 65,153,128    | 9.3%  | Return of Equity  | 13.0% |

# Hospital Profile Report

**050660 Usc Kenneth Norris Jr Cancer Hospital Los Angeles, CA**

Voluntary Non-Profit - Private

1441 EASTLAKE AVE FYE 05/31/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90033

Total Beds 60 60

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280

Cancer

Full Util

**Key Performance Indicators**

USC NORRIS CANCER HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 31,048,134        |
| Fixed Assets               | 18,460,918        |
| Other Assets               | <u>9,309,544</u>  |
| Total Assets               | <u>58,818,596</u> |
| Current Liabilities        | 19,446,008        |
| Long Term Liabilities      | 835,154           |
| Equity                     | <u>38,537,434</u> |
| Total Liabilities & Equity | <u>58,818,596</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 319,225,852        |
| Contractual Allowances | <u>209,328,484</u> |
| Operating Revenue      | 109,897,368        |
| Operating Expenses     | <u>112,515,279</u> |
| Operating Margin       | (2,617,911)        |
| Other Income           | 552,789            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | (2,065,122)        |

|        |                   |        |
|--------|-------------------|--------|
| 65.6%  | Occupancy Rate    | 68.7%  |
| 34.4%  | Length of Stay    | 6.9    |
| 102.4% | Average Wages     | 42.19  |
| (2.4%) | Medicare Part A   | 14.7%  |
| 0.5%   | Medicare Part B   | 10.5%  |
| 0.0%   | Current Ratio     | 1.60   |
| (1.9%) | Days to Collect   | 192.3  |
|        | Avg Payment Days  | 54.0   |
|        | Depreciation Rate | 10.0%  |
|        | Return of Equity  | (5.0%) |

**050696 Usc University Hospital Los Angeles, CA**

Proprietary

1500 SAN PABLO ST FYE 05/31/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90033

Total Beds 261 401

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280

General Short Term

Full Util

**Key Performance Indicators**

USC UNIVERSITY HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 71,983,821         |
| Fixed Assets               | 261,920,930        |
| Other Assets               | <u>16,450,125</u>  |
| Total Assets               | <u>350,354,876</u> |
| Current Liabilities        | 34,888,694         |
| Long Term Liabilities      | 4,355              |
| Equity                     | <u>315,461,827</u> |
| Total Liabilities & Equity | <u>350,354,876</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 1,225,570,264      |
| Contractual Allowances | <u>963,846,941</u> |
| Operating Revenue      | 261,723,323        |
| Operating Expenses     | <u>262,687,990</u> |
| Operating Margin       | (964,667)          |
| Other Income           | 1,213,795          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 249,128            |

|        |                   |       |
|--------|-------------------|-------|
| 78.6%  | Occupancy Rate    | 33.5% |
| 21.4%  | Length of Stay    | 7.4   |
| 100.4% | Average Wages     | 44.91 |
| (0.4%) | Medicare Part A   | 21.4% |
| 0.5%   | Medicare Part B   | 2.6%  |
| 0.0%   | Current Ratio     | 2.06  |
| 0.1%   | Days to Collect   | 250.2 |
|        | Avg Payment Days  | 46.4  |
|        | Depreciation Rate | 3.5%  |
|        | Return of Equity  | 0.0%  |

# Hospital Profile Report

**050126 Valley Presbyterian Hospital Van Nuys, CA**

15107 VANOWEN ST

FYE 10/31/2008 Days 366 Submitted

Voluntary Non-Profit - Other

VAN NUYS CA 91406

Short Term

Los Angeles

Nonprofit - Other

Total Beds 362 348

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

VALLEY PRESBYTERIAN HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 32,540,988         |
| Fixed Assets               | 67,535,858         |
| Other Assets               | <u>11,852,495</u>  |
| Total Assets               | <u>111,929,341</u> |
| Current Liabilities        | 36,245,945         |
| Long Term Liabilities      | 14,327,164         |
| Equity                     | <u>61,356,232</u>  |
| Total Liabilities & Equity | <u>111,929,341</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 807,518,873        |
| Contractual Allowances | <u>628,590,741</u> |
| Operating Revenue      | 178,928,132        |
| Operating Expenses     | <u>188,670,877</u> |
| Operating Margin       | (9,742,745)        |
| Other Income           | 4,064,613          |
| Other Expense          | <u>200</u>         |
| Net Profit or (Loss)   | (5,678,332)        |

|        |
|--------|
| 77.8%  |
| 22.2%  |
| 105.4% |
| (5.4%) |
| 2.3%   |
| 0.0%   |
| (3.2%) |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 64.3%  |
| Length of Stay    | 4.9    |
| Average Wages     | 40.54  |
| Medicare Part A   | 24.9%  |
| Medicare Part B   | 2.4%   |
| Current Ratio     | 0.90   |
| Days to Collect   | 139.4  |
| Avg Payment Days  | 43.5   |
| Depreciation Rate | 3.4%   |
| Return of Equity  | (9.0%) |

**050283 Valleycare Medical Center Pleasanton, CA**

5555 WEST LAS POSITAS BOULEVARD

FYE 06/30/2008 Days 366 Submitted

Voluntary Non-Profit - Private

PLEASANTON CA 94588

Short Term

Alameda

Nonprofit - Other

Total Beds 110 133

Blue Cross (California) 00040

General Short Term

Full Util

**Key Performance Indicators**

VALLEY MEMORIAL HOSPITAL

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 86,393,139         |
| Fixed Assets               | 90,110,581         |
| Other Assets               | <u>22,057,656</u>  |
| Total Assets               | <u>198,561,376</u> |
| Current Liabilities        | 34,273,035         |
| Long Term Liabilities      | 80,955,566         |
| Equity                     | <u>83,332,775</u>  |
| Total Liabilities & Equity | <u>198,561,376</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 869,638,582        |
| Contractual Allowances | <u>689,608,786</u> |
| Operating Revenue      | 180,029,796        |
| Operating Expenses     | <u>200,415,940</u> |
| Operating Margin       | (20,386,144)       |
| Other Income           | 12,578,527         |
| Other Expense          | <u>93,777</u>      |
| Net Profit or (Loss)   | (7,901,394)        |

|         |
|---------|
| 79.3%   |
| 20.7%   |
| 111.3%  |
| (11.3%) |
| 7.0%    |
| 0.1%    |
| (4.4%)  |

|                   |        |
|-------------------|--------|
| Occupancy Rate    | 72.1%  |
| Length of Stay    | 4.9    |
| Average Wages     | 50.67  |
| Medicare Part A   | 14.9%  |
| Medicare Part B   | 3.1%   |
| Current Ratio     | 2.52   |
| Days to Collect   | 187.5  |
| Avg Payment Days  | 51.2   |
| Depreciation Rate | 5.6%   |
| Return of Equity  | (9.0%) |

# Hospital Profile Report

**050159 Ventura County Medical Center Ventura, CA**

Government - Local

3291 LOMA VISTA RD

FYE 06/30/2008 Days 366 Submitted

Short Term

VENTURA CA 93003

Total Beds 272 229

Ventura Govt - County

Blue Cross (California) 00040 General Short Term Full Util  
VENTURA COUNTRY MEDICAL CENTER

**Key Performance Indicators**

**Balance Sheet**

|                                       |                           |
|---------------------------------------|---------------------------|
| Current Assets                        | 58,935,712                |
| Fixed Assets                          | 54,211,983                |
| Other Assets                          | <u>8,835,401</u>          |
| <b>Total Assets</b>                   | <b><u>121,983,096</u></b> |
| Current Liabilities                   | 47,938,834                |
| Long Term Liabilities                 | 23,970,920                |
| Equity                                | <u>50,073,342</u>         |
| <b>Total Liabilities &amp; Equity</b> | <b><u>121,983,096</u></b> |

**Income Statement**

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 661,725,036        |         |
| Contractual Allowances | <u>476,174,755</u> | 72.0%   |
| Operating Revenue      | 185,550,281        | 28.0%   |
| Operating Expenses     | <u>268,051,659</u> | 144.5%  |
| Operating Margin       | (82,501,378)       | (44.5%) |
| Other Income           | 101,345,632        | 54.6%   |
| Other Expense          | <u>189,302</u>     | 0.1%    |
| Net Profit or (Loss)   | 18,654,952         | 10.1%   |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 57.9% |
| Length of Stay    | 2.9   |
| Average Wages     | 46.42 |
| Medicare Part A   | 9.7%  |
| Medicare Part B   | 1.9%  |
| Current Ratio     | 1.23  |
| Days to Collect   | 71.8  |
| Avg Payment Days  | 30.4  |
| Depreciation Rate | 1.8%  |
| Return of Equity  | 37.0% |

**050124 Verdugo Hills Hospital Glendale, CA**

Voluntary Non-Profit - Other

1812 VERDUGO BLVD

FYE 12/31/2008 Days 366 Submitted

Short Term

GLENDALE CA 91209

Total Beds 116 116

Los Angeles Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util  
VERDUGO HILLS HOSPITAL

**Key Performance Indicators**

**Balance Sheet**

|                                       |                          |
|---------------------------------------|--------------------------|
| Current Assets                        | 19,750,695               |
| Fixed Assets                          | 19,432,411               |
| Other Assets                          | <u>2,288,389</u>         |
| <b>Total Assets</b>                   | <b><u>41,471,495</u></b> |
| Current Liabilities                   | 11,281,599               |
| Long Term Liabilities                 | 13,477,450               |
| Equity                                | <u>16,712,446</u>        |
| <b>Total Liabilities &amp; Equity</b> | <b><u>41,471,495</u></b> |

**Income Statement**

|                        |                    |         |
|------------------------|--------------------|---------|
| Total Charges          | 300,951,931        |         |
| Contractual Allowances | <u>231,252,058</u> | 76.8%   |
| Operating Revenue      | 69,699,873         | 23.2%   |
| Operating Expenses     | <u>82,990,637</u>  | 119.1%  |
| Operating Margin       | (13,290,764)       | (19.1%) |
| Other Income           | 355,169            | 0.5%    |
| Other Expense          | <u>56,593</u>      | 0.1%    |
| Net Profit or (Loss)   | (12,992,188)       | (18.6%) |

|                   |         |
|-------------------|---------|
| Occupancy Rate    | 55.8%   |
| Length of Stay    | 4.5     |
| Average Wages     | 33.58   |
| Medicare Part A   | 19.8%   |
| Medicare Part B   | 4.2%    |
| Current Ratio     | 1.75    |
| Days to Collect   | 222.7   |
| Avg Payment Days  | 46.2    |
| Depreciation Rate | 0.0%    |
| Return of Equity  | (78.0%) |

# Hospital Profile Report

**050517 Victor Valley Community Hospital Victorville, CA**

Voluntary Non-Profit - Other

15248 11TH ST FYE 09/30/2008 Days 366 Submitted

Short Term

VICTORVILLE CA 92392

Total Beds 29 115

San Bernardino Nonprofit - Other

Blue Cross (California) 00040 General Short Term Full Util

**Key Performance Indicators**

Urban VICTOR VALLEY COMMUNITY HOSPITAL

Occupancy Rate 60.5%

**Balance Sheet**

**Income Statement**

Length of Stay 3.9

|                            |             |                        |             |        |                   |        |
|----------------------------|-------------|------------------------|-------------|--------|-------------------|--------|
| Current Assets             | 15,621,576  | Total Charges          | 223,437,373 |        | Average Wages     | 28.54  |
| Fixed Assets               | 15,304,139  | Contractual Allowances | 169,076,192 | 75.7%  | Medicare Part A   | 19.9%  |
| Other Assets               | 1,637,864   | Operating Revenue      | 54,361,181  | 24.3%  | Medicare Part B   | 2.1%   |
| Total Assets               | 32,563,579  | Operating Expenses     | 54,990,156  | 101.2% | Current Ratio     | 0.67   |
| Current Liabilities        | 23,314,913  | Operating Margin       | (628,975)   | (1.2%) | Days to Collect   | 250.0  |
| Long Term Liabilities      | 15,816,770  | Other Income           | 1,167,216   | 2.1%   | Avg Payment Days  | 83.8   |
| Equity                     | (6,568,104) | Other Expense          | 101,253     | 0.2%   | Depreciation Rate | 3.9%   |
| Total Liabilities & Equity | 32,563,579  | Net Profit or (Loss)   | 436,988     | 0.8%   | Return of Equity  | (7.0%) |

**052045 Vista Hospital Of San Gabriel Valley Baldwin Park, CA**

Proprietary

14148 EAST FRANCISQUITO AVENUE FYE 08/31/2008 Days 366 Submitted

Long Term

BALDWIN PARK CA 91706

Total Beds 95 71

Los Angeles Private - Other

Mutual of Omaha Insurance Company 52280 General Long Term Full Util

**Key Performance Indicators**

VISTA SPECIALTY HOSPITAL

**Balance Sheet**

**Income Statement**

Occupancy Rate 91.9%

|                            |             |                        |             |       |                   |       |
|----------------------------|-------------|------------------------|-------------|-------|-------------------|-------|
| Current Assets             | 5,455,159   | Total Charges          | 159,516,990 |       | Average Wages     | 32.37 |
| Fixed Assets               | 2,592,518   | Contractual Allowances | 123,657,048 | 77.5% | Medicare Part A   | 78.2% |
| Other Assets               | 0           | Operating Revenue      | 35,859,942  | 22.5% | Medicare Part B   | 0.1%  |
| Total Assets               | 8,047,677   | Operating Expenses     | 30,006,943  | 83.7% | Current Ratio     | 2.10  |
| Current Liabilities        | 2,602,598   | Operating Margin       | 5,852,999   | 16.3% | Days to Collect   | 396.9 |
| Long Term Liabilities      | (9,536,958) | Other Income           | 100,382     | 0.3%  | Avg Payment Days  | 32.2  |
| Equity                     | 14,982,037  | Other Expense          | 0           | 0.0%  | Depreciation Rate | 16.5% |
| Total Liabilities & Equity | 8,047,677   | Net Profit or (Loss)   | 5,953,381   | 16.6% | Return of Equity  | 40.0% |

# Hospital Profile Report

**050195 Washington Hospital Fremont, CA**

Government - Hospital District/Auth

2000 MOWRY AVE FYE 06/30/2008 Days 366 Submitted

Short Term

FREMONT CA 94538

Total Beds 265 337

Alameda Govt - District

Blue Cross (California) 00040 General Short Term

Full Util

**Key Performance Indicators**

WASHINGTON HOSPITAL DISTRICT

**Balance Sheet**

**Income Statement**

|                            |             |                        |               |
|----------------------------|-------------|------------------------|---------------|
| Current Assets             | 72,536,331  | Total Charges          | 1,332,198,507 |
| Fixed Assets               | 147,467,263 | Contractual Allowances | 1,014,463,244 |
| Other Assets               | 299,223,050 | Operating Revenue      | 317,735,263   |
| Total Assets               | 519,226,644 | Operating Expenses     | 311,103,204   |
| Current Liabilities        | 53,799,220  | Operating Margin       | 6,632,059     |
| Long Term Liabilities      | 201,039,382 | Other Income           | 26,638,583    |
| Equity                     | 264,388,042 | Other Expense          | 1,255,140     |
| Total Liabilities & Equity | 519,226,644 | Net Profit or (Loss)   | 32,015,502    |

|       |       |                   |       |
|-------|-------|-------------------|-------|
|       | 76.1% | Occupancy Rate    | 53.7% |
| 23.9% |       | Length of Stay    | 4.9   |
| 97.9% |       | Average Wages     | 68.42 |
| 2.1%  |       | Medicare Part A   | 24.9% |
| 8.4%  |       | Medicare Part B   | 3.3%  |
| 0.4%  |       | Current Ratio     | 1.35  |
| 10.1% |       | Days to Collect   | 320.7 |
|       |       | Avg Payment Days  | 36.4  |
|       |       | Depreciation Rate | 5.6%  |
|       |       | Return of Equity  | 12.0% |

**050194 Watsonville Community Hospital Watsonville, CA**

Proprietary

75 NIELSON STREET FYE 07/31/2008 Days 366 Submitted

Short Term

WATSONVILLE CA 95076

Total Beds 106 106

Santa Cruz Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term

Full Util

**Key Performance Indicators**

WATSONVILLE COMMUNITY

**Balance Sheet**

**Income Statement**

|                            |              |                        |             |
|----------------------------|--------------|------------------------|-------------|
| Current Assets             | 22,233,270   | Total Charges          | 602,419,194 |
| Fixed Assets               | 47,281,929   | Contractual Allowances | 492,925,319 |
| Other Assets               | (681,830)    | Operating Revenue      | 109,493,875 |
| Total Assets               | 68,833,369   | Operating Expenses     | 113,853,871 |
| Current Liabilities        | 84,163,177   | Operating Margin       | (4,359,996) |
| Long Term Liabilities      | 484,710      | Other Income           | 568,743     |
| Equity                     | (15,814,518) | Other Expense          | 0           |
| Total Liabilities & Equity | 68,833,369   | Net Profit or (Loss)   | (3,791,253) |

|        |       |                   |       |
|--------|-------|-------------------|-------|
|        | 81.8% | Occupancy Rate    | 73.2% |
| 18.2%  |       | Length of Stay    | 4.5   |
| 104.0% |       | Average Wages     | 56.12 |
| (4.0%) |       | Medicare Part A   | 21.7% |
| 0.5%   |       | Medicare Part B   | 3.2%  |
| 0.0%   |       | Current Ratio     | 0.26  |
| (3.5%) |       | Days to Collect   | 85.8  |
|        |       | Avg Payment Days  | 29.4  |
|        |       | Depreciation Rate | 3.7%  |
|        |       | Return of Equity  | 24.0% |

# Hospital Profile Report

**050426 West Anaheim Medical Center Anaheim, CA**

3033 W ORANGE AVENUE FYE 12/31/2008 Days 366 Submitted

ANAHEIM CA 92804

Orange Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

Urban WEST ANAHEIM MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |   |                        |   |
|----------------------------|---|------------------------|---|
| Current Assets             | 0 | Total Charges          | 0 |
| Fixed Assets               | 0 | Contractual Allowances | 0 |
| Other Assets               | 0 | Operating Revenue      | 0 |
| Total Assets               | 0 | Operating Expenses     | 0 |
| Current Liabilities        | 0 | Operating Margin       | 0 |
| Long Term Liabilities      | 0 | Other Income           | 0 |
| Equity                     | 0 | Other Expense          | 0 |
| Total Liabilities & Equity | 0 | Net Profit or (Loss)   | 0 |

Proprietary

Short Term

Total Beds 219 167

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 40.5% |
| Length of Stay    | 3.6   |
| Average Wages     | 41.60 |
| Medicare Part A   |       |
| Medicare Part B   |       |
| Current Ratio     |       |
| Days to Collect   |       |
| Avg Payment Days  |       |
| Depreciation Rate |       |
| Return of Equity  |       |

**050481 West Hills Hospital & Medical Center West Hills, CA**

7300 MEDICAL CENTER DR FYE 12/31/2008 Days 366 Submitted

WEST HILLS CA 91307

Los Angeles Private - Corporation

Mutual of Omaha Insurance Company 52280 General Short Term Full Util

WEST HILLS REG MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |              |                        |             |
|----------------------------|--------------|------------------------|-------------|
| Current Assets             | 2,183,149    | Total Charges          | 763,270,655 |
| Fixed Assets               | 17,805,131   | Contractual Allowances | 605,490,352 |
| Other Assets               | 631,691      | Operating Revenue      | 157,780,303 |
| Total Assets               | 20,619,971   | Operating Expenses     | 138,360,894 |
| Current Liabilities        | 11,474,354   | Operating Margin       | 19,419,409  |
| Long Term Liabilities      | (46,469,668) | Other Income           | 1,863,510   |
| Equity                     | 55,615,285   | Other Expense          | 0           |
| Total Liabilities & Equity | 20,619,971   | Net Profit or (Loss)   | 21,282,919  |

Proprietary

Short Term

Total Beds 236 212

**Key Performance Indicators**

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 56.2% |
| Length of Stay    | 4.7   |
| Average Wages     | 51.14 |
| Medicare Part A   | 19.7% |
| Medicare Part B   | 2.6%  |
| Current Ratio     | 0.19  |
| Days to Collect   | 76.1  |
| Avg Payment Days  | 26.5  |
| Depreciation Rate | 3.2%  |
| Return of Equity  | 38.0% |

# Hospital Profile Report

**050744 Western Medical Center Hosp Anaheim Anaheim, CA**

1025 S ANAHEIM BLVD  
 ANAHEIM CA 92805  
 Orange

Proprietary  
 Short Term  
 Total Beds 188 108

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Short Term Full Util

WESTERN MEDICAL CENTER ANAHEIM

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 17,711,738          |
| Fixed Assets               | 1,578,359           |
| Other Assets               | <u>0</u>            |
| Total Assets               | <u>19,290,097</u>   |
| Current Liabilities        | 6,905,037           |
| Long Term Liabilities      | 23,915,638          |
| Equity                     | <u>(11,530,578)</u> |
| Total Liabilities & Equity | <u>19,290,097</u>   |

|                        |                   |
|------------------------|-------------------|
| Total Charges          | 83,961,617        |
| Contractual Allowances | <u>64,356,835</u> |
| Operating Revenue      | 19,604,782        |
| Operating Expenses     | <u>18,052,229</u> |
| Operating Margin       | 1,552,553         |
| Other Income           | 54,656            |
| Other Expense          | <u>0</u>          |
| Net Profit or (Loss)   | 1,607,209         |

|       |                   |         |
|-------|-------------------|---------|
| 76.7% | Occupancy Rate    | 70.0%   |
| 23.3% | Length of Stay    | 3.3     |
| 92.1% | Average Wages     | 51.29   |
| 7.9%  | Medicare Part A   | 11.0%   |
| 0.3%  | Medicare Part B   | 1.1%    |
| 0.0%  | Current Ratio     | 2.57    |
| 8.2%  | Days to Collect   | 135.9   |
|       | Avg Payment Days  | 19.8    |
|       | Depreciation Rate | 2.6%-   |
|       | Return of Equity  | (14.0%) |

**050746 Western Medical Center Santa Ana Santa Ana, CA**

1001 NORTH TUSTIN AVENUE  
 SANTA ANA CA 92705  
 Orange

Proprietary  
 Short Term  
 Total Beds 282 228

Mutual of Omaha Insurance Company 52280 Private - Corporation

General Short Term Full Util

WESTERN MEDICAL CENTER SANTA ANA

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 37,805,544        |
| Fixed Assets               | 4,118,066         |
| Other Assets               | <u>0</u>          |
| Total Assets               | <u>41,923,610</u> |
| Current Liabilities        | 17,043,410        |
| Long Term Liabilities      | (12,543,229)      |
| Equity                     | <u>37,423,429</u> |
| Total Liabilities & Equity | <u>41,923,610</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 208,716,595        |
| Contractual Allowances | <u>164,314,782</u> |
| Operating Revenue      | 44,401,813         |
| Operating Expenses     | <u>39,506,198</u>  |
| Operating Margin       | 4,895,615          |
| Other Income           | 215,312            |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 5,110,927          |

|       |                   |       |
|-------|-------------------|-------|
| 78.7% | Occupancy Rate    | 65.9% |
| 21.3% | Length of Stay    | 3.8   |
| 89.0% | Average Wages     | 43.89 |
| 11.0% | Medicare Part A   | 12.3% |
| 0.5%  | Medicare Part B   | 1.2%  |
| 0.0%  | Current Ratio     | 2.22  |
| 11.5% | Days to Collect   | 147.0 |
|       | Avg Payment Days  | 20.6  |
|       | Depreciation Rate | 3.8%  |
|       | Return of Equity  | 14.0% |

# Hospital Profile Report

**050103 White Memorial Medical Center Los Angeles, CA**

Voluntary Non-Profit - Church

1720 E CESAR AVENUE

FYE 12/31/2008 Days 366 Submitted

Short Term

LOS ANGELES CA 90033

Total Beds 336 310

Los Angeles

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

WHITE MEMORIAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                    |
|----------------------------|--------------------|
| Current Assets             | 300,855,928        |
| Fixed Assets               | 200,494,521        |
| Other Assets               | <u>7,771,359</u>   |
| Total Assets               | <u>509,121,808</u> |
| Current Liabilities        | 56,428,784         |
| Long Term Liabilities      | 81,830,472         |
| Equity                     | <u>370,862,552</u> |
| Total Liabilities & Equity | <u>509,121,808</u> |

|                        |                      |
|------------------------|----------------------|
| Total Charges          | 1,237,271,376        |
| Contractual Allowances | <u>1,013,640,786</u> |
| Operating Revenue      | 223,630,590          |
| Operating Expenses     | <u>268,111,423</u>   |
| Operating Margin       | (44,480,833)         |
| Other Income           | 55,697,059           |
| Other Expense          | <u>0</u>             |
| Net Profit or (Loss)   | 11,216,226           |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 77.2% |
| Length of Stay    | 4.8   |
| Average Wages     | 43.15 |
| Medicare Part A   | 26.2% |
| Medicare Part B   | 3.4%  |
| Current Ratio     | 5.33  |
| Days to Collect   | 347.0 |
| Avg Payment Days  | 31.9  |
| Depreciation Rate | 3.2%  |
| Return of Equity  | 3.0%  |

**050735 Whittier Hospital Medical Center Whittier, CA**

Proprietary

9080 COLIMA RD

FYE 06/30/2008 Days 366 Submitted

Short Term

WHITTIER CA 90605

Total Beds 151 156

Los Angeles

Private - Corporation

Mutual of Omaha Insurance Company

52280

General Short Term

Full Util

**Key Performance Indicators**

WHITTIER HOSPITAL MEDICAL CENTER

**Balance Sheet**

**Income Statement**

|                            |                   |
|----------------------------|-------------------|
| Current Assets             | 27,203,503        |
| Fixed Assets               | 1,383,758         |
| Other Assets               | <u>334,689</u>    |
| Total Assets               | <u>28,921,950</u> |
| Current Liabilities        | 16,032,893        |
| Long Term Liabilities      | 85,836            |
| Equity                     | <u>12,803,221</u> |
| Total Liabilities & Equity | <u>28,921,950</u> |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 511,249,089        |
| Contractual Allowances | <u>420,444,119</u> |
| Operating Revenue      | 90,804,970         |
| Operating Expenses     | <u>89,041,439</u>  |
| Operating Margin       | 1,763,531          |
| Other Income           | 1,362,229          |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 3,125,760          |

|                   |       |
|-------------------|-------|
| Occupancy Rate    | 62.1% |
| Length of Stay    | 3.8   |
| Average Wages     | 35.67 |
| Medicare Part A   | 18.8% |
| Medicare Part B   | 1.4%  |
| Current Ratio     | 1.70  |
| Days to Collect   | 406.1 |
| Avg Payment Days  | 30.5  |
| Depreciation Rate | 9.1%  |
| Return of Equity  | 24.0% |

# Hospital Profile Report

**050127 Woodland Memorial Hospital Woodland, CA**

Voluntary Non-Profit - Other

1325 COTTONWOOD STREET

FYE 06/30/2008 Days 366 Submitted

Short Term

WOODLAND CA 95695

Total Beds 122 88

Yolo

Nonprofit - Church

Blue Cross (California)

00040

General Short Term

Full Util

**Key Performance Indicators**

**Balance Sheet**

**Income Statement**

|                            |                     |
|----------------------------|---------------------|
| Current Assets             | 15,090,786          |
| Fixed Assets               | 44,660,374          |
| Other Assets               | <u>7,829,095</u>    |
| Total Assets               | <u>67,580,255</u>   |
| Current Liabilities        | 61,030,221          |
| Long Term Liabilities      | 28,480,524          |
| Equity                     | <u>(21,930,490)</u> |
| Total Liabilities & Equity | <u>67,580,255</u>   |

|                        |                    |
|------------------------|--------------------|
| Total Charges          | 411,720,003        |
| Contractual Allowances | <u>329,857,882</u> |
| Operating Revenue      | 81,862,121         |
| Operating Expenses     | <u>110,666,312</u> |
| Operating Margin       | (28,804,191)       |
| Other Income           | 35,669,489         |
| Other Expense          | <u>0</u>           |
| Net Profit or (Loss)   | 6,865,298          |

|         |                   |         |
|---------|-------------------|---------|
| 80.1%   | Medicare Part A   | 11.4%   |
| 19.9%   | Medicare Part B   | 4.1%    |
| 135.2%  | Current Ratio     | 0.25    |
| (35.2%) | Days to Collect   | 260.9   |
| 43.6%   | Avg Payment Days  | 28.3    |
| 0.0%    | Depreciation Rate | 5.0%    |
| 8.4%    | Return of Equity  | (31.0%) |

Occupancy Rate 44.1%

Length of Stay 3.6

Average Wages 46.42

Medicare Part A 11.4%

Medicare Part B 4.1%

Current Ratio 0.25

Days to Collect 260.9

Avg Payment Days 28.3

Depreciation Rate 5.0%

Return of Equity (31.0%)